

INTERNATIONAL NEWS

Stalemate in attempts to form a new government is testing the nation's patience

Belgium languishes in political doldrums

NOTHING NEW, began the lead story on one Belgian news bulletin at the end of last week. The reporter was referring to the lack of information about last Tuesday's kidnapping of a Flemish textile magnate's grandson, but he could easily have been commenting on the Belgian political situation, writes Andrew Hill in Brussels.

Field hostage for nearly 80 days by the inconclusive result of last November's general election, Belgium is still sticking under a caretaker prime minister - the long-serving Mr Wilfried Martens. But the patience of the king, the people and the politicians is beginning to fray.

Five days ago Mr Melchior Wathelet, the impressive leader of the French-speaking Christian Democrats, abandoned after six weeks his attempt to form a new government.

He is the second politician to fail in the task entrusted to him by the king. Mr Wathelet warned it would be impossible to form a new government if the potential coalition partners did not change their stance.

Belgian electors registered a huge protest vote against the feuding centre-left coalition three months ago. The fear now is that a new election may have to be held, which could further splinter the political establishment and perhaps play into the hands of extreme right-wingers who benefited from the November poll.

The consequences of the stalemate are not only political. Air France and Sabena, the ailing Belgian state airlines, are fretting over the delay imposed on their proposed alliance, which has been suspended since the collapse of the last government.

Perhaps the last hopes of forming a new coalition now lie with Mr Jean-Luc Dehaene, the Flemish Christian Democrat who managed to broker a deal between the parties 107 days after the country's previous election in 1988. He must report to the king on the current situation and, if there is a chance of compromise, he may be asked to form a government.

Mr Wathelet had tried to bring together the former coalition of Christian Democrats and socialists from both sides of the Flemish-French language divide.

His efforts were thwarted partly by the Flemish Christian Democrats' insistence on a government which could push through constitutional reforms.

The coalition suggested by Mr Wathelet would not have commanded

a large enough majority in parliament and the Flemish liberal party refuses to ally itself with the traditional parties, which all lost seats in the last election.

But his attempt was at least imaginative: last month Mr Wathelet tried in vain to shift the debate to real issues by publishing his ideal government programme, including a citizens' charter of improvements to public services.

Mr Dehaene wants to continue with the same programme, but most Belgians doubt whether much will change even if he brings the parties together.

There is even a possibility that Belgium's protest vote will bring to power an identical coalition under an identical prime minister - nothing new.



Wilfried Martens: keeping the government ticking over

French wine output hit by spring frost

By Alice Rawsthorn in Paris

FRANCE'S wine industry suffered a drop in output of about 35 per cent last year, after three years of excellent vintages and healthy production.

The latest figures from the Finance Ministry show the volume of wine produced in France fell from 55.53m hectolitres in 1990 to 42.69m in 1991, when vineyards in regions such as Bordeaux, Medoc, St Emilion and Entre-Deux-Mers were hit by bitter frosts in the early spring.

The higher quality wines suffered the steepest falls in output. Production of *vins d'appellation d'origine contrôlée* at the top of the market almost halved, falling from 647,339 hectolitres in 1990 to 378,487 hectolitres last year. By contrast, production of *vins de pays* was relatively stable at 11.06m hectolitres.

For any other industry such a steep fall in production would be disastrous. But the idiosyncratic nature of the wine trade means that, after three years of over-production, a 35 per cent fall in output is exactly what France's vineyards needed.

The healthy harvests of 1987, 1988 and 1989 were good news for wine buffs in that they yielded vintages of high quality. But so much wine was produced in those years that prices have fallen, thereby imposing intense pressure on the industry's profitability.

This problem of over-production has been aggravated by the economic recession in key markets, notably the US, where demand for wine has weakened leaving the French wine trade with low sales and high stocks.

The poor harvest of 1991 should, at the very least, help alleviate the stock problem.

In the meantime, French consumers are beginning to benefit from the wine industry's plight.

Although retailers are reluctant to discuss the sensitive issue of price, there is some anecdotal evidence that prices are falling.

Two St Emilion wines - Angelus 1987 and Pavie 1987 - now sell in supermarkets for about FF100 (£10.53) and FF90 (£9.03) respectively. Both would have cost 30 to 40 per cent more six months ago.

Even prestigious wine sellers like Legrand on the Rue de la Banque in Paris are not immune. Legrand has not actually stooped to cutting prices but, it says, it has not had to raise them for the last 12 months.

Sales breakthrough for Fiat division

By Robert Graham in Rome

FIAT Ferroviaria, the rolling stock division of the Turin-based automotive group, has made a breakthrough in overseas sales of its high-speed tilting train by winning a £500bn (£232m) order from Finland.

The deal was clinched despite stiff European and Japanese competition.

The order, for a total of 25 trains to be supplied over the next five years, is Fiat's first

foreign sale for this type of locomotive, which will be used on inter-city routes. The tilt technology is considered particularly apt for Finland's curving track.

The electric-powered locomotive was developed in the early 1980s. The FS, Italy's state railways, has 34 in service with a further 10 on order. This order, placed last year after long delays by the cash-strapped FS,

was worth £220bn.

Export success for Fiat Ferroviaria comes as the state-controlled EFIM-Breda group makes important inroads in the US, with sales of rolling stock for urban mass transit systems to three big cities.

The Fiat division and GEC-Alsthom, the Anglo-French engineering group, have also signed an agreement to collaborate on railway equipment.

Surge in Danish trade surplus

By Richard Waters

DENMARK saw a record trade surplus last year, assisted by a 19.2 per cent increase in exports to Germany, writes Hilary Barnes in Copenhagen.

The trade surplus increased from DKr20.6bn (£1.85bn) in 1990 to DKr72.7bn last year. Exports rose 6 per cent to DKr228.5bn, while imports climbed 5 per cent to DKr205.8bn. Exports to Germany increased to DKr51.2bn, against imports of DKr45.5bn.

Global credit fall reversed

By Richard Waters

THE first-ever fall in the amount of credit provided by the international banking system has been reversed, according to the Bank for International Settlements.

However, the latest figures show that renewed growth in net lending by banks has been slow.

Net new lending in the third quarter of last year rose by \$20bn (£11bn), following a fall

of \$5bn in the second quarter. But this growth amounted to just 12 per cent of the new lending in the comparable period in 1990.

With activity in the international bond markets at about the same level as in the second quarter, the total amount of new finance provided by the global financial system in the three months to last September rose to \$60bn from \$40bn.

Spain braces for shakeout in its steel industry



THE EUROPEAN MARKET

MARIA Angeles is everything a fine Basque lady should be: tall, proud, warm and revered. Thousands of tough Basque steelmen have sworn to protect and preserve her. For Maria Angeles is blast furnace 2A at the sprawling integrated steelworks of the Alto Hornos de Vizcaya (AHV) alongside the Rio Nervion just outside Bilbao.

If the Spanish Industry Ministry in Madrid gets its way, she is about to be shut forever.

Spain is fast approaching a steel shakeout. Its two integrated (makers and rollers of steel) producers are thought to have lost about Ptas50bn (£276.24m) last year after a recovery in the steel price in 1988 and 1989 faded away.

The only two integrated producers - state-owned Ensidesa, and AHV, which is effectively state controlled - are floundering in three large, overmanned and badly co-ordinated sites in the Basque country and the principality of Asturias with little hope of economic recovery unless their steelmaking capacity is cut and restructured.

It costs AHV about \$280 (\$209.5) to make a ton of hot rolled steel and \$350 at Ensidesa; on average their EC competitors can do this for \$285 a ton. And Spain is no longer a low-wage paradise. In the last four years wages have grown at 11 per cent and 9 per cent annually at Ensidesa and AHV.

In these, probably the two most heavily unionised, regions of Spain workers have thrown themselves into a series of intermittent strikes to agitate, paradoxically, for a restructuring plan. Between 7,000 and 9,000 of the 23,000 jobs at both Ensidesa and AHV will go. The government's proposals, due out later this month, will probably cut steel-making capacity now at a theoretical 6m tonnes a year, by 25 per cent.

When the European steel industry first began to make big capacity cuts after the 1973 oil price shock, Spain was undergoing a tense political transition following the death of General Franco. It was only after the present socialist government came to power in 1982 that the authorities began to take steel seriously.

In 1984 the government closed down the Alto Hornos de Vizcaya integrated works outside Valencia, shed jobs at Ensidesa and AHV and pumped \$900m into a new steel shop at Ensidesa's works at Aviles in Asturias. It is now Europe's most efficient. In all, the restructuring cost \$5bn.

But steel's sad story has caught up with Madrid again. Spain has not been able to sustain steel shrinkage and loses the way the European Commission allowed UK, German and French producers to do in the 1970s. By the time it joined the EC in 1986, tougher regulation was in place and price floors had been abolished. Even worse, the sharp decline in flat product prices in Europe in the last two years has been heightened in Spain by the quick abolition of import tariffs required by the EC.

The Industry Ministry has already made a first move to merge Ensidesa, which belongs

to the state holding company INI and AHV which, although a private sector company, has had to be rescued so often by the state that the official industrial credit bank now owns about Ptas50bn worth of convertible bonds - and thus a majority shareholding - in it.

Last year the Integrated Steel Corporation was created and this year the chairman of it and Ensidesa, Mr Jose Manuel Garcia Hernandez, will probably take over at AHV as well. A long-serving state sector corporate doctor, Mr Garcia Hernandez is the mastermind behind the restructuring plans about to be presented.

These are likely to include the scrapping of AHV's three blast furnaces in Bilbao and the four old furnaces Ensidesa has at Aviles, leaving just two at the Ensidesa plant at the nearby port of Gijon function-

ing. Although the Aviles steel shop would then become the star of the newly merged company, managers at Ensidesa say it could easily be fed with pig iron (raw material made in blast furnaces) from Gijon.

The problem then would be the AHV works at Bilbao. The Basque country is politically volatile and it would be asking too much of any government in Madrid to stop making steel there.

Madrid thinks it can get around this by shutting one AHV furnace quickly and allowing Maria Angeles a few more years of life while the ISC builds what will, for Europe, be a revolutionary new mini-mill.

Mini-mills make steel by melting scrap in normally electric arc furnaces, avoiding the heavy and expensive process of making pig iron. But Nucor, the maverick anti-union mini-mill producer in the US, has pioneered with European technology - a giant mini mill in which steel is poured into continuous casting machines and, from there, straight on to a hot strip mill without having to make slabs first. The energy savings are immense.

Madrid is considering building such a mill in Bilbao to produce 800,000 tons a year. That, however, would only promise profitability if the unions accepted adequate job losses. They will only do that in the Basque country and Asturias if the government is able to guarantee sufficient new infrastructural investment in the north to attract new industries.

Thus Madrid's partly successful efforts at last December's EC summit in Maastricht to force the creation of a Community cohesion fund - to channel development funds to poorer EC members who prove they are meeting disciplined EC economic targets - are crucial. Without the funds, the communications infrastructure required to lock the mountainous north into the rest of the country and Europe cannot be put in place. Maria Angeles and her admirers would then be condemned to a less dignified end than is about to be tabled.

Basque workers are opposing plans to scrap furnaces, writes Peter Bruce

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Shamir faces challenge for Likud leadership

By Hugh Carnegie in Jerusalem

MR Yitzhak Shamir, the Israeli prime minister, faces an important pre-election test of strength within his own Likud Party next week following the weekend decision by Mr David Levy, the populist foreign minister, to run against him for the party leadership.

Mr Levy, whose more conciliatory approach to the Middle East peace talks has deepened a long-running rivalry with the hardline prime minister, represents the less privileged Sephardi, or Oriental, Jews within the Likud who have recently criticised Mr Shamir for not doing enough to combat economic hardship.

Mr Shamir is expected comfortably to defeat both Mr Levy and Mr Ariel Sharon, the housing minister "hawk" who declared some weeks ago, when the leadership election was held at a meeting of the Likud's 3,000-strong central committee on February 20. The committee will prepare for the general election on June 23.

But the three-way race will test the support within the party for the 76-year-old prime minister's controversial leadership and provide a pointer to who may succeed him when he eventually steps down.

The day before the Likud vote, the main opposition Labour party, struggling to close a five-point Likud opinion poll lead, will ballot its members on a challenge to the leadership of former prime

minister Mr Shimon Peres. Mr Yitzhak Rabin, himself a former premier and defence minister, stands a good chance of unseating Mr Peres in what has been an acrimonious battle between them.

The respective leadership contests have provided the early domestic focus of the election campaign in which the main issues will be the economy, staggering under the weight of mass immigration from the former Soviet Union, and Israel's stance in the peace talks.

The two issues have already come together in Israel's request for \$100m in loan guarantees from the US to help finance immigration. Washington is refusing to grant the assistance without securing a halt to new building of Jewish settlements in the occupied territories.

At a meeting in Washington on Friday, Mr Zelman Shoval, the Israeli ambassador, failed to reach agreement on the issue with Mr James Baker, the US secretary of state. They will hold more talks. Meanwhile, a joint US-Israeli committee is to be formed to agree economic terms for the loan guarantees. The US is pressing for accelerated reforms in the still state-heavy Israeli economy.

Mr Shamir wants to be able to tell the electorate he won the loan guarantees without making a humiliating retreat

on his commitment to expand the settlements. Labour, by contrast, would freeze settlements to secure the aid and help secure a peace agreement with the Palestinians.

Mr Levy's stance is much tougher than Labour's. But his body of supporters within Likud, many in peripheral "development" towns where unemployment is 10 per cent or more, tend to be more concerned about economic difficulties than the ideological issue of settlements in the West Bank and Gaza Strip.

An immigrant from Morocco in the early 1980s who made his way from the construction site to the cabinet, Mr Levy's background could hardly have less in common with that of Polish-born Mr Shamir, a flinty Ashkenazi, or European Jew.

He was goaded into running by the decision of Mr Moshe Arens, the defence minister, to challenge his number two position in the party. Mr Shamir and Mr Arens, who are allies, apparently hope a decisive defeat will undermine Mr Levy's future leadership aspirations.

Mr Levy has cast himself as a champion of the peace process within Mr Shamir's cabinet, urging a spirit of compromise on his colleagues. But the balance of power within the Likud central committee remains weighted in favour of Mr Shamir.

Islamic party HQ closed as Algeria's rulers crack down

By Francis Ghiles

ALGERIA'S ruling High Security Council closed down the headquarters of the Islamic Salvation Front (FIS) yesterday, after violence in the wake of last Friday's prayers across the country claimed the lives of at least 40 people.

The number of wounded is conservatively estimated at 300 though the military authorities have not made public any estimates of the number of people killed or wounded over the past two weeks. At least 400 people have been arrested.

The police also closed down the Unsa mosque, opposite the party headquarters. Among those arrested there are two members of the ruling council of the FIS.

Mr Mohamed Boudiaf, president of the five member presidency or Council of State, called in party leaders, except those of the FIS who are in prison, for talks yesterday. He is prompting speculation in Algeria that a state of emergency or the banning of the FIS might be announced.

FIS supporters have been protesting against suspension of last month's elections which they were poised to win. The



Arrested FIS ruling council member Abdelkader Moghni

FIS called on Algerians to pursue "their rights" and pursue "jihad" (holy war) against the authorities.

The party, in a statement signed by Mr Abdelrazak Rajam, a party leader who is being hunted by the police, said that the crisis would "continue as long as the junta in power perseveres in its policy of arrogance and repression of its political adversaries."

Trouble continued in certain of the FIS strongholds in

Algiers such as Kouba, Badjara and Hussein Dey throughout the weekend with barricades erected after Friday prayers apparently still in place. Trouble was also reported yesterday in Medea, due south of Algiers and in the capital of the eastern province, Constantine.

AP adds from Algiers: Mr Boudiaf, emerging from the briefing of political leaders, refused to specify whether imminent new measures to halt the violence would include a state of emergency.

Political leaders told state radio after the briefing that Mr Boudiaf said new security measures already had been approved by the five-man state committee and would be made public soon. They said Mr Boudiaf did not give details.

There was confusion last night as to whether Mr Boudiaf, Haddam, who is rector of the Paris mosque, had resigned his position as a member of the Council. Leading members of France's Muslim community and some members of the French government feel that the two posts are incompatible.

Venezuela leader stays firm under fire

By Joe Mann in Caracas

VENEZUELA'S President Carlos Andres Perez has vowed to press on with unpopular economic reforms despite last week's frustrated uprising by dissident army units.

However, in his first press conference since the coup attempt, Mr Perez said he was holding forward a \$20m social welfare "mega-project".

Mr Perez admitted that economic benefits from the reforms had "not trickled down, way down".

His government had, nevertheless, done more to protect the lower classes through social programmes than any other Latin American nation undergoing similar reforms. The shock, however, had been hardest for Venezuelans accustomed to the easy wealth of the 1970s oil boom.

Mr Perez sought to justify heavy press censorship imposed since last week, saying the country was still in a "difficult period" in terms of public order. The media should not "make a star out of a felon", he said, referring to Lt Col Hugo Chavez Frias, the leader of the revolt.

While censorship is legal under emergency powers assumed by the government, it has not been seen in Venezuela on this scale for three decades.

Meanwhile the government said that most of the 1,600 enlisted men detained for involvement in the uprising had been sent back to their units. More than 130 officers are still under arrest.

Retired General Jacobo Yezzer Daza, head of the Association of Retired Armed Forces Officers, was arrested after his group published an advertisement which indirectly supported the uprising. Many retired officers are said to be highly critical of President Perez.

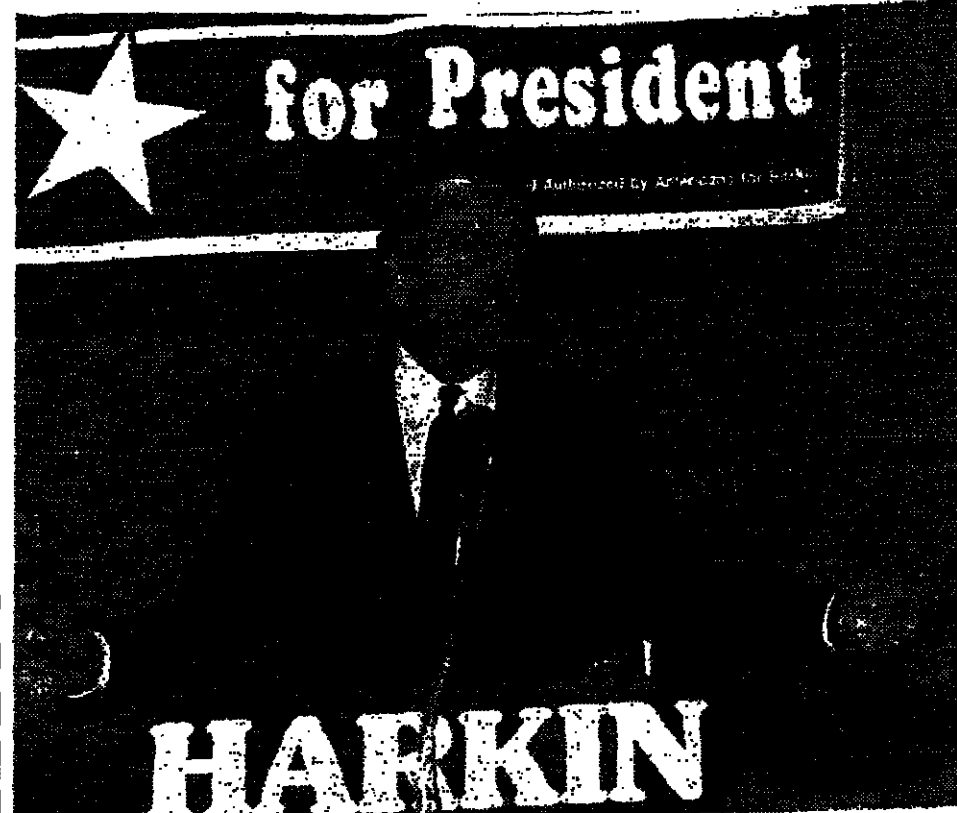
Hong Kong sees 3.6% growth rate

Hong Kong's economy grew 3.6 per cent in the third quarter of 1991 compared with the same period in 1990, the colony's statistics office said yesterday, writes Simon Holberton in Hong Kong.

Economists expect Hong Kong to achieve a growth rate of more than 4 per cent for the year.

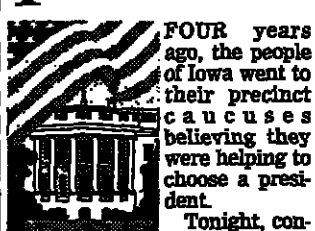
Strong growth in both private consumption, investment and trade saw gross domestic product rise by 7 per cent in the three months to the end of September compared with the April-June period.

The figures disclosed a moderation in the growth of the GDP deflator, the best measure of domestic inflation, to 9.8 per cent in the third quarter, from 10.3 per cent in the second quarter.



Senator Harkin: The rest of the pack gave Iowa a miss

No early campaign pointers from Iowa



FOUR years ago, the people of Iowa went to their precinct caucuses believing they were helping to choose a president.

Tonight, considerably fewer will brave the Midwest winter. And the nation is barely interested in their opinion. The state's political activists are left to reflect on why the national media circus will be pitching its tents - and taking the quadrennial financial windfall - elsewhere.

The reason is simple. With Iowa's own Senator Tom Harkin seeking the Democratic nomination and assured of victory in the state by a considerable margin, none of the other Democrats felt campaigning here was cost-effective.

When Mr Kerry conceded Iowa to Senator Harkin last October, saying he intended to concentrate his scarce campaign resources on next week's New Hampshire primary, it signalled the death knell of Iowa as a "kingmaker" state, undermining its previously key position as the first test of popular opinion.

Iowa, an agricultural state in the very heart of the Great Plains, has a long record of contrary politics. Its influence on the nomination process has again and again helped give the Democrats, in particular, presidential candidates who were far more dovish and interventionist than mainstream America.

Republican nominations have traditionally been more influenced by conservative and anti-tax New Hampshire - which in the 80s, at least, has

given the party a candidate in tune with the country at large.

Had Iowa been a factor in this year's election, voters would have had a lot more about aid to the Soviet Union - which would benefit the state's grain farmers - and probably less about the recession, which has left Iowa's farm economy relatively unscathed while it has battered New Hampshire.

With the main contenders

By Stephen McGookin

giving Iowa a miss, it will now fall to New Hampshire to make the running.

Ever since former President Jimmy Carter used Iowa to launch his "guerrilla" campaign for the Democratic nomination in 1976, the state's highly unrepresentative influence had been artificially created by the national media in their haste to fire the starting gun on the campaign and establish an early "pecking order" among candidates.

The "grassroots appeal" tactic had also been employed by Mr George McGovern's campaign in 1972, and - less successfully - by the anti-Vietnam war supporters of Mr Eugene McCarthy in 1968. But it was Mr Carter, in spite of coming second in the poll to an "uncommitted" grouping of delegates, who used the media to capitalise on his unexpected performance.

The contest had become all about exceeding expectations, often with campaign staffs deliberately underplaying a candidate's optimism for fear of underperforming. In effect,

anything less than a landslide for Senator Harkin tonight would be considered a failure.

Iowa Democratic chairman Mr John Roehrkopf and other party officials had expressed fears last year that a "favourite son" candidacy by Mr Harkin might discourage other Democrats from participating, particularly given difficulties in fund-raising and the seemingly unshakable incumbency of George Bush in the wake of the Gulf war.

And so it has proved. The only reason for a candidate to take an active part in Iowa's pre-nomination contest is to gain national media exposure and, by performing well, generate momentum which can be translated into recruiting and fund-raising elsewhere in the country.

In 1988, the caucus "winners" in delegate terms were Republican Senator Bob Dole and Democrat Mr Richard Gephardt, both from neighbouring farming states. But as with Mr Carter in 1976, however, the perceived winners, in terms of exposure and, importantly, credibility, were the two preachers: Rev Jesse Jackson and former television evangelist Mr Pat Robertson, who beat the then Vice-President Bush into third place in the Republican poll.

By abandoning the contest, the candidates have removed the need for the media - and the country - to take any regard of tomorrow's outcome.

The legacy of the Iowa caucuses will be that they provided an early kick-start to some campaigns that were otherwise dead (Gary Hart), and killed off some others which probably deserved a wider audience (Bruce Babbitt).

Bush hint of action against Saddam

By George Graham in Washington

THE US is seeking ways of stepping up pressure on Iraqi President Saddam Hussein.

President Bush is reported to have signed a "finding" notifying Congress of his decision to authorise covert action against President Saddam, and the administration is also examining how to stiffen the economic blockade imposed on Iraq by the United Nations.

Meanwhile, Mr Robert Gates, director of the Central Intelligence Agency, is touring the Middle East on a trip the White House says is "normal".

Mr Bush declined to comment at the weekend on efforts to oust the Iraqi ruler. "I've said I'd like to see him out of there. I'll just leave it right there," he said.

Mr Samuel Skinner, the White House chief of staff, said yesterday that Mr Saddam was already under considerable pressure, and would inevitably lose power eventually.

"We're not talking about military operations here, we're talking about increasing the economic pressure on him."

The flurry of anti-Saddam activity has, however, aroused scepticism that it is motivated by Mr Bush's embarrassment at the Iraqi president is still in power, a year after the Gulf war and on the eve of the first primaries.

The assiduous leaking of the presidential finding, which should normally remain top secret, is viewed as indicating that the administration is more concerned with gestures than with deeds.

Court may plug bank insurance sales loophole

By George Graham in Washington

A FEDERAL appeals court ruling has threatened to block a loophole that allowed many US banks to sell insurance policies.

The loophole allowed nationally chartered banks to sell insurance in towns with fewer than 5,000 inhabitants. A 1986 decision by the Comptroller of the Currency, who supervises these banks, allowed them to expand insurance sales from their small town branches to other markets.

This extension, as well as a number of other regulatory measures which have gradually opened up the insurance field to banks, has been heavily contested by insurance agents, who have brought a series of lawsuits contesting the Comptroller's interpretation.

The appeals court decision not only overrules this interpretation, however, it says that the entire clause was in fact erased from law in 1915 by a congressional drafting error.

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

■ UNITED STATES						■ JAPAN						■ GERMANY						■ FRANCE						■ ITALY						■ UNITED KINGDOM							
	Narrow Money (\$T)	Broad Money (\$C)	Short Rate	Long Rate	Equity Yield		Narrow Money (\$T)	Broad Money (\$C + C&D)	Short Rate	Long Rate	Equity Yield		Narrow Money (\$T)	Broad Money (\$C)	Short Rate	Long Rate	Equity Yield		Narrow Money (\$T)	Broad Money (\$C)	Short Rate	Long Rate	Equity Yield		Narrow Money (\$T)	Broad Money (\$C)	Short Rate	Long Rate	Equity Yield		Narrow Money (\$C)	Broad Money (\$C)	Short Rate	Long Rate	Equity Yield		
1985	9.2	8.1	8.00	10.82	n.a.	5.0	8.4	6.82	6.34	n.a.	4.4	5.1	5.45	7.09	n.a.	6.2	7.4	10.03	11.74	n.a.	13.7	14.0	14.34	13.71	n.a.	4.7	13.2	12.32	11.03	n.a.						1985	
1986	12.3	8.3	6.49	7.88	3.43	6.9	8.7	5.12	4.94	0.84	9.9	8.3	4.63	6.19	1.79	6.9	8.8	7.78	8.74	2.65	10.4	9.0	13.25	11.47	1.41	4.0	15.3	11.02	9.97	4.35						1986	
1987	11.6	6.5	6.82	8.38	3.12	10.5	10.4	4.15	4.21	0.85	10.1	10.0	4.33	6.33	2.21	4.1	10.0	8.28	9.58	2.76	10.5	11.0	11.32	10.59	1.94	4.7	14.8	9.77	8.52	3.60						1987	
1988	5.4	5.4	7.85	8.84	3.61	8.4	11.2	6.42	4.27	0.54	9.8	8.4	4.33	6.58	2.61	3.8	8.4	7.94	9.02	3.89	7.5	8.1	11.24	10.54	2.71	6.8	17.0	10.41	9.80	4.48						1988	
1989	0.9	3.8	6.96	8.49	3.43	4.1	9.9	5.31	5.11	0.48	6.3	5.7	7.12	7.02	2.22	8.1	9.6	10.39	8.79	2.86	8.0	10.1	12.41	11.61	2.48	5.9	17.5	13.96	10.30	4.36						1989	
1990	3.7	5.2	8.06	8.55	3.00	2.6	11.7	7.82	7.27	0.65	4.5	4.5	6.89	6.61	2.11	3.8	9.1	10.32	9.67	3.19	9.0	9.5	11.98	11.67	2.84	5.4	16.2	14.82	11.65	5.07						1990	
1991	5.9	2.9	5.87	7.85	3.21	5.2	3.6	7.21	6.37	0.75	5.2	5.6	9.26	8.36	2.38	3.8	9.1	9.02	9.03	3.68	7.8	8.1	12.37	11.86	3.69	2.9	10.8	13.30	10.30	5.22						1991	
1st qtr. 1991	4.4	3.1	6.89	8.01	3.48	2.4	6.0	7.96	6.54	0.75	6.3	5.4	9.17	8.43	2.51	0.5	7.9	9.85	9.30	3.64	7.8	8.1	12.37	11.86	3.69	2.9	10.8	13.30	10.30	5.22	1st qtr. 1991						1st qtr. 1991
2nd qtr. 1991	5.2	3.3	6.93	8.12	3.18	3.3	3.7	7.70	6.71	0.71	5.0	5.6	9.11	8.28	2.25	-0.2	6.5	9.43	8.96	3.48	7.7	9.5	11.51	12.87	3.21	1.7	8.9	11.84	10.34	4.84	2nd qtr. 1991						2nd qtr. 1991
3rd qtr. 1991	5.0	2.6	6.79	7.95	3.10	6.6	2.8	7.11	6.41	0.78	5.2	5.8	9.24	8.43	2.31	-2.2	5.9	9.54	9.04	3.60	8.0	11.2	11.60	12.86	3.31	2.1	7.1	10.82	9.96	4.80	3rd qtr. 1991						3rd qtr. 1991
4th qtr. 1991	7.9	2.7	5.00	7.32	3.09	8.5	2.2	6.11	5.98	0.76	4.3	5.6	9.47	8.29	2.45	2.5	6.1	9.66	8.80	3.81	7.8	8.0	11.24	12.92	3.59	2.6	6.1	10.61	9.73	5.03	4th qtr. 1991						4th qtr. 1991
February 1991	4.4	3.1	6.50	7.84	3.37	1.0	5.5	7.89	6.39	0.74	5.6	5.4	9.08	8.25	2.45	1.5	8.0	9.79	9.11	3.62	7.5	8.2	12.45	11.90	3.64	2.7	10.8	13.32	10.12	5.19	February 1991						February 1991
March	4.8	3.2	6.40	8.10	3.25	1.2	5.1	7.91	6.83	0.70	6.6	5.7	9.08	8.28	2.38	0.5	7.9	9.43	9.04	3.36	8.5	8.7	12.17	11.84	3.43	2.5	9.2	12.40	10.22	4.82	March						March
April	4.3	3.2	6.09	8.03	3.17	0.3	3.8	7.75	6.89	0.70	5.5	5.5	9.18	8.20	2.30	2.3	7.9	9.34	8.86	3.46	8.6	8.5	11.74	13.07	3.36	1.6	9.7	12.02	10.17	4.74	April						April
May	5.5	3.5	5.92	8.07	3.20	0.2	3.6	7.72	6.84	0.71	5.3	5.7	9.08	8.30	2.25	1.2	7.2	9.24	8.85	3.44	8.0	9.8	11.39	12.82	3.24	1.8	9.3	11.59	10.32	4.85	May						May
June	5.8	3.3	6.10	8.27	3.17	6.6	3.7	7.53	6.80	0.72	5.1	5.4	9.08	8.35	2.18	-0.2	6.5	9.72	9.11	3.53	8.5	10.3	11.40	12.72	3.02	1.9	7.8	11.30	10.53	4.96	June						June
July	6.0	2.8	6.05	8.28	3.14	6.1	3.4	7.45	6.75	0.76	5.8	5.8	9.15	8.37	2.29	7.4	10.6	11.54	12.90	3.24	7.7	11.4	11.54	12.90	3.24	2.2	7.7	11.14	10.29	4.91	July						July
August	6.1	2.5	5.72	7.91	3.07	7.2	2.7	7.21	6.39	0.77	4.8	5.9	9.31	8.41	2.32	2.7	7.0	9.59	9.09	3.62	7.9	11.3	11.69	13.04	3.31	1.6	7.2	10.94	10.01	4.78	August						August
September	5.9	2.2	5.58	7.86	3.08	8.4	2.2	6.84	6.08	0.76	5.1	5.6	9.27	8.30	2.31	-2.2	5.9	9.43	8.88	3.47	8.7	11.7	11.56	12.85	3.28	2.4	6.5	10.37	9.66	4.73	September						September
October	7.1	2.4	5.34	7.51	3.06	7.5	2.1	6.30	5.97	0.73	4.9	6.3	9.38	8.31	2.41	-3.0	4.7	9.32	8.79	3.50	8.6	12.8	11.40	12.85	3.31	2.8	6.5	10.45	9.72	4.83	October						October
November	8.3	2.8	5.00	7.39	3.10	9.2	2.1	6.09	5.98	0.78	4.1	5.4	9.43	8.32	2.42	0.7	6.2	9.66	8.82	3.59	10.2	12.8	11.69	12.92	3.58	2.5	6.5	10.54	9.77	5.00	November						November
December	8.6	2.9	4.87	7.07	3.06	6.6	1.9	5.94	5.72	0.81	3.8	6.0	9.61	8.24	2.52	10.0	10.1	9.81	3.77	10.2	12.8	11.69	12.92	3.58	2.5	6.2	10.54	9.77	5.00	December						December	
January 1992			4.09	7.01	2.87			5.13	5.45	0.83			9.54	7.97	2.38			9.99	8.46	3.46			11.97	12.73	3.67			10.71	9.63	5.00	January 1992						January 1992

Monetary growth rates: show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. All growth rates refer to the seasonally adjusted series except for Japan and Italy. German monetary statistics now form a continuous pan-German series. Monetary data supplied by Datastream and WEFA from central bank sources. Short-term interest rates: period averages of 90- or 180-day commercial paper. 3-month - 3-month certificate of deposit. Germany - 3-month FRB; France - 3-month FRB; Italy - 3-month Euro-Lib. UK - 3-month Libor. Source: Datastream. Long-term interest rates: period averages of 10-year long-term bonds. Source: Datastream. Long-term interest rates: period averages of 10-year long-term bonds. Source: Datastream. Long-term interest rates: period averages of 10-year long-term bonds. Source: Datastream. Long-term interest rates: period averages of 10-year long-term bonds. Source: Datastream. 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MANAGEMENT

Keeping bosses up to the mark

Fiona Thompson reports on the introduction of schemes in which staff assess managers

From time to time, John Ainley would turn and gaze out of his office window when listening to a colleague who had called in for a talk.

He had no idea why he did it. Similarly, he had no idea of the adverse impact his window-gazing was having. Until, that is, one of his colleagues told him.

The opportunity to make the small, but by no means insignificant, point arose as part of a radical scheme of upward appraisal - in which staff assess their managers - launched by W H Smith, the retailer, in late 1990.

It was, in fact, Ainley, who was responsible - as the company's personnel manager - for suggesting and implementing the programme. It now seems blindingly obvious to Ainley that this is an untapped source of information. Who knows the quality of a manager better than those who are managed?

Bottom-up assessment, upward feedback, upward appraisal - call it what you will - is not uncommon in the US. IBM has been applying it worldwide since the 1960s. But it is still largely untried in Britain.

W H Smith and BP Exploration have so far taken the plunge and a number of blue chip companies are actively considering similar schemes.

The prevailing attitude in many hierarchical British companies is that only bosses are

entitled to assess the performance of staff. That the staff should also have informed opinions about managers seems daring. That they should be asked to make formal assessments of their bosses might appear revolutionary.

Ainley has been approached by some 500 companies about upward appraisal. "They share the fear that we had, if you're asking the staff what they think of you, you're asking them what they think of your company. And I think you need to be a brave company to take that decision," he said.

For Ainley, the assessments presented an obvious solution to a problem. In the light of demographic change and the need to retain experienced employees, the company wanted to reduce staff turnover. It also wanted to attract new people.

A survey of employees established that the attitude of individual managers was the most important factor determining whether staff felt W H Smith was a good place to work.

"We felt that the best way to obtain views about individual managers was to ask the staff," says Ainley.

Upward assessment was initially introduced on a voluntary basis but it was soon extended to a full survey of all 400 senior managers.

From the outset, managers were keenly aware that their jobs involved making tough decisions - not calculated to make them popular. And yet they were being judged by those who felt the effects of the decisions. What is more, coming under scrutiny in a survey which was conducted anonymously presented a golden opportunity to the disaffected to air their grievances.

W H Smith devised its own survey, internally. It asked members of staff to rate 32 characteristics of their boss on the attributes of a good manager. They were also invited to place in order their choice of the top six qualities of a good manager.

"We found that the staff were very understanding of the fact that a manager's job is not just to be a nice guy all the time," said Ainley. The survey revealed positive messages about the managers' skills in decision-making and running an efficient shop.

More question marks were raised over their abilities to

deal with personal relations and to motivate individuals. "It certainly has made managers consider very carefully the way in which they relate to their staff."

The company, in turn, has identified a basic need for what Ainley defines as inter-personal skills training: the ability to discuss personal difficulties, to talk openly and honestly at an early stage when performance problems arise, to make the most of individuals who might otherwise be written off - but who might instead be "turned around".

The findings of the W H Smith survey were relayed to the managers themselves, their immediate bosses and to the managing director - but not automatically to the staff who had given part of the survey to each manager to decide whether to follow through the survey with his or her own team, with between 40 and 50 per cent opting to do so.

Ainley reckons many more will do so when the next study is carried out. Many of those who chose to discuss the findings apparently found it a valuable, barrier-breaking exercise.

How else do you thrash out questions like the tricky business of window-gazing?

It can be a cleansing experience, says Joyce Willard, senior consultant at Forum Europe, which advises companies introducing upward appraisal schemes. Further, it could also be a hurtful one, unless well handled.

The type of exercise conducted at BP Exploration, advised by Forum, is devised to overcome that risk with a neutral "facilitator" on hand at such after-the-event meetings of the team with the manager to ensure that there is a constructive debate which does not descend into petty personal point-scoring.

In BP Exploration's upward feedback scheme, employees were asked to complete a confidential questionnaire seeking their views on management practices - first in general terms and then in relation to their own manager. They were asked to rate, on a scale of one to five, the importance of attributes like "being effective at initiating change" or "agreeing challenging and achievable performance goals and standards with employees". They were then asked to rate their

own boss in terms of each of these aims.

The manager then received a written report, summarizing the team's responses but not making any individual identifiable. Forum recommends that the manager concerned should, in the first instance, be guided through the findings in order to gain the maximum from the information provided. The report can bring surprises of both sorts, pleasing and upsetting.

"The follow-up team meetings can become quite personal," said Willard. "For example, one of the management practice questions is 'To what extent does your manager meet regularly with staff to discuss their career objectives?' The response comes back that it is very infrequent."

"The boss will say 'My god, we do it all the time. Tell me, where am I failing?' And they all start coughing up examples: 'Well, you haven't met with me for 12 months.' Or 'You asked me in the corridor the other day how I was doing with regard to such and such a plan - and I said fine, but that's not a career discussion.'"

"They can become very personal because the examples

Is your boss...	Agree strongly	Agree slightly	Disagree slightly	Disagree strongly	Not applicable
Prepared to listen to you	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Approachable	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Someone to turn to if you have a work related problem	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Someone who makes you feel that you matter	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Courteous	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Someone who keeps you motivated	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Able to maintain discipline	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prepared to make decisions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Honest with you	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Consistent	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Fair	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prepared to praise where praise is due	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

will get closer and closer to reality. But that's the interesting thing. When a manager begins to hear those examples, usually they don't take it personally. Rather it's 'Oh, is that how you understood that? I didn't mean it that way.'

Willard maintains that upward assessment providing this sort of feedback brings proven benefits to companies undertaking such exercises. And to the individual manager, being assessed? "Overwhelmingly," she says.

The cost to an employer of replacing an experienced employee is a year's salary. The cost of subsidising childcare for the first four years of an infant's life is about half that.

When Midland Bank made this calculation at the end of the 1980s, it concluded that helping mothers with childcare must make good commercial sense. Three years later, Midland is providing almost as many nursery places as the rest of the private sector put together. It is involved in more than 100 nurseries, offering places to nearly 1,000 Midland babies and toddlers.

Already the scheme is having results. In 1989, no fewer than 1,400 women at the bank became pregnant, but only 30 per cent returned to work. The latest figures suggest that about 50 per cent are returning. While not all the improvement can be attributed to the nurseries, Midland believes that they have played a big part.

"We found that for the majority of women, childcare was a major barrier to promotion," says Anne Watts, equal opportunities director. The bank will not be drawn on

Bank tots up the cost of coddling toddlers

how much it has spent on the scheme, because it fears the giddy cost would put off other companies. "I am conscious that we are pioneers in this," says Watts. "Other employers would look at our figures and say that they were totally unrealistic." Even Midland seems to be banking a little. It no longer talks of the 300 nurseries that it mentioned at the outset. Instead it plans to hold the total at about 120 for now.

Midland has a direct interest in encouraging other employers to start similar schemes and is disappointed that not one has yet done so. Almost all its nurseries are run in partnership - usually with the public sector.

Running nurseries on its own is prohibitively expensive: the more willing partners there are, the lower the costs, as the overheads can be spread more thinly.

Watts blames the absence of incentives on recession and the cuts in



Midland believes helping with childcare makes commercial sense

most companies' workforces. The other culprit is the government. "It has set up conferences and said: 'It would be jolly good if you get together.' But it has done nothing."

At the moment the cost of providing workplace nurseries is tax deductible for private-sector employers. For industrial com-

panies, the capital costs may also qualify for capital buildings allowance. For the employee, the benefit is tax deductible, but only when the employer is involved in financing and running the nursery. However, Watts argues that this does not go far enough, and that the Government should be more active.

The bank decided to become directly involved in childcare - rather than simply hand out subsidies to staff - because it recognised the problem for working mothers was not just financial. Nurseries and childminders were in short supply and their quality uncertain.

At each nursery, Midland guarantees that the premises are up to scratch, that there are enough staff and that the children are learning as well as playing. The bank shares the cost with employees, who pay £42 to £58 a week towards a total cost of around £100.

But with just 1,000 places available - against 60,000 employees - the nurseries are not a benefit for everyone.

Instead, Midland allocates them in hard-core commercial fashion. It supplies childcare in areas where it is having trouble recruiting staff, recognising that a nursery has great pulling power. When the Mid-



CHILD CARE

land advertised for jobs in Jersey where workers are in short supply, the promise of subsidised childcare brought more than 200 enquiries on the first day.

Even in areas where Midland nurseries exist, employees are not assured a place. Priority goes to those who the bank is particularly anxious to keep, because their skills are in short supply, or

because they would be expensive to replace. Although Midland may have abandoned a target of 300 nurseries, Watts stresses that it has not had second thoughts about the need for childcare. Instead, the bank is channelling money into other areas.

It has started holiday play arrangements for the over-fives. It also offers employees - male and female - five days off a year on full pay to deal with sick children or other crises at home. Parents are also allowed a break of up to five years, with their jobs back at the end of it.

The one important area which it has not attempted to tackle is after-school care for children. This, it reckons is something the Government should do.

A handful of other big employers have made gestures, but most are peripheral. At Dixons, the electrical retailer, much was made of a scheme that offers term-time working contracts to men and women. That was three years ago, and only 30 people have taken it up.

Lucy Kellaway

THE WEEK AHEAD

ECONOMICS

Spotlight falls on UK economy

THE recession-struck UK economy will be centre stage again this week, with the usual mid-month welter of statistics.

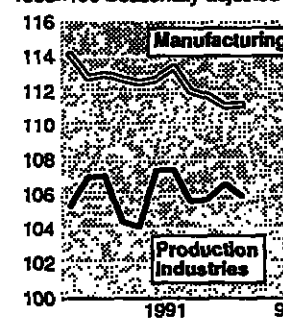
Key data include the December manufacturing output and industrial production figures published on Friday. These form the basis of the much awaited fourth quarter GDP figures due on February 20 which are widely expected to show flat or negative non-oil growth - the sixth successive quarterly decline. Today's credit business figures will be watched closely for signs of a pick-up in consumer confidence in December. Another net repayment is expected following a reduction in the demand for credit in the three months to November.

Attention will also focus on the inflationary pressures which remain in the economy with underlying earnings expected to touch a new low of 7.25 per cent, the lowest annual rate recorded since 1981.

In the US, optimism on prospects for economic growth this year are unlikely to find much succour for their views in this week's statistics. January retail sales are expected to remain dormant following a disappointing December season. But inflation has continued to decelerate with the

UK output

1985-100 Seasonally adjusted



Sources: Datastream

producer price index for January likely to remain unchanged.

Highlights of the week ahead, with the median of city forecasts in brackets, from MMS International, a financial information company, include: UK, final retail sales for December (down 1.0 per cent); December credit business (net repayment of £50m); Canada, motor vehicles sales in December, January housing starts. Norway, January consumer price index.

Tomorrow: UK, producer price index for January (up 0.7 per cent on month, up 4.5 per cent on year), input (up

0.1 per cent on month, down 0.8 per cent on year), Bank of England publishes quarterly bulletin. US, December wholesale trade, Federal Reserve chairman Greenspan addresses Independent Bankers Association. Japan, National Foundation holiday - all markets closed. Canada, department store sales in December. Wednesday: France, fourth quarter employment. US, December housing completions. Japan, machinery orders in December. Australia, retail trade in December (up 1.0 per cent).

Thursday: US, retail sales in January (up 0.2 per cent), excluding autos (up 0.4 per cent), M1 (\$13.5bn), M2 (\$82bn), M3 (\$98bn) for January. M1 (-0.3bn), M2 (-\$1.9bn), M3 (\$0.5bn) for week ended February 7, initial claims for week ended February 7 (450,000), auto sales February 1-10 (5.8m). UK, January unemployment (up 30,000), January vacancies (up 5,000), average earnings in December (7.25 per cent). Spain, January consumer price index (up 1.7 per cent on month, up 6.1 per cent on year). Sweden, January unemployment rate, December current account. Japan, January trade balance (Gst), Australia, employment in January (down

10,000), January unemployment rate (0.6 per cent), Canada, December unfilled orders. Friday: UK, January retail price index (up 0.1 per cent on month, up 4.4 per cent on year), excluding mortgage interest payments (up 5.8 per cent on year), December manufacturing output (up 0.1 per cent on month, down 2.9 per cent on year), December industrial production (up 0.1 per cent), December unit labour costs (up an annual 4.5 per cent in the three months to December). US, January producer price index (down 0.1 per cent), excluding food and energy (up 0.2 per cent), January industrial production (down 0.5 per cent), January capacity utilisation (78.4 per cent), December business inventories (down 0.2 per cent). Japan, wholesale price index (down 0.4 per cent on month, down 2.1 per cent on year). Sweden, January trade balance (SKr3.2bn). Australia, November import price index. During the week: Germany, December retail sales (flat on the year). Netherlands, December trade balance (NLG1.7bn). Denmark, January, consumer price index (up 0.1 per cent on month, 2.4 per cent on year).

Emma Tucker

RESULTS DUE

BRITISH PETROLEUM is likely to report sharply lower pre-tax profits for its fourth quarter on Thursday, following the steep decline in oil prices late last year. Analysts' estimates go as low as \$48m, although this is expected to be boosted to just over \$100m by gains from asset sales. This compares with a fourth quarter profit of \$465m for 1990.

First half profits for 1991 are also likely to be down on the previous year by about 10 per cent to just under \$1bn. All sectors are expected to have shown a decline, including refining and nutrition. Chemicals is expected to have made another loss.

Interest in the financial

UK COMPANIES

TODAY COMPANY MEETINGS:

Avon Rubber, Melksham House, Market Place, Melksham, Wiltshire, 2.30. McCarthy & Stone, Home Slough House, 46-48 Barrack Road, Christchurch, Dorset, 11.00. Terezo Petroleum, The Geological Society, Burlington House, Piccadilly, W., 2.30.

BOARD MEETINGS: Finance: Baldwin, GFM Java Trust, Tottenham Hotspur. Interim: Bailey (C. H.).

Foster's Brewing, US Smaller Co's.

TOMORROW COMPANY MEETINGS:

Baggeridge Brick, Pugh and Harrow, Hotel, Hagley Road, Birmingham, 12.00. Devenish (J. A.), The Brewers Hall, Aldermanbury Square, E.C., 12.00. Sturge Higgs, Chamber of Shipping, 30-32, St. Mary Axe, E.C., 11.30.

BOARD MEETINGS: Interim: Amstrad, Bryn, Dudley Jenkins. Interim: YRM.

information and news group Reuters Holdings will focus on Wednesday not so much on its annual results, but on how trials are going of the long-delayed second phase of Dealing 2000, its automated trading system for foreign exchange, and of Globex, which will provide screen-based trading of futures and options.

Their success is likely to be very important to the future growth of Reuters, which has had to cope with retrenchment in the world's financial centres. Analysts are expecting pre-tax profits of around \$34m to the end of December, compared with \$320m.

Amstrad, the consumer electronics group headed by Mr

Alan Sugar, is expected to announce an interim pre-tax loss of between £15m and £18m tomorrow.

In a PC market disrupted by over-supply and weak consumer demand, Amstrad has had to cut prices to combat competition from the likes of IBM and Philips.

The first half is traditionally the better half for Amstrad as Christmas boosts sales, but this past season children bought Nintendo instead and the company described sales in the run-up to Christmas as dramatically down on the previous year. The one promising area, satellite dishes, has also been weakening.

The consensus is, however,

that the interim dividend at least will be maintained as Amstrad has a strong balance sheet.

Hanson, the Anglo-American conglomerate, is expected to report its first quarterly fall in pre-tax profits when it announces its results on Thursday. Forecasts for the three months to the end of December range from \$220m to \$240m. Last year Hanson reported a 7 per cent increase in taxable profits to £241m.

BOC, the UK industrial group, is expected to report a 9 per cent increase in first-quarter pre-tax profits to £71.5m on Thursday, demonstrating its strong defensive qualities during recession.

Interim: CT Venture Inv. North American Co's Inv.

FRIDAY COMPANY MEETINGS: Control Techniques, Unit 79, Mechdyre Industrial Estate, Newtown, Powys, 12.00. Radio Clyde, Clydebank Business Park, Clydebank, 12.00.

BOARD MEETINGS: Interim: Anglo & Overseas Trust.

Company meetings are annual general meetings unless otherwise stated.

PARLIAMENTARY DIARY

TODAY Commons: Offshore Safety Bill, second reading. Motion on Industrial Relations Orders for Northern Ireland.

Lords: Asylum Bill, second reading. Motion on the Unincorporated Securities Regulations 1982. Bingo Bill, committee stage. Question to government on the future strength of the infantry in the British army.

Select Committee: Public accounts - subject, financial management in polytechnics. Witnesses: Sir John Gannes, Department of Education; Dr William Stubbs, Polytechnics and Colleges Funding Council (Room 15, 4.30pm).

Social Security - subject, operation of pension funds. Witnesses: Investment Management Regulatory Organisation (Room 15, 4.30pm).

TOMORROW Commons: Further and Higher Education Bill, second reading. Followed by timetable motion on the Bill.

Lords: Education (Schools) Bill, second reading. Stamp Duty, (Temporary Provisions) Bill, second reading. Aggravated Vehicle-Taking Bill, committee. Select Committee: Social

Security - subject, operation of pension funds. Witnesses: professional advisers to the Mirror Group (Room 15, 10.30am). Trade and Industry - subject, trade with Hong Kong, China and Taiwan. Witnesses: David Love, Alan Murray, Mike Pentecost and Neil Worme, Department of Trade (Room 8, 10.30am).

Cardiff Bay Barrage Bill (Room 6, 10.30am). Opposed Private Bill: Mersey Docks and Harbour Bill (Room 5, 11am).

WEDNESDAY Commons: Lords Amendments to the Severn Bridges Bill. Museums and Galleries Bill, second reading. Proceedings of the Social Security Consolidation Bills. Motion on Welsh revenue support grant reports.

Lords: Debate on dangers posed by the spread of nuclear weapons technology. Debate on the Scottish economy. Offshore Safety (Protection Against Victimisation) Bill, second reading. Question to government on the recession and industrial investment stimulation.

Select Committee: Environment - subject, coastal zone protection. Witnesses: BACNI - SAGA, British Ports Federation

(Room 21, 10.30am). Trade and Industry - subject, export to Iraq. Witnesses: Midland Bank (Room 15, 10.30am). Agriculture - subject, trade gap in food and drink. Witnesses: Biscuit, Cake, Chocolate and Confectionery Alliance; British Egg Industry Council; British Poultry Meat Federation (Room 20, 10.45am).

Energy - subject, renewable energy. Witnesses: UK Solar Energy Society; Royal Institute of British Architects; BP Solar International Limited (Room 8, 11am).

Employment - subject, the work of the Health and Safety Commission. (Room 20, 4.15pm). Health - subject, NHS trusts. Witnesses: British Medical Association; Joint Consultants Committee; Royal College of Nursing; representatives from presidents allied to medicine (Room 15, 4.15pm).

Public Accounts - subject, helicopter maintenance. Witness: Sir Michael Quinlan, MOD (Room 16, 4.15pm).

Treasury and Civil Service - subject, banking codes of practice. Witnesses: Barclays Bank; Lloyds Bank; Midland Bank; National Westminster Bank (Room 8, 4.15pm).

Home Affairs - subject,

migration controls at external EC borders. Witnesses: Ron Hatfield and other police witnesses; Immigration Service Union; National Union of Civil and Public Servants (Room 21, 4.30pm).

Cardiff Bay Barrage Bill (Room 6, 10.30am). Opposed Private Bill: Mersey Docks and Harbour Bill (Room 5, 10.30am).

THURSDAY Commons: Army Bill, second reading. Lords: Taxation of Chargeable Gains Bill, third reading. Coal Industry Bill, committee. Access to Neighbourhood Land Bill, committee. Question to government on the second report of the Standing Advisory Commission on Human Rights in Northern Ireland.

Select Committee: Cardiff Bay Barrage Bill (Room 6, 10.30am). Opposed Private Bill: Mersey Docks and Harbour Bill (Room 5, 10.30am).

FRIDAY Commons: Private Members Bills. Lords: Competition and Services (Utilities) Bill, second reading. Prisons (Security) Bill, second reading.

Dividend & Interest Payments

TODAY Allied Partnership 0.5p. American Express 25c. Base 25.7p. Conventional 9.1% 2001 4.875p. Craghons's Naturally 2p. Greenall's 1.32p. Halma 0.88p. Hamro Eurobond & Money Mkt. Fd. Prg. Red. Prg. 25p. Norcor 3.5p. Sanderson Electronics 5.4p. Skopbank 5.8p. Vard. Rate Nts. \$155.00. Yate & Lytle 7.5p. Tunstall 3.2p. Wellman 0.8p.

WEDNESDAY February 12. Acorn Inv. Tst. 1.5p. American Express 25c. Base 25.7p. Conventional 9.1% 2001 4.875p. Craghons's Naturally 2p. Greenall's 1.32p. Halma 0.88p. Hamro Eurobond & Money Mkt. Fd. Prg. Red. Prg. 25p. Norcor 3.5p. Sanderson Electronics 5.4p. Skopbank 5.8p. Vard. Rate Nts. \$155.00. Yate & Lytle 7.5p. Tunstall 3.2p. Wellman 0.8p.

THURSDAY February 13. Acorn Inv. Tst. 1.5p. American Express 25c. Base 25.7p. Conventional 9.1% 2001 4.875p. Craghons's Naturally 2p. Greenall's 1.32p. Halma 0.88p. Hamro Eurobond & Money Mkt. Fd. Prg. Red. Prg. 25p. Norcor 3.5p. Sanderson Electronics 5.4p. Skopbank 5.8p. Vard. Rate Nts. \$155.00. Yate & Lytle 7.5p. Tunstall 3.2p. Wellman 0.8p.

FRIDAY February 14. Acorn Inv. Tst. 1.5p. American Express 25c. Base 25.7p. Conventional 9.1% 2001 4.875p. Craghons's Naturally 2p. Greenall's 1.32p. Halma 0.88p. Hamro Eurobond & Money Mkt. Fd. Prg. Red. Prg. 25p. Norcor 3.5p. Sanderson Electronics 5.4p. Skopbank 5.8p. Vard. Rate Nts. \$155.00. Yate & Lytle 7.5p. Tunstall 3.2p. Wellman 0.8p.

SATURDAY February 15. Acorn Inv. Tst. 1.5p. American Express 25c. Base 25.7p. Conventional 9.1% 2001 4.875p. Craghons's Naturally 2p. Greenall's 1.32p. Halma 0.88p. Hamro Eurobond & Money Mkt. Fd. Prg. Red. Prg. 25p. Norcor 3.5p. Sanderson Electronics 5.4p. Skopbank 5.8p. Vard. Rate Nts. \$155.00. Yate & Lytle 7.5p. Tunstall 3.2p. Wellman 0.8p.

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WEDNESDAY February 12. Acorn Inv. Tst. 1.5p. American Express 25c. Base 25.7p. Conventional 9.1% 2001 4.875p. Craghons's Naturally 2p. Greenall's 1.32

**They both drive on the left,
like a nice cup of tea, a good Agatha Christie,
and a fine quality tweed...**



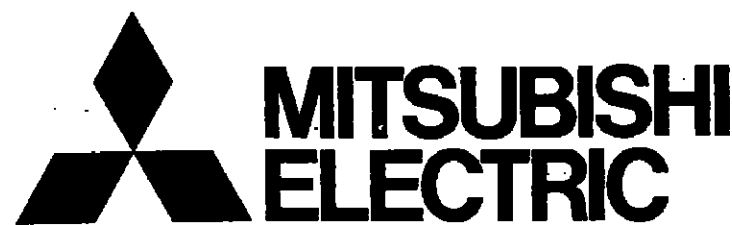
Now, they both have a taste for Apricots!

Apricot computers, that is. Because today, Apricot Computers is a part of Mitsubishi Electric, and as the core of their desktop computer division, it enjoys the enthusiastic support of their sales network in Japan and around the world. The same support given to all members of Mitsubishi

Electric—an enterprising and mutually beneficial grouping that includes VCR and TV production centres in Scotland. Research and production facilities in Europe. And a London-based component purchasing centre that recognises no borders in its search for quality, reliability, top-

of-the-line performance and product excellence.

An open-border, open-minded approach to the future that Mitsubishi Electric intends to develop even further as we all come to realise that as different as we're born to be, we're really as similar as we choose.



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We support the Festival.

APPOINTMENTS

The Midas touch for Carpetland?

Carpetland, the management buy-out company hoping to rise from the Lowndes Queensway ashes, has chosen Julian Lee as its non-executive chairman.

Lee appears to have been picked not for any retailing savvy but rather for the Midas touch that he exhibited in leading the Bricom buy-out of the non-financial interests of British & Commonwealth - which he successfully sold to a Swedish group of investors two

years later, in a deal which increased staff and management's investment by a factor of 25.

A chartered accountant by training and a partner at Arthur Anderson until 1982, Lee joined Philbro, the Salomon subsidiary, briefly becoming international chief operating officer in London before moving to B&C in 1985.

As Lee tells Lowndes Queensway employees involved in last August's

buy-out how to make a go of Carpetland, one of his competitors will be Sir Philip Harris, former employer of many Carpetland staff. The carpet baron who personally made a £70m profit when he sold out of Lowndes Queensway two years before it collapsed in a heap of debt, is well into his next carpet business. Carpetright, which is already doing well enough for Sir Philip to be considering a stock market flotation.

Going up ... and on

The fifth generation of the Fothergill family is moving into the top office at Pickering, Britain's oldest lift manufacturer. Donald Fothergill, aged 28, is taking over from his father, Christopher, as managing director of the 138-year-old Tescote company. The arrival of young Donald, who earned his MBA at Henley management school, means that three generations of the family are now represented on the board. Donald's grandfather, John, is president, and his father continues as executive chairman. The group, which employs just under 500, is one of the founders of the National Association of Lift Makers. Among its recent contracts are the installation of nine lifts at the Fujitsu factory at Newton Aycliffe and six lifts at the Metropole Hotel on London's Edgware Road. Over the past five years turnover has more than doubled to £24m with profits of around £3m in 1990.

Alan Hines, formerly md of Nationwide Refrigeration Supplies, has been appointed md of SECURICOR Vehicle Services. Nigel Messenger is promoted to md of Securicor Hotels; Andrew Parker is appointed md, and Nigel Russell marketing director of Securicor Cellular Services. Mike Williams takes Parker's position as finance director of the communications division. Peter Hilton becomes md of Securicor PMR Systems.

Jim Keohane, director of energy contracts, is appointed to the main board of EAST MIDLANDS ELECTRICITY. The current md, Dan Cowe, will retire at the end of September. John Norton will become senior partner of BDO BINDER to the main board. May on the retirement of Lord Lane of Horell. Stuart Lorne is appointed sales director of DERWENT MACDOBE, a subsidiary of Polypipe. Andrew Jennings and five years turnover has more than doubled to £24m with profits of around £3m in 1990.

Guinness stirs the brew

Guinness Brewing Worldwide (GBW) is to restructure its management by establishing four operating regions - Europe (excluding Ireland), Asia-Pacific, Ireland, Africa and Americas - and appointing a managing director for each.

From March 20, Peter Lipscomb will be appointed managing director for Europe and assistant managing director of GBW. Reporting to him, and promoted to succeed him as md of Guinness Brewing Great Britain, is Michael Hughes. John Davies will be md for Asia-Pacific based in Singapore from July 1. Taking his place as md Guinness Ireland is Colin Storm, currently md of Guinness Brewing International. The Africa and Americas region, based in London, will be established at the same time and John Hearden, currently GBW finance director, will be its md.

Hampshire highway project

ALFRED McALPINE CIVIL ENGINEERING has been awarded the £20.4m Blackwater Valley road development (contract 4, northern section) by the Hampshire County Council.

Comprising five kilometres of dual two-lane carriageway in flexible construction, 13 bridges, five footbridges, 12 retaining walls and two sign gantries, the contract also involves two major diversions of the Blackwater river. The project will commence in March and has a contract period of 140 weeks.

Water treatment

LAING CIVIL ENGINEERING has received £10.8m worth of orders as part of an Anglian Water project to boost capacity and improve quality at Grimsby water treatment works in Cambridgeshire. The contracts, awarded by Degremont GB, call for the fast-track construction of a series of reinforced concrete tanks and pipework. The largest tank will be 80 metres long, 50 metres wide and 10 metres deep.

Tidal river barrier

CLEVELAND STRUCTURAL ENGINEERING, a member of Trafalgar House, has won contracts worth £4.65m. The largest is for the design, supply and installation of one mitre and 13 sluice gates which will form part of the tidal barrier scheme across the Colne river at Wivenhoe, Essex.

Channel Tunnel rail terminal



LANDIS & GYR has won a £1m-plus contract from British Rail European Passenger Services to install a building management system at Waterloo

International (pictured), the new rail terminal due to open in 1993 as the London terminus for the Channel Tunnel passenger traffic.

The Landis & Gyr System 2100 will monitor and control air conditioning, including platform areas, as well as lighting, escalators and travelators.

Major hotel development in Blackpool

JD DESIGN BUILD has begun work on new contracts totalling £20m. New developments include three aviation projects and a contract to build the £400m operation of Boddington's leisure empire in Blackpool.

JD has been awarded the £15m contract to build a luxury 170 bedroom golf and leisure

hotel in Blackpool. The project will provide Blackpool with its first new hotel in 10 years. The aviation projects include a scheme to construct what is believed to be Europe's largest "filling station" at Heathrow Airport.

At Stansted Airport the company has been appointed to totally refurbish the old North

Terminal building, producing an executive terminal for B&S's business air arm Aviat. The third aviation project is a scheme to build a hangar aircraft maintenance and ramp service complex for the business aviation company Fields Aviation. This facility will be able to accommodate a 727 200 aircraft for maintenance.

Bridge building in the County of Avon

CHRISTIANI AND NIELSEN has been awarded two road and bridge contracts by the County of Avon. The larger, at £2.4m, is the Weston-Super-Mare primary distributor road Stage VB and is located either side of the A371 Locking Moor Road, one kilometre south of the junction with A370 Locking Road.

The contract is for the construction of 0.9km of dual carriageway, a three-span railway bridge crossing the British Rail main line to the south west, a roundabout and the diversion of associated approach roads. Work on site is expected to start in March and be completed by the end of 1993.

The Cleveland Bridge at Bath, a Grade II structure, is to undergo a major refurbishment valued at about £500,000. The bridge originally constructed in 1827 and strengthened in 1929 incorporated ornate parapets which are being refurbished. Concrete repairs to the truss girders together with repainting, new water proofing and resurfacing of the road are included in the contract. Completion is scheduled for the autumn.

Smalley
Tailor made diggers
Telephone (0778) 426426

City offices scheme won by Wates

WATES CONSTRUCTION (LONDON) has been awarded orders valued in excess of £10m.

In the City, the Corporation of London has appointed Wates as the main contractor for the redevelopment of Boston House in New Broad Street, London EC2, adjacent to London Wall. This office and retail development involves reconstruction behind three retained Edwardian facades.

At Charing Cross Hospital in Hammersmith, Riverside Health Authority has awarded a contract to construct a building for its cancer services department to house two linear accelerators.

The project includes ancillary patient facilities and medical office accommodation together with refurbishment of the radiotherapy block.

The Urban Learning Foundation has appointed Wates Construction to undertake the redevelopment of its main site on East India Dock Road, London E14 to create premises for student accommodation with teaching, study and administration and conference areas.

CONFERENCES & EXHIBITIONS

FEBRUARY 14

Researching the Computer Industry
Half Day, 9.00 - 1.00pm
A one-day seminar to be held at London Business School. Speakers include David Pickett (EASAMS) Ltd, Martin Tilling (Price Waterhouse), Richard Holway (Computer), and Charles Brown (EASAMS) Ltd. £25.00 (without lunch £15.00).
Contact: Yaelin Ganes
071 262 5030 ext 229

LONDON

FEBRUARY 17

London Motor Conference
The impact of the recession, relationships between Japanese car manufacturers and European components suppliers, trends in distribution and retailing will be discussed. Enquiries: Financial Times
Tel: 071 925 2333
Fax: 071 925 2123

LONDON

FEBRUARY 18

Oil and Gas Price Information
Fundamentals, Uncertainty and Implications
Three papers covering how oil prices are formed, a look at the oil market in the term oil prices and the price implications of gas supply and demand.
Contact: Catherine Crograve, The Institute of Petroleum - 071 636 1004

LONDON

FEBRUARY 20

DOING BUSINESS WITHOUT PAPER. The Impact of EDI (Electronic Data Interchange) on the upstream and downstream oil industry.
Contact: Susan Ashton, The Institute of Petroleum - 071 636 1004

LONDON

FEBRUARY 20-21

ACQUIRING IN EUROPE
An essential two day conference for anyone considering making a European acquisition. Top experts take you through the acquisition maze and cover both technical and practical aspects of acquiring in all the major European countries. Not to be missed!
Contact: ACQUISITIONS MONTHLY
Tel: 071 823 8740 Fax: 071 851-4331

LONDON

FEBRUARY 24

MOULDING THE FUTURE
A one day DTV conference examining emerging market opportunities for computer aided or making engineering therapeutics and the direction needed to compete successfully in the 1990s. Keynote address - R. Hon, Peter Lilley MP. Contact: Susan Crograve, IBC
Tel: 0433 3757 Fax: 0433 33082

LONDON

FEBRUARY 24-25

Business Warfare
This is a strategic seminar which considers marketing planning in the context of a military strategy. The four alternatives - defence, attack, flank and guerrilla - are outlined and evaluated. Speakers: Tom Day, Contact: Knight, Frost & Sullivan Ltd. Tel: 071-730 3438, Fax: 071-730 3433.

LONDON

FEBRUARY 25 - 28

INTERNATIONAL HANDLING & STORAGE EXHIBITION
IHSE - which takes place once every three years - is Britain's only international materials handling event, and the stands of around 400 exhibitors will be turning with every imaginable product for cost-effective materials movement and storage.
For your free ticket phone 0895 679111 now!

BIRMINGHAM

FEBRUARY 26

SUCCESSFUL STRATEGIES FOR DECISION MAKING
A one day seminar in your company's future. This seminar covers: setting goals and identifying obstacles, taking stock of your business and its market place, developing a vision for success, considering and evaluating options, etc.
Contact: FIBEX, Tel: 071-489 9944
Fax: 071 236 6140

LONDON

FEBRUARY 26-28

Executive Information Systems
Delegates will have the opportunity to develop a profile of their company's unique EIS requirements and to evolve an implementation plan to meet these requirements. Speaker: Wayne C. Burkan, Contact: Louise Knight, Frost & Sullivan Ltd. Tel: 071-730 3438, Fax: 071-730 3433.

LONDON

FEBRUARY 27

Work at VDU's
A one day seminar for senior management on the implications of recent legislation (VDU Directive). Presented by Colin Mackay - HSE, Brian Pearce - Consultant Ergonomist, Tom Stewart - Chairman, ICR 1751 59 SC4.
Bell House Conference
Tel: 0692 436323 Fax: 0692 436440

LONDON

FEBRUARY 27

REGULATION AND THE COST OF CAPITAL
Examines the debate on utilities, regulation and the cost of capital. Speakers from MMC, Yorkshire Water, UBS Phillips & Drew City Utility, British School, NCC, British Gas and London Business School. Contact: Allison Riley, OXERA, Tel: 0865 251142.

LONDON

FEBRUARY 27-28

COMPETITION IN THE LOCAL LOOP
Conference addresses this area of telecommunications which appears to prevent the goal of choice throughout the industry being achieved. Users and providers of services are the current focus and executive future prospects.
Contact: Lisa Minto, IBC Technical Services. Tel: 071 637 4383

LONDON

MARCH 2

How To Implement Strategic IT Projects
This conference explores a range of practical approaches to planning for and actively managing the business impacts of major IT projects, including understanding why strategic IT systems usually fail, and successful approaches to improving the usability and user acceptance of systems. Contact: Business Intelligence, Tel: 081-544 1830.

LONDON

MARCH 2-4

INVESTMENT MARKETS BRIEFING
Complete briefing on stockmarkets, bond markets, futures and options, institutional and portfolio investment. For IT executives, accountants, solicitors, trustees and other executives working in or with securities companies, but lacking detailed knowledge. Investment Education plc. Tel: 061 834 8050

LONDON

MARCH 3

CONTRACTUAL DEFAULT & RISK LIMITATION.
In offshore supply and construction contracts, includes practical workshop based on sample contract. For lawyers, commercial, project and contract managers. Speakers from Trafalgar House Offshore Structures, Marathon Oil, Santa Fe Exploration, Phillips Petroleum. Contact: Susan Crograve, IBC
Tel: 071 637 4383 Fax: 071 631 3214

LONDON

MARCH 4

Getting The Best From Your Travel Budget
Recession means a squeeze on your company's travel budget. But you still need to win and service new business. Learn how to balance the costs and benefits of your travel budget at this Institute of Directors seminar. Enquiries: Director conferences
Tel: 071-730 0022

LONDON

MARCH 4

Establishing a Presence in Japan
This high-level, yet practical conference, arranged in association with Priority Japan, will feature a keynote speech by The Rt Hon Lord Liley, MP. Enquiries: Financial Times
Tel: 071-925 2323 Fax: 071-925 2125

LONDON

MARCH 4/5

EPO Selection, Implementation and Exploitation
For rental finance, store operations and IT executives considering installing EPO or existing system. Starting Hotel. Contact: Frances Riley, Market International, 0823 333469.

HEATHROW

MARCH 5

Rapid Development in an Open Systems Environment
This seminar explores the business benefits of open systems, and how the use of a Rapid Application Development approach can optimise the benefits of an open systems framework. F.O.C. Contact: JMA Information Engineering, Jackie Hensley Tel: 0784 245058 Fax: 0784 245002

LONDON

MARCH 5

DOING BUSINESS IN HUNGARY
A practical guide to the most Westernised Eastern European Country. Sponsored by Coopers & Lybrand Europe. Subjects covered include: investment opportunities, legal and taxation consequences, labour environment, acquisitions, accounting issues and case study.
Contact: FIBEX, Tel: 071-489 9944 Fax: 071-236 6140

LONDON

MARCH 9-11

How To Sell Through and Manage a Distributor Sales Network
For those who are involved with, or are considering becoming involved with, a distributor network to help achieve business objectives, attending this seminar will help enormously. Speaker: William C. Park, Contact: Louise Knight, Frost & Sullivan Ltd. Tel: 071-730 3438, Fax: 071-730 3433.

LONDON

MARCH 10

WHAT'S NEW IN LUBE OILS?
Lube oils are a small sector of the industry in terms of volume, but they represent just about the ultimate in added value potential. Their manufacturers and marketers are keenly competitive areas. Contact: Caroline Link, The Institute of Petroleum - 071 636 1004

LONDON

MARCH 10

Making Trade Marks Work For You
S J Barwick & Co are holding this half day seminar focusing on ways of enhancing the value of trade mark assets including new UK and international trade mark legislation and the impact of the Madrid Protocol. (35) Contact: Michele Loh, S J Barwick & Co. Tel: 071 278 0444, Fax: 071 430 0824 (12)

LONDON

MARCH 10 - 12

CAD/CAM '92
UK's most comprehensive event for design and manufacturing solutions. Featuring a host of informative events and over 200 exhibitors displaying products, services and applications dedicated to architecture, manufacturing, mechanical, electrical and electronic engineering. For comprehensive details call 071 404 3310/4044

BIRMINGHAM

MARCH 11

A NEW CONTRACT SYSTEM
A seminar at which Max W. Abrahamson will launch his new system (supported by graphics and computer models) for defining and managing the design and construction of modern complex building and engineering projects. Contact: Jenny Blisset, Bator & McKenna, Aldwych House, Aldwych, London WC2B 4JP, Tel: 071 242 6531.

LONDON

MARCH 11-13

Management Skills for the New & Prospective Manager
A highly participative and practical seminar for project managers who need to develop and maintain high performing teams. Speaker: Regina E. Zekla, Contact: Louise Knight, Frost & Sullivan Ltd. Tel: 071-730 3438 Fax: 071-730 3433.

LONDON

MARCH 16

THE SFA NEW RULES - A GUIDE
A course completely reviewing the new rules of the 1992 competition legislation. Speakers: Anne McInerch, M.A. The exhibition presents practical technology from all over the world. Contact: David Locke, Tel: 0695 50032 Ex. 0695 50812.

MANCHESTER

MARCH 16-17

ACQUIRING IN GERMANY - Minimising the Risks
Acquiring a company is always risky, particularly when it is in a country undergoing rapid change. This intensive two day training course addresses the problems that need to be recognised and responded to in the critical initial period. For further details contact: ACQUISITIONS MONTHLY
Tel: 071-823 8740

LONDON

MARCH 16-17

World Pharmaceuticals
The pharmaceutical industry of the 1990s will be globalising the organisation and management of the pharmaceutical industry to meet the changing marketplace. Enquiries: Financial Times
Tel: 071-925 2323 Fax: 071-925 2125

LONDON

MARCH 17

CORPORATE GOVERNANCE AND BUSINESS ETHICS
A detailed analysis of the issues of good corporate governance and business ethics. Speakers include: John, Institute of Ethics, PRO MED, Top Pay Research Group. Contact: Westminster Management Consultants Ltd
Tel: (0483) 740 730 Fax: (0483) 740 727

LONDON

MARCH 18

Electronic Data Interchange: Electronic Banking and Data Protection
A half-day seminar run jointly by The Chartered Institute of Bankers and Lovell White Durrant on legal implications of EDI. Includes EDI contracts: Terms: Data Security. Contact: GRI Harrow, CIB, 071-623 3331.

LONDON

MARCH 18

OVERSEAS EMPLOYEES
This comprehensive one-day conference will provide a thorough updating in all major areas of the legal, taxation and practical personnel aspects of managing your overseas staff. Speakers include: Greville James QC MP FIPM, Contact: Harriet Fielding IBS Training
Tel: 071 354 5858 Fax: 071 359 4000

LONDON

MARCH 18-19

THE SOLID WASTE PROBLEM
Issues in waste disposal and landfill management. Including environmental law review, monitoring and control of landfill sites, and economic and technology of waste disposal. Contact: D. McCann P. Russell, SJA Communications, Tel: 081 467 2636, Fax: 081 467 7258.

LONDON

MARCH 19

Managing Supplier Relationships: How To Obtain The Best Long-Term Deal
This conference focuses on the key issues for the 1990s. It examines the changing role of the supplier and the impact of the new competition problems which are encountered by purchasers, and showing how they can be avoided. It also reveals how some organisations are finding new ways of working with suppliers. Contact: Business Intelligence, Tel: 081 544 1830.

LONDON

MARCH 19-20

INTERNATIONAL INNOVATION '92
Organised by NDMTECH The North West Technology Centre. The conference provides information on £1000m EC cash for collaborative R&D product development. Includes workshop on European business opportunities. The exhibition presents practical technology from all over the world. Contact: David Locke, Tel: 0695 50032 Ex. 0695 50812.

MANCHESTER

MARCH 20

European Financial Information Conference
For directors and senior managers. Presentations focus on Treasury Management, Credit Terms, Information Systems and reserving 'Title to Goods in Europe'. Hosted by Reuters. Keynote Speech: Anne McInerch, M.A. Contact: Jane Pevitt 0245 283030 Fax: 0245 492486

WALTHAM ABBEY

MARCH 22-25

Introduction to Telecommunications Management
Provides an update of the latest trends in telecommunications and examines the technical opportunities employed in providing business communication facilities. Designed as a specialist update/seminar course for communications staff and newcomers to telephony. Contact: Lisa Saunders, TMA, 0689 873333

BIRMINGHAM

MARCH 24

DOING BUSINESS IN CZECHOSLOVAKIA
A corporate step by step guide through one of the major opportunity areas. Sponsored by Coopers & Lybrand Europe. Subjects covered include: investment opportunities, legal & taxation issues, labour environment, acquisitions, accounting issues and a case study. Contact: FIBEX, Tel: 071-489 9944, Fax: 071-236 6140.

LONDON

MARCH 25th - 26th

KNOW YOUR COMPETITORS
Competitor Intelligence & Analysis. A practical two day seminar/workshop from the UK's No 1 specialist. Practical case studies and analysis with studies. Guest speaker who is head of a major company's intelligence unit. Contact: Patricia Donnan EMP Intelligence Service, Tel: 071-487 5655 Fax: 071-935 1640

LONDON

MARCH 26

TOTAL QUALITY
Overcoming the barriers to successful implementation. CHURCHILL & PARTNERS
Contact: Robert Hines, Tel: 071 379 7400 Fax: 071 497 3646

LONDON

MARCH 30 & 31

Managing Financial Risk
This workshop is an intensive practical course aimed at those who wish to understand the principles and practice of financial risk management. Enquiries: Financial Times Conference Organisation
Tel: 071-925 2323 Fax: 071-925 2125

LONDON

MARCH 30 - APRIL 2

FUTURES & OPTIONS: A practical course
Comprehensive course in Futures & Options, with emphasis on practical and useful aspects and hands-on experience. Includes all major products and markets, uses whiteboard, technical analysis and settlements. Enquiries: Financial Times
Tel: 061 833 9656 Fax: 061 834 8050

ARTS

ARCHITECTURE

'When beauty is destroyed, God suffers'

Civil war has inflicted more damage in Croatia than any world war, says Colin Amery

It was a bizarre and moving sight. A well dressed evening crowd in London stood before the glowing eye of a television set, their eyes riveted to film of bombs and rockets blazing over the ancient city of Dubrovnik.

It was no ordinary gathering. The majority of the crowd were Croats either living or in exile in London. They had gathered to attend the opening of an exhibition of photographs in London's Royal Festival Hall documenting the tragic loss of much of the cultural heritage of their country. As the sun went down and the floodlights came on along the banks of the Thames, it was impossible not to compare the calmness of London with the brutal destruction so recently inflicted upon the ancient cities of a European neighbour.

"When beauty is destroyed, God suffers." These were the words of Dr Stambuk, the UK representative of the Croatian government who spoke at the opening of the exhibition. Dr Stambuk is both a medical doctor and a poet and he movingly described both the loss of lives in the recent civil war in Yugoslavia and the damage to the art and architecture of Croatia that is part of the European cultural heritage. There are perhaps some 20,000 dead in Croatia and some half a million refugees; thousands of homes, villages and some 30 towns have been destroyed; and 400 churches have been ruined.

The Ministry of Culture and Education in Zagreb estimates that some 40 per cent of the built fabric of Croatia has been ruined. The damage inflicted by Federal forces is far worse than anything any part of the country experienced during the Second World War. The question has to be asked: were the ears of Europe sealed that it did not hear the cries of pain?

No one can deny that the cities of Zagreb, Dubrovnik and Split are important places in the history and culture of Europe. It was Robert West, in his book *Black Lamb and Grey Falcon*, who described Zagreb as having "the warm and comfortable appearance of a town that has been well aired. People have been living there in physical, but not political, comfort for a thousand years. Moreover it is full of those vast, multi-coloured buildings, barracks and law courts and municipal offices, which are an inevitable sign of past occupancy by the Austro-Hungarian Empire". It is not a flamboyant city. The moderately elevated upper town still has its medieval character while the lower town retains some sense of Imperial Vienna. The upper town was bombed and attacked by rockets in a big air raid last night. Damage was limited on more than 70 important buildings and the governor's palace was ravaged. Photographs in the exhibition graphically show how rockets damaged rooftops in the densely packed older parts of the city.



A ruined palace in Dubrovnik: one of the photographs documenting the tragic loss of much of the country's cultural heritage

Dubrovnik has been exposed to destructive military and naval attacks since the beginning of last October. It is hard to imagine this Dalmatian coastal town, which has many of the qualities of Venice, being so brutally attacked, so recently. In some ways the remarkable 12th- and 13th-century walls may have fulfilled their original function and helped protect the city from even worse damage. At certain points the walls are

some 30 feet thick and 80 feet high but since November last year, when the historic centre was subjected to incessant shelling, they have not been enough to defend the city.

The famous Minerva Tower - the best viewpoint for the city walls - the northern and western ramparts and the Gate of Pila have all been directly shelled and damaged. The two citadels of St John, Bokar and St Saviour have also suffered serious damage. It was last December 5 that the very heart of the famous old city experienced a barbaric bombardment from Yugoslav

naval vessels. The 15th-century fountain designed by the Neapolitan architect Onofrio de la Cava, which is like a great domed altar running with water, was badly hit. The Spuzza Palace, on the main square of Stari Grad, with its almost perfect 14th-century courtyard, has been damaged. This wonderful building is a lovely mixture of the Renaissance style and Venetian Gothic. Its growth shows that styles can mix. If a continuous civilisation builds with local coherence and integrity. Added to this tragedy is the fact that archives housed here dating back to the 12th century may have been destroyed.

A great part of the attraction of Dubrovnik lies in the unspoiled atmosphere it maintained on its tiny, half mile wide, peninsula. It still felt like an independent republic that never fell under the rule of Hungary or Venice. It is a terrible irony that the city that resisted the Turks and other invaders for so long is now being so badly damaged by civil war. The fearful damage seems so wrong, as there have been no troops or military installations of any importance in Dubrovnik since the 19th century.

Damage to its historic heart is equalled by the loss of many of the fine summer houses around the city and the burning of many of the 16th-century gardens that were so admired by Lord Byron. In the Gruž Port area almost total destruction is reported, including the loss of two rare Renaissance summer houses. The main street of the old city, Stradun, has been riven with craters by grenades, and the cupola of the cathedral has been damaged. The official estimates of the damage in Dubrovnik suggest that some 30 per cent of the entire historic city centre has been heavily damaged and that 10 per cent has been completely destroyed by fire.

There is also serious shell damage in the port of Split, and the old centres of Vukovar, Osijek, Koprivnica, Opatovac, Gospić and Pétinja have been completely destroyed.

While it is possible to see the records of all this horrific cultural damage in London at the Royal Festival Hall exhibition - also in displays at the Courtauld Institute in Somerset House and the Photographers' Gallery in Great Newport Street - anyone concerned with the culture of Europe must feel the need to help Croatia. Both funds and expertise are badly needed.

An appeal is now launched under the auspices of the International Council on Monuments and Sites. Cheques should be sent to 'The International Monuments Trust, Croatia Appeal', c/o Lady Bessford-Pierce, 34 Cadogan Square, London, SW1X 0JL.

Gloriana

STATE THEATRE, MAINZ

Apart from isolated foreign tours by Sadler's Wells and English National Opera, this is only the second time *Gloriana* has been staged outside London, and Mainz has scored an unmitigated triumph.

At first glance Britten's Coronation opera seems a curious choice for a minor German house. But his other stage works are being performed ever more frequently in Germany, the video of Colin Graham's ENO production of *Gloriana* has done good mileage on continental television and the Mainz management just happened to foresee that 1992 was the 40th anniversary of our present monarch's accession to the throne. The chance to revive Britten's study of a dual queen growing old was too good to miss.

Mainz's amphiglossic interest doesn't stop there: the concert programme for the next three months includes no less than three important Elgar works and Delius's 'Walk to the Paradise Garden', apparently the choice of the local music director, Peter Erkens. But it was his deputy, Günther Bauer-Schenk, who supervised the opening night of *Gloriana* with such assurance and an unmistakable grasp of Britten's rhythmic and textual palette. Far from revealing traces of self-consciousness or pastiche in the score, this performance pointed up its sincerity and range of invention, its cumulative

punch and psychological perception. The full-strength Mainz orchestra sounded very impressive indeed - much more so than the under-powered chorus.

The Swiss stage director and designer Martin Schlumpf maintained the work's period flavour, but with discreet modern echoes (liberally supplemented in the programme book) which added a touch of irony to the proceedings - underlining that the theatre of monarchy remains the same today, even if its powers and personal dilemmas have changed. The opening scene, for example, featured a crowd of flag-waving royal-watchers, kept in place by a police cordon; during their fireside discussion, Cecil helped himself and the queen to tea from a trolley, thwarted by an ancient wall-map in which Britain dominated the contours of the modern world; and Elizabeth herself was complete mistress of the 20th-century royal wave.

The pared-down representational decor - a heraldic banner and arch in the opening scene, a golden globe in the queen's ante-chamber, a star-lit tower for Essex's garden - kept the action moving swiftly and atmospherically. With silver-grey gowns and bustles for the ladies, stylised ruffs for the men and a dash of colour for the principals (including a punkish pink wig for the queen), there was no shortage of ceremonial dignity in the

Act two ball, which ended in a flickering red glow as the dancers made merry into the night. Schlumpf's handling of the 'private' scenes - the suggestion of physical passion beneath the royal mask, the shock of discovering royalty off-guard - was equally masterful.

None of this would have counted without the wealth of characterisation provided by a well-integrated ensemble of singers. Struck by a virus just before opening night, Edith Fuhr was able only to act the part of Elizabeth, but she did so with dignity and stern strength of character. The role was sung from the side of the stage by Anna Sylvan, a member of the chorus who had studied it of her own free will, and who possesses a lustrous soprano of ideal proportions. It was a pleasure to applaud two artists for such a smoothly synchronised performance.

John Treleaven captured Essex's impetuous, flawed ambition, but lacked the sweetness and purity of tone for 'Happy were he'. As the principal courtiers, Angelika Rode, Elaine Woods, Hannu Niemelä and Peter Anton Ling gave strong support. The performance was sung in Egon Waldmann's German translation, which misses the poetry of the original. The first scene of Act two (the assembly and masque at Norwich) was omitted.

Andrew Clark



Edith Fuhr as Queen Elizabeth the First

Mary Stuart

BATTERSEA ARTS CENTRE

Friedrich von Schiller's *Maria Stuart* (Weimar, 1800) has endured because he found drama in history and created a fictional meeting between Queen Elizabeth and Mary Stuart, then the most influential women in Europe. Schiller's spark has ignited a bonfire of imitations; some, outrageously funny (Theatre Wilde Mischung Berlin), and others, like Dacia Maraini's version now at the Battersea Arts Centre, powerful and lyrical testimony to the linked fates of two uncompromising monarchs.

Mary was executed at Fotheringhay Castle on February 8 1587. She had spent 19 of her 44 years in prison. She was buried at Peterborough and then removed to Westminster Abbey in 1612. By then, her son, James, was king of England. The contrasts with her childless cousin Elizabeth are the fabric of Schiller's play: marriage or single life, exile or

rootedness, romance or realpolitik.

The Battersea Arts *Mary Stuart* takes place in a dressing room and opens to the strains of Queen Elizabeth and Mary Stuart, then the most influential women in Europe. Schiller's spark has ignited a bonfire of imitations; some, outrageously funny (Theatre Wilde Mischung Berlin), and others, like Dacia Maraini's version now at the Battersea Arts Centre, powerful and lyrical testimony to the linked fates of two uncompromising monarchs.

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block, Elizabeth stomps around in black work-boots. The production also emphasises the connections as well as the contrasts, trying to show that the lives between women are the strongest and most lasting. It rests on a shrewd feminist regard for the personality that kept Elizabeth in power and Mary in patient exile.

What this *Mary Stuart* adds to Schiller is an undercurrent of sexuality. Elizabeth taunts her maid with sexually violent language or summons a stable-boy strip-o-gram. Mary remembers herself with a face "flushed by the wind" leading her men into battle. On one side of the stage, Mary gives birth to James; on the other, Elizabeth laments about her dry, barren womb. But there is gentler wisdom from the Virgin Queen: "Love is the consent you give to your own subjection".

Andrew St George

Le nozze di Figaro

THEATRE ROYAL DE LA MONNAIE, BRUSSELS

To describe the outgoing artistic director, musical director and *maître de danse* of Brussels's Théâtre Royal de la Monnaie as a team would be emphatically wrong. Anyhow, that trio recently left the Monnaie together, leaving behind a new artistic director. It is strange to think of the Monnaie as it now is: no Gérard Mortier, no Sylvain Cambreling, no Mark Morris. And yet they were already invisible in their new, farewell staging of *Figaro*. Morris directed and Cambreling conducted, but they were wholly transparent.

I have never seen *Figaro* less "produced" or more musical. Simply, we saw the singers behaving, in character, to the music with utter spontaneity and consistent detail. We saw a real world emerge, small and intimate, where everyone knows each other. What a rare achievement. This is a small, art style-laden and concept-free production.

It is full of life. The setting is thoroughly Spanish (men and women all use fans, as naturally and characterfully as the hands that hold them), the period (rather

pre-Beaumarchais) somewhere between Velasquez and Goya, the household far from lavish. The eye is drawn throughout to details of character and drama. Cherubino's eyes briefly blaze when the Count calls him "piccolo serpente"; a quick exchange of looks between Figaro and Susanna summed up their intimacy in a trice. The Countess sings her great accompanied recitative while slowly descending a staircase, lost in thought. The fact that she does not see Cherubino disappearing with Barbarina lends one poignance to the scene; and the way she seems suddenly to fall down a single step while exclaiming "O cielo!" adds another.

Adrienne Lobel's decor is a highlight on proceedings. I liked its economy (each act occurs on a separate face of a revolving set) and its lack of glitz; and it placed all the action on a small area at the front of the stage. This tightness lent ideal intensity to the great ensembles. But the set's outlines are too tight, its Spanish colours too Day-Glo. The effect is postmodern-fakey - especially wrong

in so modest a staging. However, Martin Pakledinaz's beautifully simple costumes and James Ingalls's atmospheric lighting serve to integrate this place with what occurs within it.

What a beautiful house for Mozart the Monnaie is; I have never heard so many of da Ponte's words. And Sylvain Cambreling's conducting was as unobtrusive and as revealing as the production. I noted in particular a terrific dramatic crescendo in the Count's aria and the witty obsequies in the Act Four finale as Figaro and Susanna are reconciled, but what mattered more were the pellucid texture and the perfect "speaking" pace. Only his own, rather laborious, harpsichord accompaniment to the recitatives drew attention to the workings of the machinery.

The singers seemed to create both production and score as they went along; I have no higher compliment. (The good-spirited way they coped with doors that either would or wouldn't stay shut helped too.) José van Dam - the Belgian hero at home -

was an exceptionally credible Figaro, both stern and *bufo*, never cute, thunderous in anger or reproach; and Dale Duesing, though too hard-pressed at either extreme of his voice, was a vivid, intense Count - singing his aria sitting tight in his chair as if bottled up and about to explode - with superb gestures of hands and fan.

Elzbieta Szmytka, a bright Susanna, was all clarity, spontaneity and cherublike naivete. The Countess (Elvira Martignetti), occasionally stiff as an actress but making a great impression with her phenomenally clean entry into notes. Cherubino (Monica Baccelli) and Barbarina (Laura Cherici) were both young, Italian and unusually appealing in voice and detail. Magali Chalmers Demonte made much of Marcellina's aria; and Basilio and Bartolo flourished in the veteran hands of Ugo Bessini and Jules Bastin. I could pick holes if I chose - I heard some asperses from several cast members - but I can't bear to.

Alastair Macaulay

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw 20.15 Peter Zazovsky and Daniel Blumenthal give a recital for violin and piano. Tomorrow: Hartmut Haenchen conducts choral music by Brahms and Schubert. Wed, Thurs and Sun afternoon: André Previn begins two weeks of concerts with the Royal Concertgebouw Orchestra. Sun evening: Frans Brüggen conducts Bach's St John Passion (8718 345).

Bears van Berlage 20.15 Heinrich Schiff is director and cello soloist with the Netherlands Chamber Orchestra in music by Takemitsu, Haydn and Dvořák. Wed: Nieuw Sinfonietta Amsterdam plays Schoenberg and Schnittke. Sun: Martin Slegert conducts Bruckner's Second Symphony (8270 468).

Muziektheater 20.15 Dutch National Ballet in three Balanchine choreographies. Runs till March 4, with next performances tomorrow and Fri. Wed: Die Frau ohne Schatten (6255 455/credit card bookings 8211 211).

ATHENS

Concert Hall 20.30 Dimitris

Agrafiotis conducts the Athens State Symphony Orchestra in music by Honegger, Beethoven and Vaughan Williams, with Andrei Gavrilov piano soloist. Thurs, Sat and Sun: opening concerts in a series devoted to chamber music by Brahms, Schumann and Mendelssohn (722 5511).

BARCELONA

Gran Teatre del Liceu 21.00 Antoni Ros Marba conducts Jose Carlos Plaza's production of Roberto Gerhard's *La Duenna*, with a cast including Sharon Cooper, Felicity Palmer and David Rendall. Runs till Feb 20, with next performances on Wed, Fri and Sun (412 1466).

Palau de la Musica 21.00 Soloists' Orchestra of Catalonia in an all-Mozart programme. Wed: Vladimir Spivakov and the Moscow Virtuosi. Fri, Sat and Sun morning: Barcelona City Orchestra. Sun evening: José Carreras (268 1000).

MUSIC

Schauspielhaus 20.00 Mitiades Caridis conducts the Berlin Symphony Orchestra. Tomorrow, Wed and Thurs: Kurt Sanderling conducts the Berlin Philharmonic (East Berlin 2090 2156).

SFB Grosser Sendesaal 20.00 Vladimir Ashkenazy conducts the Berlin Radio Symphony Orchestra in Mendelssohn's *overture*. The Fair Melusine, Berg's *Altenberg* Lieder (soloist Brigitte Balley) and Dvořák's Eighth Symphony. Sat: Ashkenazy conducts Dvořák, Elgar and Strauss (3027 242).

Komische Oper 19.00 Rolf Reuter conducts Harry Kupfer's production

of *Le nozze di Figaro*. Tomorrow: Swan Lake. Wed: Der Freischütz. Thurs: Orfeo ed Euridice. Fri: ballet evening. Sat: La bohème. Sun: Die Zauberflöte (East Berlin 2292 555).

Staatstheater unter den Linden 19.30 Mozart and Salieri double bill in the Apollo-Saal. Tomorrow: Entführung. Wed: ballet triple bill. Thurs: Così fan tutte. Fri: Der Freischütz. Sat: I vespri siciliani. Sun: Die lustigen Weiber von Windsor (East Berlin 2004 762).

THEATRE East Berlin: the Volksbühne has a new production of Goethe's (Iphigenie auf Tauris) opening on Wed, directed by Wera Herzberg with Heidemarie Schneider in the title role. The repertoire also includes Schiller's *The Robbers* tonight, Shakespeare's *Comedy of Errors* on Sat and Büchner's *Woyzeck* on Sun (282 3394).

Tonight's performance at the Deutsches Theater Kammerspiele is a single-evening adaptation of Shakespeare's *Henry IV* plays. The repertoire also includes Ibsen's *Ghosts* on Thurs (2871 225). West Berlin: the Schaubühne has Luc Bondy's new staging of Botho Strauß's *Schlussschur* tomorrow, Wed and Sun (890023). The Schiller Theater Werkstatt has a new production of Nick Whitty's play *Dirty Dishes* (tomorrow) and an adaptation of Shakespeare's *Macbeth* (Sat and Sun). The repertoire in the main theatre includes Gerhart Hauptmann's *tragi-comedy The Rats* (tomorrow), directed by Alfred Kirchner (3185 236).

CHICAGO

Orchestra Hall 19.00 Daniel

Barenboim conducts the Chicago Symphony Orchestra and Chorus in a concert performance of *Così fan tutte*. Sat: *Le nozze di Figaro*. Thurs: Don Giovanni. Sun: chamber music by Dvořák, Martinu and Brahms (435 6666).

GENEVA

Grand Théâtre 20.00 First night of Francesca Zambello's new production of Benvenuto Cellini, conducted by John Nelson, with Chris Merritt in the title role. Runs till Feb 25, with next performances on Thurs and Sun (212311).

LONDON

Royal Festival Hall 19.30 Lothar Zagrosek conducts the BBC Symphony Orchestra in Strauss's Suite Op 4, Schumann's First Symphony and the world premiere of Benedict Mason's *Concerto for the viola* section. Tomorrow: Academy of St Martin in the Fields. Wed and Sun: Simon Rattle conducts the LPO. Thurs: John Lill plays Beethoven. Sat: Claus Peter Flor conducts the world premiere of a new orchestral work by Nigel Osborne (071-928 8800).

Covent Garden 19.00 Bernard Haitink conducts Johannes Schaeff's production of Don Giovanni, with Thomas Allen, Bryn Terfel, Carol Vaness and Karita Mattila, also Václav Nežval. Tomorrow: *Così fan tutte*. Wed: *Le nozze di Figaro*. Thurs: ballet triple bill. Sat: Giselle (071-240 1068).

Coliseum 19.30 James Holmes conducts Richard Jones' ENO production of *Die Fledermaus*. Tomorrow and Fri: Xerxes. Wed: Königskinder. Thurs: revival of David Pountney's production of

Kurt Weill's *Street Scene* (071-836 3161).

MILAN

Teatro alla Scala 20.00 Lorin Maazel conducts the Orchestra of La Scala in Prokofiev's First Violin Concerto (soloist Frank Peter Zimmermann) and Mahler's Fifth Symphony. Tomorrow, Wed, Fri and Sun: Arabella (7200 3744).

NEW YORK

Blue Note Jazz Club and Restaurant This evening's guest artist is Vanessa Rubin (shows at 21.00, 23.00 and 01.00). The rest of the week (shows at 21.00 and 23.30) is given over to Dianne Reeves. Next week: Diane Schuur (475 8592).

Metropolitan Opera Tonight at 19.30: Christoph Prick conducts Tamnhauser, with Anne Evans, Tadhán Troyanos, William Johns and Anouschka Schmied. Tomorrow and Fri: Turandot. Wed and Sat: Il barbiere di Siviglia. Thurs: Un ballo in maschera (352 8000).

Avery Fisher Hall This week's New York Philharmonic concerts are conducted by Andrew Davis. Tomorrow's programme includes Elgar's First Symphony. Thurs, Fri, Sat: symphonies by Schubert and Sibelius (875 5030). Carnegie Hall Piccadello Muti conducts the Philadelphia Orchestra in tomorrow evening's concert performance of *Il Pagliacci*, with Luciano Pavarotti. Fri: New York Pops (247 7800).

PARIS

Théâtre de la Ville 20.30 Gil Shaham, accompanied by Gerhard

Oppitz, plays violin sonatas by Beethoven, Brahms and Prokofiev. Tomorrow: *Il barbiere di Siviglia*. Koltas play Roberto Zucco (4274 2277).

Châtelet 19.00 Arditi Quartet plays Webern, Berg and Schoenberg (in the Auditorium), with an alternative programme on Wed and Thurs. Tomorrow in main theatre: Armin Jordan conducts the Ensemble Orchestral de Paris. Wed: Charles Dutoit conducts the Orchestre National de France. Fri: Frankfort Ballet opens a two-week season (4028 2840).

Palais des Congrès's Kiev Opera Ballet in *Sleeping Beauty* tomorrow and Sun. La Sylphide on Wed and Thurs. Nutcracker on Fri and a soloists' evening on Sat (4068 0006). Palais Garnier Tomorrow, Frans Brüggen conducts the Orchestra of the 18th Century in Bach's St John Passion. Wed to Sat: Stuttgart Ballet in John Cranko's *Oneglin* (4017 3535).

Opéra Bastille Tomorrow and Fri: Lady Macbeth of Mzensk. Wed and Thurs: Paola Burchuladze in songs by Mussorgsky (4001 1616).

ROME Teatro dell'Opera 20.30 Daniel Oren conducts Franco Zeffirelli's production of *La bohème*. Ten further performances till March 5, with casts including Mirella Freni, Giuseppe Sabbatini and Nicolai Ghiaurov (488 3641).

VIENNA

Musikverein 19.30 Köchl Quartet plays string quartets by Otto Nicolai, Prokofiev and Dvořák. Repeated on Wed and Fri (505 8190).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 0730-0800 Moneyline 1200-1300 Business Morning 1330-1400 Business Day 2000-2030 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman 2300-2330 World Business Today 0100-0130 Moneyline

Super Channel 0000-0020 Business View 0630-0700 Business Inside 2130-2200 (Tues) East Europe Report - weekly in-depth analysis from FTV 2130-2200 (Wed) FT Business Weekly - global business report with James Ballin 2130-2200 (Thurs) Talking Heads - international issues

Sky News 1200 International Business Report 1130, 1730, 2130, 0430, 0530, (Thurs) FT Business Weekly

SATURDAY

CNN 0730-0800 Moneyline 0900-0930 World Business This Week - a joint FT/CNN production 1500-1610 Moneyweek 1900-1930 World Business This Week

SUNDAY

Super Channel 1600-1630 FT Business Weekly

Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly

CNN 1800-1830 World Business This Week

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 7NL
Telephone: 071-873 3000 Telex: 922188 Fax: 071-407 5700

Monday February 10 1992

Keeping Nato upright

IF ONE message came through from the annual Wehrkunde (defence studies) conference in Munich this weekend, it was that security is no longer, if it ever was, purely a matter of armies and weapons. In the post-Cold War world, political and above all economic action will often have a more direct effect on people's security than military preparations.

Nowhere is this more true than in the transatlantic relationship. Arguments between the US and its European allies over trade and other economic issues are not new, but in the past they were overshadowed by the military alliance, which both sides recognised as of primary importance. Now, with the disappearance of the Soviet threat, this "security glue" can no longer be relied on. Europeans may think they no longer need American protection; Americans, wrestling with severe economic and social problems of their own, are tempted to make savings on overseas commitments.

In that context trade disputes can loom larger. American speakers at the conference, from Vice-President Quayle downwards, stressed the vital importance of the Uruguay round, not only for trade but also for the maintenance of the alliance itself. Nothing, they said in substance, is more useful to US isolationists than the spectacle of Europe adopting a protectionist stance.

Failure to reach agreement before Easter will leave US presidential and congressional candidates free to use America's trading partners - Europe as well as Japan - as whipping boys in election campaigns, and this would hardly improve the chances of sustaining a long-term US commitment to European security.

Stable feature

That such a commitment is necessary was accepted by right and left alike at the Munich conference. Nato is one reasonably stable feature in an extraordinarily fluid European security scene. The Conference on Security and Co-operation in Europe, whatever its longer-term role, is too sketchy a structure in its present form to inspire confidence in states that see the fate of Yugoslavia staring them in the face.

Lies, insults and smears

There is nothing so absurd as the sound of British politicians in mortal fear of losing an election. If one were to judge the contestants solely by the tone of the campaign over the past few days the verdict is inescapable. None of them deserves to win. Neither of the two larger parties has sought to promote a credible programme of radical economic reform. As to the Liberal Democrats, some of their ideas may be suitable material for debate, but that is of little assistance to the voter who wishes to make a choice between parties likely to be able to form a government.

The first speech of an unifying weekend was delivered by Mr Neil Kinnock on Friday. He sought, reasonably enough, to pin the blame for the recession on the Conservatives. His rhetoric led him into a personal attack on the prime minister as "an architect of the disaster" for Mr John Major to pretend otherwise was "deceit or self-delusion." Yesterday the shadow foreign secretary, Mr Gerald Kaufman, developed a similar theme. He asserted that Mr Major's attitude was "the most serious threat to the Labour government will do and flights of fantasy about what the Tories would do."

Mr Major, who has stood aloof from direct attacks on Mr Kinnock, was content on Saturday to greet with a smile the hiss coming from assembled young Conservatives when he mentioned Mr Kaufman's name. The prime minister did fantasise about the Labour party, asserting that it would raise the standard rate of income tax to 35 per cent. The opposition's policies, he said, would mean "perpetual recession and terminal decline."

The chairman of the party, Mr Christopher Patten, spoke of "Labour's double whammy" - taxes up, prices up, economy down, living standards down.

Rough and tumble
This kind of accusation is part of the rough and tumble of politics. It would not be out of place two or three weeks before polling-day. Its use now, nearly nine weeks before the likely election date of April 9, is explained by the failure of either of the two larger parties to gain a decisive opinion-poll advantage over the other. They

Yet, like a bicycle, Nato needs to move forward if it is to stay upright. As one shrewd American observer pointed out, telling Americans that Europe wants them to stay may not be enough unless Nato can demonstrate that it has a real task to perform in the new circumstances. And, since eastern Europe's demand for security is the most vociferous, it is that Nato has to demonstrate that it has something to offer.

More cautious

Mr Manfred Wörner, the alliance's secretary-general, suggested that it is doing so through the newly created North Atlantic Cooperation Council which all ex-Warsaw Pact members and ex-Soviet republics have been invited to join. He mentioned that the republics had contacted Nato to help them sort out their quotas of conventional forces under the CFE Treaty. But he was more cautious about offering them full membership or hard security guarantees.

Yet that issue will have to be confronted soon. What has given the states of post-war western Europe their unprecedentedly high level of security has not been vague structures of co-operation but a firm commitment to each other's defence, plus integration of their military command structures and (through the EC) their economies, all based on shared democratic values, although this last point was fudged when Greece, Portugal and Turkey were Nato members with authoritarian governments.

In the new situation, all the states from Russia westwards are struggling to adopt those values, and looking to Nato to help them achieve enough stability, internal and external, to give them some chance of success. Although Nato likes to think of itself as a mutual defence pact, rather than a collective security pact guaranteeing its members against each other, the fact is that it has done both. If it has really "won the Cold War", as its leaders like to proclaim, it should prepare to welcome as members all those east European states that are ready to undertake the very serious obligations involved.

still stand neck and neck, the lead in this or that poll over the past month being well within the statistical margin of error. The party of public opinion is partly due to the perceived similarities between the contestants. The Conservatives have no really new overall vision to offer and a highly questionable record to defend. Labour needs to prove its pretensions to respectability, which it is doing at the cost of offering little of genuine substance in spite of its voluminous policy proposals.

Knock downs

In consequence the Conservatives are trying to set Labour up in order to knock it down during the final weeks of electioneering. A budget that reduced the standard rate of income tax by 1p would be a challenge to Labour to repeat its undertaking to put the 1p back on. The chancellor is under some pressure from his colleagues to play this card. Saturday's pledge by Mr John Major to complete and deploy the fourth Trident submarine leaves Labour vulnerable to the charge that it would commandeer the order. In the first instance Labour would be shown to be a party of high personal taxation, in the second, it could be called out on defence. Labour, for its part, is trying to focus attention on the failings of the Conservatives since 1979.

Tax and defence policies are important, and should be fully aired. There are, however, other issues to place before the electorate. The government has evolved a broadly positive strategy for education. Mr Major did explain education policy to the young Conservatives, although very much in headline terms.

The government's health reforms are vulnerable to the charge that while the theory may be sound there are many unavoidable cruelties in the implementation. The Labour and Liberal Democrat proposals for constitutional reform need a more rational response from the Tories than a blanket refusal to contemplate any change. In short, the prime minister's call for a "clean" election should be amended. What is required is a serious political debate.

The EC's strained national treasuries could be called upon to search for evidence in padding, trimmings, or agendas to which they do not subscribe, when on Wednesday the European Commission unveils its five-year plan to expand and redistribute the Community budget.

Brussels is not presenting a mere budget, but putting forward the financial framework within which it thinks the process of European political and economic integration, agreed by EC leaders at the Maastricht summit in December, will work.

It will be a carefully assembled package. It will have to be, to achieve not easily compatible aims and get the 12 member states to agree priorities for the next five years by the Lisbon summit in June.

The Commission's broad political aims are to extract more money from the member states at a time of recession and national budget tightening; to ensure that in so doing it does not re-open the budgetary disputes which paralysed the EC in the early 1980s; and to try to match these resources to the ambitions of the EC's new treaty on political union and economic and monetary union.

The treaty was formally signed last Friday in Maastricht, but will take most of this year to ratify. Demands for more money by the poorer, southern member states were conceded at Maastricht. But the richer states, led by Germany, are certain to want to limit the extent to which they have to finance their less-developed partners. Hard budgetary bargaining could spill into the national debates on ratification in each member state.

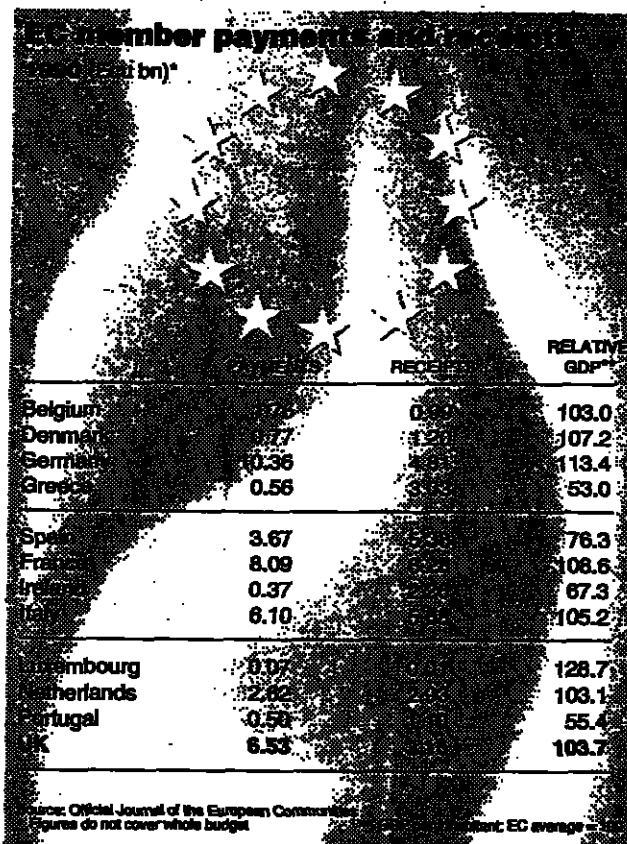
It took a year and two fraught summits, in 1987 and 1988, to agree the EC's first medium-term financial plan, called the "Delors package" after Mr Jacques Delors, the Commission president. Mr Delors is said to regard the 1988 budget deal as his most important achievement in seven years in Brussels. It started a momentum which allowed the EC to advance further in four years than in nearly four decades - towards the single market and to the Maastricht treaty.

A lot is at stake, therefore, in how well Brussels manages the "Delors II" package. As one senior Commission official put it: "Whenever we argue about money, everything comes to a halt." If the review were to degenerate into a table-thumping wrangle it could block, if not derail, the union train.

That is one reason why Brussels is being so cautious about a modest budgetary increase. Officials said yesterday it would seek to raise the revenue ceiling to 1.37 per cent of Community GNP, national product from the limit of 1.2 per cent allowed now. To put this in perspective, the Commission in 1987-88 had originally sought a 1.4 per cent of GNP ceiling. This time, a senior budgetary official says, Mr Delors will not go after more, in order to negotiate "flexibility" he believes it is more credible to ask for what you want and need.

The 1.3 per cent limit proved flexible because of higher than expected growth and tight budgetary discipline. This year's budget of nearly Ecu96bn (\$65bn) is well under the ceiling.

David Gardner on the EC's new five-year budgetary plan Money, mark two



Source: Official Journal of the European Communities. Figures do not cover whole budget.

ing at 1.14 per cent. But there can be no certainty about the Commission's growth assumptions for 1993-97, while it is already clear that spending on agriculture and regional development, the EC's two big budget items, will absorb at least three-fifths of increased revenue.

This leaves little over to finance the greater commitments the EC is assuming abroad, particularly as the Common Foreign and Security Policy agreed at Maastricht takes shape. Though this will be run by the governments of the 12 as a form of multilateral co-operation, it is the EC, through the Commission, which will have to provide much of the external aid to underpin it. Nor will there be much money for the industrial restructuring policy through which Mr Delors wants to strengthen European manufacturing - and in which Commission free marketeers already suspect a French-inspired plan to back "Euro-champions" against Japan and the US.

On the assumption of an average of 2.5 per cent annual growth, the Community GNP during the five years, the total budget would reach just over Ecu85bn in 1997, at 1992 prices - a modest rise when set against the EC's increasing responsibilities. The revenue side of the EC budget is an accretion of

industrially stricken regions - from Ecu17.7bn this year to Ecu29bn (at 1992 prices) in 1997. And four poorest countries will get their doubling through the new "cohesion fund" agreed in Maastricht. This would be worth about Ecu25bn by 1997 and enable them to meet EC environmental standards and build cross-border transport links.

The biggest spender will remain the Common Agricultural Policy (CAP). The CAP still absorbs 54 per cent of spending, and because it rewards Europe's richest farmers most, is the main reason why the Dutch and Danes do not justifiably well out of the budget. This should change if the Commission wins acceptance of its plan to reform the CAP. Under the reform, farm spending would rise from about Ecu3.3bn this year to Ecu3.6bn in 1997, but it would be more evenly spread across the EC. Additional allocations will be needed in 1995-96 to get over a short-term spending slump, when CAP costs would reach nearly Ecu40bn.

The external aid budget will be made a separate rubric, and get a higher proportional increase, from Ecu3.3bn now to about Ecu5.5bn in 1997 at 1992 prices, along with a new reserve of about Ecu1bn. This novelty aims to enable the EC to react rapidly to calls for humanitarian aid and food aid. Unforeseen aid demands have caused five budget revisions since 1989, leading to long disputes between the Council of Ministers (of the 12) and the European Parliament, and politically embarrassing hold-ups in delivering the aid.

The reserve would also underwrite EC loan guarantees, which now stand at more than Ecu10bn. This, a senior official says, should enable the EC to lend more, while guarding against default, and target the aid budget on technical assistance - to transfer know-how, not build roads; loans are for that. Eastern Europe, the Maghreb countries and the Middle East will be the priority recipients.

Most commissioners now appear to agree that Mr Delors' wish to finance restructuring, restructuring and research in the CAP, education, defence and technical industries is more than a wheeze for troubled French companies such as Thomson and Renault to get round restrictions on state aid. The two core ideas are to bring more research and development spending closer to the market, enabling responses to immediate needs. The other was to use part of "Social Fund" spending on long-term and youth unemployment to intervene to prevent job losses through restructuring programmes. What is likely, officials say, is that companies will do some things like Ecu2bn in research and development, which would be linked to each country's size of GNP. But up to now it has been used only as a balancing item, making up the difference after customs duties, agriculture levies and the EC's share of value-added tax receipts come in. VAT revenue provides more than half the budget, penalising countries with high consumption and low savings.

Beyond this rebalancing of revenue, "Delors II" envisages doubling regional aid to the poorest four countries. This effort would raise the Structural Funds - for laggard and

Crunch in the skies

Paul Betts on efforts to ease air traffic congestion

Thirty years ago, a British European Airways flight from London to Paris on a Vickers Vanguard turbopropeller-driven aircraft took exactly one hour. Today, the same journey on a new British Airways Boeing 767 jet is scheduled to take five minutes more.

Despite advances in aircraft design and the introduction of the jet engine, the average journey time on short-haul routes (one hour or so) takes longer these days because of congestion in European skies and on the ground at busy airport terminals.

Even the slump in air travel caused by the recession and the Gulf crisis last year has done little to ease the problem. It calculates that delays in its operations last year at London's Heathrow airport alone totalled 233 days. Lufthansa says it loses about DM100m (\$38m) a year through delays. The Association of European Airlines (AEA), which represents 22 European airlines, estimates the total cost of air traffic disruptions in Europe at about \$4bn a year. The International Air Transport Association (IATA) forecasts that this is likely to worsen to some \$10bn a year by the end of the decade if nothing is done to improve the situation.

The problems of European air traffic control are not new. But the issue is coming to a head with a recent warning from Mr Giovanni Bisignani, the new AEA chairman and managing director of Alitalia, that Europe's fragmented and inadequate system could lead to another hot summer of delays and cancellations, and, in the longer term, to a capacity crunch in Europe's skies.

The warning coincides with both a recovery in European air traffic this year after a 7 per cent fall last year and the completion of a detailed report by Eurocontrol, the Brussels-based European air-traffic control body, concluding that the present system is "greater than the demand" and that "the system is in a state of emergency". The report was commissioned by Eurocontrol's board of directors, which includes representatives of all European airlines. It was the first phase of an overdue programme to try to harmonise and integrate Europe's disorderly patchwork of different air traffic control systems by the end of the decade.

Transport ministers will consider the report's findings at a meeting in London next month to launch the next phase of ECAC's European Air Traffic Control Harmonisation and Integration Programme. Of 132 European air traffic control centres evaluated, half were found to have "major deficiencies" requiring "a major system upgrade"; 24 per cent had "minor deficiencies" needing a completely new system; 9 per cent had "some deficiencies"; and only 17 per cent

had "no deficiencies" at all. However, all the centres share one big deficiency. They are incompatible. "The 51 centres from which information is available have some 31 different systems, using computers from 18 different manufacturers with 22 different operating systems and 33 different programming languages," the report says.

By contrast, the US, which controls nearly three times Europe's airspace, operates a single system in 30 centres. Investment in air traffic control systems in Europe has also lagged well behind spending in the US.

But perhaps the biggest problem is political. Some countries, such as Greece and Portugal, have low priorities in their national spending targets for new aviation infrastructure programmes compared with Britain, France or Germany. But even these countries are divided on how to resolve Europe's air traffic control problems.

Germany, for example, has been pressing for the development of a single, unified system using the same equipment throughout Europe. But the UK argues that the German proposal is unworkable and is recommending integrating the existing European systems.

"You cannot stop traffic for even one day while you develop a parallel system," says Mr David McLachlan, chief executive of National Air Traffic Services at Britain's Civil Aviation Authority.

According to Mr McLachlan, the multiplicity of air traffic control equipment in Europe is not a fundamental problem. He says a more realistic approach is to improve European air traffic controls to adopt common standards to enable them to communicate.

But many in the industry are sceptical about the prospects of improvement. "The chances of getting governments to agree are limited," says Capt Philip Hogg, who is in charge of air traffic control affairs at BA. "But if there is not the political will, the public outrage in 10 years will be so great that no government will be able to withstand the political pressures."

The airline joke is no longer "breakfast in London, lunch in New York, baggage in Rome", but "breakfast in London, lunch at Heathrow".

Correction

Mr Miyazawa

Mr Kijichi Miyazawa, the Japanese prime minister, was wrongly quoted in a feature on Saturday as saying: "When the US acts like a dictator over the world, we will not follow." The comment should have been attributed to Mr Takayoshi Miyazawa, a public opinion poll expert.

Bussing in the Royals

Since Britain is suffering one of its worst recessions ever, the Queen was right to veto plans to erect a fountain in her honour in Parliament Square. Asking the population to cough up £2m for a 25ft ornamental sculpture, a table-top when many people are either out of work or homeless, would have been insensitive.

Nevertheless, if some loyal subjects want to celebrate her 40th anniversary on the throne in a material way, Observer has a suggestion. Why not follow the example of the Dutch, and buy the Queen a bus? True, it will probably have to be imported. But as Princess Diana has shown with her new Mercedes sports car, there is nothing wrong with that.

The idea of a royal charabanc is not as silly as it sounds. The Queen already has a 5,000 tonne yacht, a 14-carriage train, three jets and two helicopters, costing the British taxpayer over £15m a year. By contrast Queen Beatrix's new bus - a gift from the corporate sector - cost just over £100,000. Equipped with 12 plush arm chairs, lavatory and automatic coffee-maker, it is described as "luxurious but not extravagant".

Queen Beatrix, who is probably considerably richer than her British counterpart, aims to travel in her new toy at least once a week. Not only is it significantly cheaper than the normal motorcade of six royal Dutch gas-guzzlers, but it is more environmentally friendly.

It's the sort of gift which might appeal to Prince Charles, at least.

Bi-partisan

The advertising agency BMP DDB Needham is clearly a Janus-like creature capable of presenting two faces at once. One is responsible for the government's £200,000

OBSERVER

advertising campaign for the citizen's charter to improve the public services. The other is behind the £2m campaign launched by the public sector union NALGO attacking cuts in public services.

According to the current issue of Campaign, the advertising industry's house journal, BMP's double life is coming to an end. The Central Office of Information, which buys government advertising, is to fire BMP as its standby agency.

While the apparent conflict of interest would certainly offer a justification, the reason for the sacking is more prosaic. Some ministers apparently consider the agency's charter ads too bland.

But there must be a suspicion that the government cannot stomach putting business the way of an agency whose chief executive, Chris Powell, is a co-ordinator of the shadow communications agency which advises the Labour Party on its campaigning.

He is also, incidentally, the brother of Sir Charles Powell, former foreign policy guru to the former prime minister.

For more than 20 years now, Sir Frank, who is also deputy chairman of the Telegraph group, has been urging the newspaper industry to fight the competition from TV by arguing the case for newspaper advertising collectively. In November and December the industry spent £2m on more than 140 full page ads with provocative copy lines such as "Some people are being conned by TV commercials."

Not surprisingly, he feels vindicated by events at Conti,



The people who pay for them. Unfortunately, some of Sir Frank's fellow publishers, led by the Mirror Group, don't seem to have much faith in their own message. Last month was almost certainly a record for newspaper spending on TV advertising.

After a brief stint at the Tresham privatisation agency in Berlin, the 55-year-old Urban has popped up as a senior management consultant with Price Waterhouse Corporate Finance where he will advise companies on strategy and operational tactics.

Not surprisingly, he feels vindicated by events at Conti,

where Pirelli beat a humiliating retreat. It was mainly his robust defence of Conti's independence that led to his exit after disagreements with the supervisory board. He did not see eye-to-eye with the mighty Deutsche Bank, one of whose directors, Ulrich Weis, heads that board.

So he is glad his new activities will not put him under the thumb of any bank. Hiding any bitterness well, his only aside is that he is "not alone in thinking the banks have too exaggerated a role on the supervisory boards of German companies." Weis, for example, is also a non-executive director of Volkswagen and Fiat, as well as being responsible for Deutsche's activities in Italy.

Organisers of the world schools debating championships, which opened in London at the weekend, were pulled up on a point of order when the Pakistani team refused to debate against Israel.

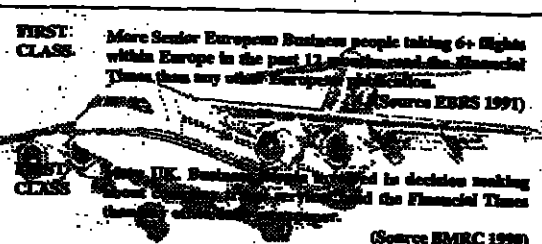
The Pakistani coach told championship officials that the team ranked a *Fatwa* - an Islamic death sentence - if they took the stage against schoolchildren representing the Jewish state. The week-long competition, sponsored by the Observer, was hastily reorganised to avoid an Islam-Israel showdown. Suitably pacified, the Pakistani team carried on to beat England in the first-round debate: "This house believes it is better for a leader to be feared than loved."

Fare Whack

Inflation is hitting Russia in a big way. Last December a single fare from Moscow to London cost 2,000 roubles. Now it will set you back 35,000 roubles. A reasonable annual salary is around 8,000 roubles. It seems a high price for the dubious pleasure of travelling via Aeroflot.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

MR NELSON Mandela has a credibility gap, and he knows it. Fresh from rubbing shoulders with the elite at the World Economic Forum in Davos, Switzerland, the African National Congress (ANC) president wryly recalled the group discussions.

"They put all these questions, on nationalisation or violence, and I would deal with them. At the end they would clap," Mr Mandela paused, smiling ruefully, and added: "The following day, the same people raised the same questions. In spite of their ovations, I had to start all over again."

His Davos message, rethinking nationalisation, encouraging foreign investment in a post-apartheid South Africa, honouring external debt - had not been helped by apparently conflicting reports from Johannesburg. In his London hotel room last Friday, on his way home, Mr Mandela

Reporting by
Richard Lambert,
Andrew Gowers,
Caroline Southey and
Michael Holman

spoke to the Financial Times about a controversial week. During a two-hour exchange he revealed his growing doubts about nationalisation. He remained inflexible in his support for economic sanctions. He repeated his personal preference for a coalition government, "even assuming the ANC is returned with an overwhelming majority".

Sometimes he gave the impression of making policy on the hoof, as in his comments about alternatives to nationalisation. Sometimes he seemed ingenious, taking at face value welfare donations from big business. But it was a remarkable performance: vigorous, articulate and good humoured.

Most of the questions raised, whether in Davos or by the FT, are not new. But as South Africa moves closer to a post-apartheid government, in which the ANC will have the prominent role, the answers become more pertinent.

It is two years ago tomorrow that the world's most famous political prisoner walked free after 27 years in detention. South Africa's reform process has become unstoppable. Political power is now moving from the white house of assembly to the multi-party Convention for a Democratic South Africa (Codesa), where negotiations over an interim government are on the verge of a breakthrough, says Mr Mandela. The

FT writers talk to Nelson Mandela about the ANC's policies on issues such as nationalisation

Answers that need repeating

ANC president has been central to the process, along with President F.W. de Klerk.

Neither man, however, can be entirely confident that his constituency will hold up as the transition unfolds. Mr de Klerk's ruling National Party is losing ground to the extreme right. Mr Mandela has to keep an eye on the left wing of the ANC, and an angry young generation who abandoned their classrooms for township barricades, and who are impatient for radical change.

But while the white right fears majority rule, it does not differ from Mr de Klerk on economic issues. For many black South Africans, however, economic policy could determine their vote: state take-over of industry is synonymous with rapid redistribution of wealth; and repudiating apartheid's debts can be readily justified.

Last week, these two critical issues came under rigorous scrutiny, both by Mr Mandela's black constituency and the business community. Mr Mandela's reassurances at Davos were, it seemed, being questioned by both blocs at home.

A draft of Mr Mandela's main address obtained by a Johannesburg weekly business magazine contained a section - dropped from the final text - which advocated putting "some key enterprises into public ownership".

And no sooner had Mr Mandela told delegates at Davos that an ANC government would honour external debts, than the ANC publicity department in Johannesburg raised doubts.

It issued a statement implying that the ANC might not, in fact, honour loans made to the "present illegitimate South African regime and its agencies". New foreign borrowing had to await the installation of a multi-racial interim government.

Since the main advocates of this view within the ANC is said to be Mr Cyril Ramaphosa, the party's secretary general and viewed as a potential successor to the 73-year-old Mr Mandela, the warning was significant.

Mr Mandela tried to put the record straight in London. Mr Ramaphosa, "a young man of considerable ability destined to



Mandela: 'We want to attract investment'

occupy a very important position in our political life" - had not been accurately quoted. "He accepts the fact that it would be a disaster," the ANC president said, "to say we would not pay the debts entered into by the regime."

But while some questions were answered, uncertainties remained. A statement issued on Friday by Mr Mandela accepted "an obligation to pay foreign debts... incurred by the present regime in the normal course of administration before financial sanctions were imposed by the international community". What, anxious creditors might ask, was "the normal course of administration" under apartheid?

Recent South African bond issues, the statement continued, are "totally unacceptable". An attempt to "bust financial sanctions adopted by the international community". Mr Mandela was asked what sanctions were being bust.

"The sanctions which have

hit South Africa most are the financial sanctions," he replied, "because they cannot get loans from the International Monetary Fund (IMF) and the World Bank... Banks which have now given a loan to South Africa are breaking those very sanctions."

Mr Mandela is right in his reference to the IMF and the World Bank. But the bond issues do not contravene any law other than the one the ANC leader went on to enunciate: "We have recommended to the international community that sanctions be applied against South Africa by everybody. And anybody therefore who violates those sanctions is not acting in the interests of the people of South Africa as interpreted by us."

If Mr Mandela seemed unrealistic on the issue of economic sanctions, most of which have been repealed, his comments on nationalisation suggested a fundamental change. The legacy of apartheid "cannot just

be addressed through stimulating economic growth," he argued. "Without state intervention, it is impossible to achieve redistribution."

Two years ago, most ANC officials - including Mr Mandela - would have said nationalisation was the answer. Some officials still do. But Mr Mandela, citing advice from world leaders with credentials which he must hope will satisfy even the most radical of black South Africans, appears to have undergone a change of heart.

The collapse of communism has strengthened the hand of critics of nationalisation, he said. "What is more, we have had discussions with people like Li Peng, [prime minister of the People's Republic of China] and they have given us a different scenario."

Li Peng, the head of a Marxist state, has said that difficulties which they faced with their economy induced them to reduce state participation... and they are considering other measures to reduce the involvement of the state. Now that was a big shock! exclaimed Mr Mandela, relishing his anecdote and the chuckles from his audience.

Mr Mandela was even more disillusioned to us, revealed Mr Mandela, who is inclined to use the Thatcher "we". A senior minister told him how Vietnam had allowed "more scope to private enterprise and to reduce state participation. Very cautiously, very diplomatically, he suggested to us that we had to examine the question of nationalisation."

"We want to attract investment," he continued, "but nationalisation is the sword of Damocles hanging above the heads of the people who want to invest... As long as nationalisation is our policy, it is clear to me that we are not going to attract investors."

He gave a clear indication of his thinking on nationalisation: the ANC should be able to achieve redistribution of wealth without nationalisation. He suggested that he would prefer to reduce the legacy of apartheid in other ways: tax reforms, partnerships with the private sector and by encouraging land redistribution through a land bank.

He was aware that a battle might be looming at the ANC policy conference next April. "I am not saying that my colleagues will be convinced that the time has come to abolish nationalisation," he said. But he will tell them that they have to choose between nationalisation and foreign investment.

As at Davos, however, Mr Mandela may have to repeat his message before it gets through.

Parker prepares to write a new chapter

Gary Mead examines the image the pen maker is trying to maintain as it looks for a buyer

A return to basics has swung Parker, the now British-based pen maker, from loss to profit and put it on the lookout for a buyer with \$300m to spare.

The movement from the loss-making days of the mid-1980s appears complete. But it has been a chequered path since the \$100m management buy-out staged by Mr Jacques Margry, Parker's chairman, and his fellow executives in 1986. In 1987 and 1988 Parker's losses were \$100m and \$120m respectively. In 1989 it was the target of a friendly takeover offer of \$180m by Pentland Industries, a British group that had made a fortune with a stake in the Reebok sports shoe business.

Parker said at the time of its June 1988 flotation that the plan was abandoned because of stock market pessimism. Back in the 1960s, there could hardly have been a finer symbol of mercurial reward for a child who passed the 11-plus exam than to be given a rolled-gold Parker 61 fountain pen.

Mr George Parker, a Wisconsin teacher who founded the company in 1888, would have been proud; academy and commerce linked through a symbol not simply of status, but also of quality. Through most of its history Parker has maintained strongly defined branding, focused on quality and steering clear of cheap disposability.

That brand image created loyalty. But loyalty is a fragile emotion in business; it needs nursing. In the early 1980s, Parker tried to propel itself into the mass disposable pen market, while keeping its up-market image for other products. Parker came unstuck.

Enter Mr Margry. His answer, apparently successful, has been to turn back the clock and return to the core brand value of quality. A marketing specialist, he has been with the company for 42 years. A former group area manager covering Europe, Mr Margry has throughout tried to hold to a consistent marketing line: "Our strategy had always been to position Parker at the top of the market, not as a designer product, but as a high-quality product which

cost more but delivered more."

Mr Margry's strategy was not always followed. In 1976, Parker started a wide-front marketing battle, with a price war against one big competitor, Shaeffer, at the top end of the market, and a foray into the disposable pen business, taking on the Japanese with a ballpoint called Itala.

It was, for Mr Margry, a classic brand-confusing error. "By going down-market we confused the customer; the consumer no longer knew what Parker stood for. We were all over the place, dissipating the advertising."

The Parker Pen Company decided to sell off its writing instruments division in 1985, following a series of losses which Mr Margry attributes directly to the marketing changes.

Following the January 1986 buy-out, Mr Margry's team brought Parker back into profit: 1987 showed pre-tax profits of \$13.3m compared

with a \$300,000 loss in the previous year, on turnover up from \$115m to \$128.7m. The years since 1987 have seen steady growth; operating profit has increased an average 16.3 per cent annually, while sales have yearly grown an average 7.3 per cent.

Mr Margry has no doubt that returning Parker to its traditional marketing policy - which he sums up as "not trying to chase every rabbit in the field" - has been the main factor behind its recent steady growth. Parker spends 80 per cent of its advertising budget on promoting top-range pens; the other 20 per cent is for discretionary use by local managers.

Mr Margry is looking for a buyer which values a quality brand, one which has the royal warrants of the Queen and the Prince of Wales. Mr Grimstone is talking to some 50 potential customers. He is confident a deal will be soon signed; no doubt both sides will be using a top-of-the-range \$2,000, 18-carat gold Parker Premier Presidential.



LETTERS

Too few share vision of good practice

From Mr Robert Clarke

Sir, I was one of the thousand or more international business leaders who attended the World Economic Forum in Davos, and was a participant in a private session of the Prince of Wales's Business Leaders Forum. I, and many of my fellow chairmen present, were therefore surprised at the tone of your leader, "Princely Capitalism" (February 5). It certainly did not reflect the warmth and enthusiasm shown towards the prince for his bold vision for business. Why is his view of the business world "idiosyncratic"? As one of a growing number of companies which give practical effect to the principles of good corporate citizenship, my own company has supported and encouraged the Prince of Wales in acting as an ambassador for the values of "business stewardship". While you rightly state that the prince was urging what we all regard as good practice, we share his view that too few companies around the world have as yet fully recognised social and environmental responsibility as an integral aspect of their business operations.

Nor was the prince advocating this approach as a partnership with local communities, as a prescription for an economic miracle as you implied. He was quite rightly putting the case that business cannot be competitive in the long run, unless it is more responsive to pressing social and environmental issues faced by communities in their international markets. His position may be privileged, but this has not stopped him earning his credibility from direct experience of working with business leaders in practical solutions to these problems in many parts of the world.

Surely, the prince's message that talking and thinking is not enough to match the tough challenges of literacy, hunger or environmental degradation - and that international business has a key part to play in action to address these issues which directly affect our stakeholders - deserves even greater attention.

Robert Clarke,
chairman,
United Excipients,
Church Road, West Drayton

Work is one thing, but productivity is another

From Dr Frank Heller

Sir, It seems that the meaning of the term work ethic has become the subject of political controversy. The Japanese Prime Minister is reported ("Miyazawa queries US work ethic", February 4) to have accused the Americans of lacking the work ethic, while the American president ("Bush responds to Japanese work ethic jibe", February 5) is reported to have defended the American approach to work.

Your readers may be interested to know that there has been some cross-national research on this topic. Although the results are fairly clear, their interpretation is not easy. When an international research group asked large samples of people how central work was in their lives, the Japanese scored the highest, but Yugoslavia came second and the US fourth, after Israel. Work proved least central among those in the UK and (west) Germany.

A magician's trick to increase expenditure on housing

From Mrs R Terry

Sir, There is a very simple magician's trick which could increase expenditure on social housing without affecting the public-sector borrowing requirement ("Save the PSBR", February 6). It involves changing one clause in legislation which would give local authorities the ability to secure new loans for housing on their housing assets, without recourse to rates and revenues. (The government has facilitated this through recent legislation ring-fencing the housing accounts of local authorities.)

The risk to lenders of such loans would then descend on effective management, including rent setting and rent collection, and maintenance, with properties having to be sold (to other social landlords) in cases of failure. This would be private sector risk as there would be no recourse to other parts of the authority or its income. This contrasts with the current situation where all local authority loans are secured on the rates and revenues of the local authority.

There are two advantages of

this approach which should be welcomed by all political parties. First, the Department of the Environment acknowledges that there is a backlog of rental which cannot be financed out of net rental income and current borrowing levels because of the concern about the cost of rent rebates if rents increase too quickly and the effect on PSBR. Second, the City would be selective in its lending decisions, financial institutions would evaluate the performance of local authority housing departments seeking finance and would advance loans only to those which could demonstrate that they were managing well from both a housing and financial point of view. What greater incentive for improvement?

R Terry,
CSL Group,
Consistent House,
City Forum,
250 City Road, London EC1

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Reality left on the platform

From Mr Jonathan Price

Sir, In taking ministers for parting company with reality in considering the privatisation of British Rail, David Savers (Personal View, February 5) himself leaves reality forlornly on the platform in two important respects. He ignores a few fundamental truths which may be put off by the high cost of entering the business and "be unwilling to pay the full cost of the tracks they would use". Any attempt to recoup the full cost of the track from any private sector source is destined to fail, no matter how it is structured, just as any attempt to recoup the full cost of roads directly from road users would also fail, and for the same reasons. Railway tracks, like roads, can only be financed from general taxation if one wishes to retain anything approaching the current network size.

As for the difficulties Mr Savers sees in franchising provincial services, of course a potential buyer would want a commercial return. The point is that, through franchising, unglamorous, mundane services previously done by the public sector can provide commercial returns if properly managed.

Mr Savers emphasises BR's weak management, yet advises keeping it intact. Privatising British Rail as one unit would be tantamount to privatising an east German Kombinat by leaving it to the former Communist Party officials to manage.

Jonathan Price,
privatisation group,
Dunelm Europe,
5 King William Street,
London EC4N 3AX

Justified guide?

From Mr Andrew Shouler

Sir, What is all this "teenager's guide" nonsense? I see that Michael Prowse's latest doom-laden missive from the US ("...guide to the budget", February 5) is headed in the manner of Samuel Butler's habitual shorthand. Is it policy to be condensing? Is it - fellow City readers - even justified? Andrew Shouler,
economist,
Industrial Bank of Japan,
Bucklersbury House,
Walbrook,
London EC4N 8BR

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London-based European end of operations to get local executive team

Management shake up at Salomons

By Sara Webb in London

SALOMON BROTHERS, the scandal-struck Wall Street securities house which was caught rigging US Treasury bond auctions last year, is to announce a shake-up in the management of its European operations today.

Mr Deryck Maughan, chief operating officer of the London-based unit, announces the promotion of Mr Dennis Keegan and Mr Stephen Posford to the position of joint heads of the London-based European business.

As a result, Mr Jim Massey will step down as the company's head of Salomon Brothers' international business (which included Tokyo and Europe), and will take over two new areas of responsibility - Salomon Brothers' own investments and special projects.

His replacement will be Mr Maughan. Mr Maughan is expected to tell staff today that Salomon's London-based Europe operations can no longer be run from New York, in view of their importance, and that a decision has been taken to set up a strong, local management team.

Mr Posford, who is English, and Mr Keegan, an American, were recently appointed joint heads of Salomon's European business, but were based in London in the wake of fall-out from the Treasury bond scandal. They have worked closely together at Salomon's bond trading desk in London for several years, a working relationship which, according to company spokesmen, has earned them the nicknames "Twistedum and Tweedledum".

The rise of Mr Posford and Mr Keegan, who both have backgrounds in proprietary bond trading (trading on their own account rather than for a particular client) has been interpreted by some employees as a sign that the senior management wants to focus

more on this business area. One Salomon's source said revenue on the proprietary trading side amounted to "over \$100m" in 1990 at the company's London operations.

However, Salomon Brothers yesterday denied there was any intention of selling the trading desk as a result of expense of other business areas. "It has been made very clear to everybody that there isn't more emphasis on proprietary trading. The emphasis on clients and client business will be stronger than ever," said John J. Bruce, press spokesman for the company.

The announcements regarding senior staff changes come when Salomon Brothers is still suffering from the repercussions of the Treasury bond rigging scandal in London and New York. The company has lost several members of staff, including some senior and well-respected analysts and desk

heads, either as a result of redundancies or voluntary departures.

One former employee claims: "The London trading floor is half empty these days, so many people have left; they have even started to fill some of the vacant places with settlements people."

However, Salomons strongly denied the claim and said the company had begun interviewing replacement staff.

Mr Massey will remain on the Salomons' Brothers executive committee (which also includes Sir David Barclay Maughan) and on the board of directors of Salomons Inc. In his new job he will have an overview of the firm's investments, such as its 5 per cent stake in Istituto Bancario San Paolo di Torino, which is expected to be sold.

Salomons' plan is to tap the international equity markets with a \$1.25bn-1.5bn Initial Public Offering soon.

Crimea is the wild card in a lethal game

Chrystia Freeland, in Simferopol, on the crucial dispute between Kiev and Moscow

THE FRONT PAGE of the Ukraine's most popular newspaper, last week displayed a deck of cards in which the joker had been replaced by a map of the sunny Black Sea peninsula. The drawing illustrates the growing awareness that this stretch of rocky beaches and vineyards has become the wild card in the volatile relationship between Ukraine and Russia.

For the time being, Ukrainian-Russian disputes over the military and the economy have been restricted to volleys of newspaper and hostile parliamentary speeches.

But should economic crisis create political instability in the two nuclear Slavic giants, Crimea could play Sarajevo in the sparking of a military confrontation of hugely destructive potential.

The Russian strategy, as outlined in a memorandum to Mr Vladimir Lukin, then chairman of the parliamentary commission on foreign affairs, to Russian President Boris Yeltsin, is to use territorial claims against the Crimeans to pressure Ukraine to drop its aim to take over a substantial part of the Black Sea fleet.

From the Ukrainian perspective, Crimea is the Pandora's box of rival territorial claims, which could transform the former Soviet Union into a Yugoslavia writ large.

Although most western leaders have urged the Crimea a hands-off internal dispute, in Kiev last month Mr Roland Dumas, the French foreign minister, backed Ukraine saying it had "strong legal arguments" to demand the peninsula.

For the next month, Ukraine

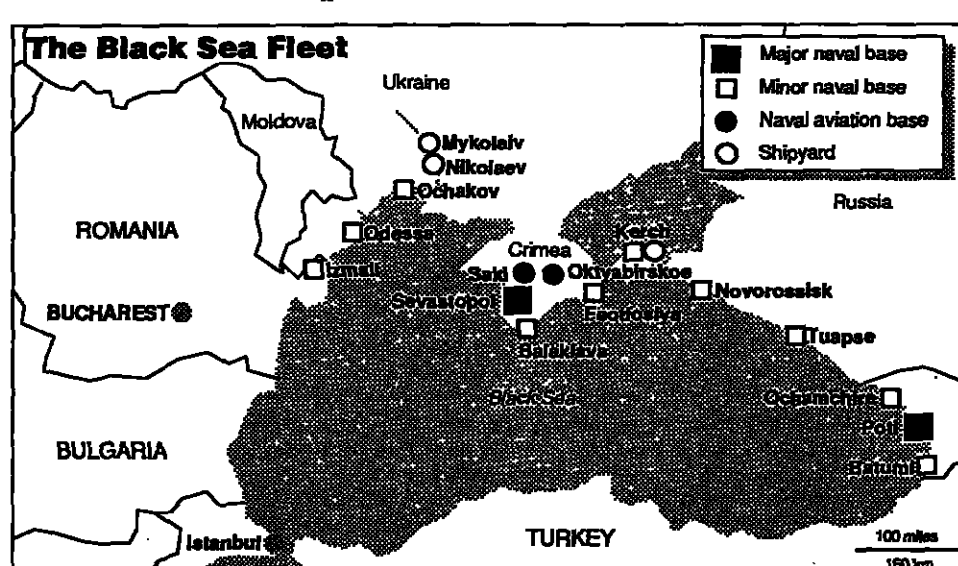
For all that Russian nationalists are trying to rouse local passions with references to the glorious Crimean war, Russia's stake in the Crimea is warm but not hot. The Soviet first took control of the peninsula little more than 200 years ago and as recently as 1926 Russians accounted for only 22 per cent of the peninsula's population. Ukraine's interests in Crimea are more geopolitical than emotional.

To date, the conflict has been more of a high stakes diplomatic game than a Yugoslav-style fight to the death over contested national territory. The players are expected to show their hand on Friday, when presidents of the Soviet Union and the independent States meet in Minsk.

And Russia have been playing a delicate and dangerous diplomatic game. Mr Lukin's memo was followed in mid-January by a resolution from his committee to the government that the 1954 transfer of the Crimea from Russia to Ukraine. The Ukrainian parliament responded with scathing criticism.

The Russian parliament then opted to postpone its review of the matter until after the Minsk meeting, but did pass a resolution insisting that the Crimea should not be divided, as Ukraine would like.

Mr Lukin's barter of the Crimea for the fleet may work. At the weekend, Mr Volodymyr Hryniov, deputy chairman of the Ukrainian parliament, said it was likely Ukraine would



agree to the deal. Recently, Ukrainian President Leonid Kravchuk has been soft-peddling Ukraine's claim to the Crimean fleet base.

This maneuvering, inside what was once a superpower, exemplifies the way in which the collapse of the Soviet Union has rewritten the rules of international diplomacy. Crimeans believe much is unchanged.

"We were not consulted in 1954 and we are not consulted today," says Yurii Yermak, Kara-Oglan, a 29-year-old Crimean Tatar. Standing in a snow-covered square in downtown Simferopol, Crimea's capital, Ms Kara-Oglan and 50 other locals had gathered in answer to the scheme to

Kiev and Moscow.

Beneath the gaze of Lenin, who still dominates all public spaces in the communist-capital, Crimeans were queuing to sign a petition calling for a referendum on Crimean independence. A vote will be mandatory if 150,000 signatures are gathered by June.

Many Ukrainians argue that independence is just the first step to unification with Russia and that is certainly the thinly veiled aim of Yurii Tymoshenko, the leader of the movement that is spearheading the petition drive.

But many Crimeans, who voted narrowly for Ukrainian independence in December, have since been disappointed

by the country's inept economic reforms, genuinely wish to opt out of the Ukrainian-Russian tussle.

Yuriy Lavrysh, the deputy mayor of Simferopol, predicts a vote for independence but warns that Ukraine could retaliate by cutting off electricity and water.

Ukraine's president has worked before. In 1918, by means of a tariff war, the short-lived Ukrainian Republic compelled Crimea's shaky, German-occupied government to grant Ukraine an autonomous republic with wide local authority; the very arrangements Ukrainian politicians hope to entrench in negotiations with the Crimea's leadership over the next month.

Securities markets in a post-inflation world



By Anthony Harris

Gloomy minds think alike. By one of those coincidences which make you wonder if your great thoughts are not simply something you overheard, I had just started drafting this column when I received a circular from Mr. Nicholas Carn of Draycott Partners which I am pretty sure was planned to do so. Or at least the central thought is the same: inflation should now be discussed in the past tense.

Draycott is a Boston firm, so Mr. Carn dates the turning point from the Federal Open Market Committee's meeting of the third of last month. Active investors are likely to remember our own steep rise in interest rates of about the same time, Japanese the arrival of Mr. Yasuichi Miemo as governor of the Bank of Japan, and continental Europeans, perhaps, the more recent rise in German

omy, and better stock control. So the over-expansion of money was mainly seen in asset markets — "a speculative vortex that ultimately sucked in everything from paintings to

However you trace it, the central banks outside Europe decided some time in the late 1980s that they had had enough of what the Japanese so vividly call the bubble economy, and pricked it. In Europe the fiscal and wage explosions in Germany and Italy provoked the same response. The result, according to the consensus of the investment community, is that world inflation is now converging towards 3 per cent. Not, however, according to Mr Carr, or to Mr. the disinflation is more likely to be dangerous

This is the point which any current equity bulls, who like to argue that low inflation is good for equities, have missed. The restraint in unit costs did help margins, and will continue to do so, but the bull market itself, and the growth of credit-financed demand, which it supported, was not the result of deflation, but of continued financial inflation. It

glance at the US economy, where the monetary overkill has largely (but not entirely) been reversed, should be enough to set off some warning signals; there is still barely a sign of revival, to the despair of President George Bush and his advisers, who are openly campaigning against the Fed. The British authorities are now showing some signs of awareness and worry; a debt-ridden economy does not seem to have any spare capacity. Yet in Germany and Japan, whose economies are rapidly sliding into recession, the central banks still talk as if they had plenty of time to ease later. We shall see.

It is the old story of first watching the wrong indicators, and then doing too much, too late

It is the old central bank story of first watching the wrong indicators, and then doing too much, too late. Through the 1980s they targeted consumer price inflation, and were complacent about asset price inflation; they ignored the fact that there were already powerful forces checking inflation in productive industry - new technology, improved man management, lower demand for raw materials in a service econ-

was in fact the last gasp of the great inflation which started in the early 1970s.

Now, we have monetary disinflation, while the technological disinflation is still gathering force, and looking, some way away, we have a new competition not only from the emerging Asian and Latin American economies, but from the well-educated low-wage economies of the former Communist world as well. The combined competitive squeeze on the UK industry is producing a depression which has never been observed before. The rate of productivity even as output is falling. In the US, goods price inflation virtually stopped about a year ago.

Meanwhile, the expansion of the service economy, which was a by-product of the asset boom, is in sharp reverse - not just in financial and property services, but in the new ones in the US in retailing too. Retail employment there is

Soviet debt

Continued from Page 1

CIS member states.

No decisions were made on the military forces, though the trend towards the creation of separate armies was accentuated over the weekend by comments made by Marshal Yevgeny Shaposhnikov, the commander in chief, as he conferred with the French daily le Figaro. Marshal Shaposhnikov said that while he favoured a unified military, "I cannot go against the will of independent states" (but it is not clear what he has a transitional period during which the armed forces would remain under a single control while independent states prepare the ground for the creation of their own "armies").

Last week senior military figures, including the military adviser to Mr Yeltsin, said the time had come for Russia to take a more active part in the interests of stability.

UK may introduce transfer fees for poached workers

By Diane Summers, Labour Staff

EMPLOYERS who poach expensively-trained workers from competitors could face demands to repay training costs if a new government plan to be unveiled this week.

The former employers of poached recruits would be entitled to reclaim at least part of the costs of training if a worker quits within a set period, a policy document will propose.

The move is designed to promote investment in training by those companies which may currently be discouraged by the prospect of losing recruits soon after training.

The 'white paper' will also contain proposals for vouchers for career guidance and counselling for adults.

The government's intention is

to attempt to raise its profile on training and employment issues as the election approaches. The white paper will come in a week when the 22nd consecutive monthly rise in unemployment is likely to be recorded: figures due to be released on Thursday are expected to show unemployment heading towards 2.6m.

Mr Michael Howard, UK employment secretary, yesterday refused to be drawn on details of the white paper but said he was working on a "whole series of ideas" that would bring qualifications within reach of everyone.

It is possible under the white paper scheme that employees could find themselves respon-

ble for paying back training costs if they left a company. The costs of proposed training and the length of service required would be set out in contracts of employment.

The notion of a "transfer fee" for valuable employees has been debated in personnel circles for more than 20 years but has not yet been viewed as impracticable.

Mr. Tony Blair, Labour employment spokesman, said he could not see how the proposals would work but the government's plan was "at least an acknowledgement that training could not be left to market forces".

Doubling reported in number of personnel managers. Page 5

Gatt talks

Continued from Page 1

Mr Hans van den Broek, the Dutch foreign minister, said the Netherlands had put all its efforts into reaching a deal in the Gatt round last year. It was up to all sides to make compromises. "It won't work to say 'you had better agree on Gatt, otherwise we will leave Europe.' Both sides have to make the utmost effort," he said.

He said the EC regarded the whole US system of deficiency payments to farmers as highly protectionist.

Mr Manfred Wörner, the Nato secretary general, said that US presence in Europe was essential, not least "to stabilise and balance power relations between western European states."

US troop numbers were not the most important thing. "I don't think the numbers count so much as the purpose and the presence," he said.

UK intends to put the brake on new single market legislation

Continued from Page 1
about getting more cross border trade," he said.

The British presidency will aim to "celebrate the completion of the single market and to make sure it is working well." There will be a consultation exercise among EC business leaders about possible revisions to existing directives.

Mr Radwood said that may see a relaxation of EC technical standards set for some products which he regards as preventing cross-border trade.

Of the 282 measures proposed in 1985 for a single market by Lord Cockfield, the former internal market

commissioner, agreement has been reached on 232, although not all have been implemented.

The UK is hoping to reach agreement soon on which of the others, possibly 10, could be dropped as no longer applicable. One is likely to be the fact company law directs the way in which a business administration and structure of large EC companies. Up to 30 others might be agreed under the current Portuguese presidency.

Failure to reach agreement on investment services directive will disappoint London financial circles because it had been hoped it would signifi-

cantly extend the potential markets of UK companies.

The directive will not be discussed at today's meeting of EC finance ministers but should be on the agenda for the next council, scheduled for March 18.

So far the Portuguese have been unable to resolve the fundamental differences between Britain and France over the speed and method by which stock market trades are made public under the directive.

The last high-level meeting in December broke up over the issue with Mr Redwood accusing France of intransigence. But other national officials

from EC countries and Commission officials believe it is a foreboding sign of stubbornness, and some think it may be possible to achieve the necessary majority in favour of a compromise despite the British position.

It is also convinced that some people in London are like the Germans, Dutch and Irish [who form a blocking minority with the British] will continue to say they don't want a directive," said one national official in Brussels last week.

Compromise on the draft directive might be helped by movement on the related car-

National officials last week discussed the draft capital adequacy legislation in Brussels in the light of the previous week's Geneva agreement on international standards for securities trading operations.

Commission officials said "solid progress" was made on the detail of their amended text, but added that national representatives had not yet had a chance to react to the developments in Geneva.

The next meeting should be held in Brussels within two weeks.

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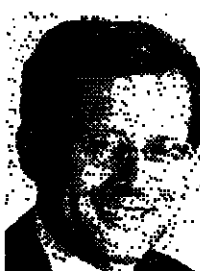
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INSIDE

Bull and IBM steam ahead



Groupe Bull, the French computer manufacturer headed by Mr. Francis Lorentz (left), gains a unique window into the future of computer technology this week when engineers from the company begin arriving at IBM's computer design centre in Austin, Texas.

Their arrival is the first and most controversial consequence of the broad technological and marketing agreement concluded recently between the two groups. Page 15

First fall into red at Petrobras

Petrobras, Brazil's state oil monopoly, has made its first ever loss, turning a \$557m 1990 profit into a deficit of \$237m for 1991. The result raises fears over Petrobras's ability to service and repay the \$781m in Eurobonds it has raised since last July. Page 15

Mitel share price soars

The share price of Mitel, the Canadian telecommunications equipment maker, has almost doubled in the past week amid speculation that Britain's BT is about to sell its controlling interest, or that the loss-making Ottawa company is on the verge of a long-awaited earnings turnaround. Page 15

Conroy board ousted

Mr. Richard Conroy, chairman and founder of the Irish exploration group Conroy Petroleum and Natural Resources, was voted off the company's board along with the other nine directors at a meeting in Dublin at the weekend. They are replaced by an eight-man board controlled by the company's two major shareholders, Outokumpu, the state-owned Finnish mining and industrial group, and Dundee Bancorp, a financial offshoot of Canada's Corus International. Page 14

Charterhouse may be sold

The Royal Bank of Scotland may sell all or part of Charterhouse, its London-based merchant banking subsidiary which wants to expand on the continent. Royal Bank bought Charterhouse in 1985. Page 14

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Special arrangement allowed broker to operate while facing criminal charges, writes Richard Waters

Mayhew's key role in corporate deals

MR David Mayhew, the Cazenove broker charged in connection with the Guinness affair, has played a leading role in some of the UK's largest corporate transactions, in spite of not being fully authorised under the Financial Services Act.

The three remaining charges against Mr Mayhew were dropped by the Serious Fraud Office on Friday after he had presented new evidence which satisfied the prosecution he had no case to answer.

In the four years since he was charged over his role in the Guinness takeover of Distillers in 1986, Mr Mayhew - the only Guinness defendant to retain his job after charges had been brought - has continued to play a key advisory role in a number of transactions.

He was a leading figure in the BAT "war cabinet" during the tobacco group's defence against Hovibak, he advised Grand Metropolitan on its takeover of Pillsbury, and he masterminded substantial "bought deals" like ICT's sale of its stake in Enterprise Oil and General Cinema's disposal of shares in Cadbury Schweppes.

However, throughout this period he has been refused membership by the Securities and Futures Authority (formerly the Securities Association), the self-regulatory organisation set up under the Financial Services Act. SFA's membership committee declined to pass him "fit and proper" while the charges against him were outstanding.

Although the Financial Services Act only requires firms to be authorised the SFA requires individuals who give investment advice to be registered. A special arrangement allowed Mr Mayhew to operate while being "shadowed" by other Cazenove partners. Senior partners of the UK corporate stockbroker promised to ensure his work met regulators' rules.

Sir John Egan wants to change the way the UK airports operator undertakes investment projects in future, reports Paul Betts

BAA begins to throttle back on costs

Sir John Egan, BAA chief executive, is determined to stop costs taking off at London's Heathrow airport.

The privatised airports operator is expected to apply for planning permission later this year to build a new fifth terminal at the world's busiest international passenger airport: an even bigger project than the £400m new terminal complex BAA opened last year at Stansted airport.

But timing of the application remains in doubt because Sir John wants to have the original £1.8bn estimated cost of building terminal five at Heathrow to around £800m (£1.4bn).

"We will only proceed the moment we see a project where the costs are acceptable," he warned, after rejecting last week the latest plans drawn up by his staff. "It was a good project but not a great one," he explained.

The former Jaguar chairman, who took over the running of BAA from Sir Norman Payne last year, seems convinced his group can provide the necessary 30m passenger a year additional capacity at Heathrow by the turn of the century with a more cost-efficient terminal five project than previously planned.

He does not want a repeat of the Stansted experiment. BAA could never have foreseen that its new £400m terminal at Stansted would open during the worst crisis to hit civil aviation in 40 years. But Sir John also acknowledged there was no need to spend so much at Stansted.

Since taking over, Sir John has sought to change the way BAA undertakes new investment projects. "When you spend about £300m a year in building new things, you've got to make sure you are cost effective while meeting the world's best standards," he said.

Sir John said he was first alerted to the need to transform the company's approach to new investment projects by large US carriers like United Airlines and American Airlines which started services to London for the first time last year. "They asked me why it took twice as much time and money to build in the UK as it did in the US," he said.

"The problem in the UK is that there is a managerial middle, impractical designs by architects and the fact that sub-contractors accounting for about 70 per cent of the total costs don't get a look in until a project is started and the project then constantly changes," he explained.

He has already applied his new approach of designing buildings around their functions and future income streams at Glasgow airport rather than allow what he calls "the whimsy of managers and architects" to take over.

BAA last week announced it was investing £60m to develop Glasgow's international passenger facilities. "We started with a project costing £110m. It took us a year to get it down to £60m and I expect after another six months of detailed work we can get it even lower," he said.

The planning inquiry alone for the terminal five project at Heathrow is expected to take up to four years and cost BAA between £50m and £60m. "We won't embark on this investment until we have a robust project," Sir John said.

BAA is also developing an express rail link between Heathrow and Paddington station. But Sir John is adopting the same cautious approach to the project. "I don't want a Channel Tunnel but a high-speed rail link," he said.

BAA has started tunnelling tests in the Heathrow area with the target of seeing the rail link enter service by 1995-96.

BAA is still negotiating with British Rail the £235m funding of the Heathrow line. Originally BAA was to pick up 80 per cent of the cost and BR the rest. However, there is a query over BR's contribution as well as the future of all rail links between central London and the three BAA London airports of Heathrow, Gatwick and Stansted.

Privatisation of BR or parts of it could give BAA the chance to take charge of the rail links to its London airports. Sir John is cautious on such a prospect. "Running railways is not part of our core business but I don't think it is impossible to create a nice quality solution which all the major players find attractive," he said.

Focusing on BAA's core airports and retailing businesses have become the priority for Sir John. "Our core businesses are more profitable than any diversifications. What I want to do is build up our critical skills and once these grow we will see where we can diversify," he said.

He emphasised that Gatwick was not for sale in spite of speculation earlier this year. "What Gatwick needs is a marketing drive to make it fully competitive with Heathrow," he said.

Stansted would also ultimately pay for itself. It suffered a setback this month when Air France and Crossair of Switzerland said they were suspending flights from the airport because these services were losing money. However, traffic at the airport grew 100 per cent to nearly 1.8m passengers last year after the new terminal was opened. But the airport is still short of the 5m passengers a year it needs to break even.

Sir John wants to expand BAA's profitable airport retailing operations by doubling retail space at airports over the next three years. He is also seeking to export the company's retailing and airport design expertise. It is competing for the design contracts of the new Hong Kong and Kuala Lumpur airports and is developing the retailing and catering businesses of Pittsburgh airport.

At home, Sir John has spent his first year driving down costs by reducing staffing by around 20 per cent from 10,000 to 8,000 people. "The company had never seriously examined its productivity. We have significantly improved it with the staff reduction programme," he said. The company aims for productivity improvements of 3 per cent a year.

Although passenger traffic is recovering after last year's slump caused by the Gulf War and the recession, BAA is expected to report a decline of about 15 per cent in pre-tax earnings for its financial year ending next March compared with the previous year.

The City of London forecasts pre-tax profits of about £200m for the year compared with £246m. The lower profits will also reflect provisions for staff cuts, property and the possible sale of Prestwick airport in Ayrshire.

After two years of zero passenger growth at its airports, Sir John sees signs of an upturn. "We are sluggishly starting to get a little growth but we are fearful one swallow does not make a summer," he said.

Investors are likely to be attracted by forecasts of growing demand for natural gas and the guaranteed rate of return to regulated gas utilities.

Consumers Gas operations are centred on the industrial region of southern Ontario. The utility has 1.1m customers and earned £76m from continuing operations last year on revenues of £1.6bn.

British Gas has made five changes at Consumers since the takeover beyond encouraging an active exchange of research and know-how. British Gas also has a 54 per cent interest in Bow Valley Industries, a Calgary-based oil and gas producer.

British Gas is expected to keep the offering to the minimum required under the 1990 agreement. It said none of the proceeds of the share offering would be received by Consumers Gas.

A Consumers official said the offering would probably take place within the next three to four weeks. It will be handled by a group of securities dealers led by Nesbitt Thomson of Toronto.

Investors are likely to be attracted by forecasts of growing demand for natural gas and the guaranteed rate of return to regulated gas utilities.

High hopes of a good decade for growth

IT WILL be of little comfort to politicians in the US and Europe facing elections this year in grim economic conditions - but the 1990s will be a good decade for economic growth in the OECD countries and potentially an excellent one for the reforming economies of east and central Europe.

This is the conclusion of Mr Andrew Britton, director of the National Institute of Economic and Social Research in London, in a recent study for the United Nations of postwar economic growth in the market economies.

Mr Britton argues that, while ultimately the pace of technological advance, countries can expand far more rapidly than this implies over many years both through technological "catch-up" and through moves to restructure markets and thus more efficient use of resources.

Between 1950-73, known in retrospect as the "golden age", western Europe and Japan benefited from both factors. Labour productivity, measured by GDP per hour worked, rose 3.3 per cent a year on average in France, Germany, Japan, the Netherlands and Britain, compared with 1.6 per cent from 1970 to 1990.

By contrast, the 2.5 per cent annual growth of GDP per hour worked in the US in 1960-73 was little different to that between 1913 and 1950.

Operating closer to the technological frontier (with an absolute level of GDP per hour worked higher than any of the five countries cited) and with an already largely deregulated economy, the "golden age" passed America by.

"It seems likely that the distinguishing characteristic of the 'golden age' was not the more rapid acquisition of new knowledge, so much as its faster diffusion, and a more efficient use of knowledge already acquired," the study says.

Economics Notebook

By Frances Williams in Geneva

ing resources from agriculture to industry, while the shift to services may have actually reduced productivity growth. There was also a halt to progress on trade liberalisation.

Mr Britton dismisses claims made by the OECD and others that economic growth was stifled by a burgeoning public sector. Government receipts as a percentage of GDP rose from 32.1 per cent in 1973 to 35.5 per cent in 1984, not enough significantly to affect productivity or growth, he says.

Similarly, he is reluctant to accept explanations that put all the blame on government actions to restrain demand in order to curb inflation. Countries which avoided the worst of the inflation in the 1970s, like West Germany and Switzerland, did not have a better growth performance. Countries with continued low unemployment (relatively high demand) in the 1970s still suffered from

when economic expansion was supposedly fettered by rampant growth of the nanny state.

But the recession precipitated by tight money policies to defeat inflation cost the OECD countries 2.5 per cent of GDP, a loss which may prove permanent.

The "conservative revolution" was intended to allocate resources more efficiently through deregulation of markets rather than boost the underlying rate of technical progress, for which markets are not necessarily best suited. But even here it has failed to achieve "a general and sustained acceleration in productivity growth".

OECD labour productivity rose 1.7 per cent a year on average in the 1980s, though in particular sectors in particular countries gains were more impressive.

In spite of this, Mr Britton is

"cautiously optimistic" on the outlook to the end of the decade. He believes the 1980s have left the market economies in relatively good shape to take advantage of growth potential.

In the absence of big increases in investment (low savings) or in labour supply (population ageing), this will depend mainly on technical progress and/or the more efficient use of resources.

Indulging in some crystal-ball gazing, Mr Britton believes the slowdown in military spending following the end of the cold war could reduce the pace of technological advance in the long term, though in the medium term growth could benefit from more productive use of liberated resources.

European economic integration will further boost efficiency, though against that is the possibility that the world trade talks may fail. Finally, Mr Britton expects a move to the political centre from the right in the US, Britain and Germany, but no return to more interventionist policies.

In eastern Europe the parallel is with western Europe in the 1950s. The same potential exists for a rapid rise in productivity, combined with reduced regulation and an expansion of trade. There is the same need to catch up with existing technical knowledge and the same need for capital.

In western Europe the parallel is with America in the 1950s. It is not expected to experience anything like the possible boom in the east but the National Institute is predicting annual growth of 2.6 per cent in 1989-95 and 2.8 per cent in 1996-99 for the big seven economies.

"We are not forecasting a new 'golden age' of rapid growth in the market economies, but we do foresee continuing progress and overall a better performance than that of the 1970s or even the 1980s", Mr Britton says.

"Economic Growth in the Market Economies 1950-2000, by Andrew Britton, Discussion Paper Vol. 1, No. 1 (New York: United Nations Economic Commission for Europe, 1990).

New stock helps lift gilt market profits 22%

By Sara Webb in London

GILT-EDGED market makers (GEMMs) reported an overall operating profit of £49m (£88.7m) in 1991, up 22.5 per cent on the previous year.

This is only the second year since Sir Basil in 1988 that the group of 18 firms has shown an overall profit. They were helped by the government's return to issuing gilts during 1991, favourable market conditions, the absence of volatile market movements, and benefits of cost-cutting.

The figures, in the Bank of England's Quarterly Bulletin, were released ahead of publication tomorrow.

Last year also marked the first time since Big Bang capital dedicated to the gilt market increased, from £365m for the group at the beginning of the year, to £432m at year-end.

The figures will interest companies considering starting up as GEMMs.

Deutsche Bank has said it will begin trading gilts soon. Nikko, Yamaichi and Morgan Stanley are expected to follow suit. The Bank's report says only a few of the 18 GEMMs incurred losses last year.

A main reason given for the performance of the gilt market was the government's need to issue new stock to meet borrowing requirements.

After three successive years during which the market shrank, the Bank of England began issuing gilts again in January 1991. New issues totalling £13.9bn in nominal terms were announced last year.

"There can be little doubt that the growth of the gilt market... acted as a stimulus to investor interest" reports the Bank.

"The gilt-edged market: developments in 1991"

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COMPANIES AND FINANCE

Merchant banking no longer considered a core activity

Royal Bank may sell Charterhouse

By Jane Fuller

THE ROYAL Bank of Scotland may sell all or part of Charterhouse, its merchant banking subsidiary which wants to expand on the continent.

Royal Bank bought Charterhouse in 1985 and has invested a total of about £200m in it, but merchant banking is no longer regarded as a core activity. Mr George Mathewson, recently promoted to chief executive of the Royal Bank, said yesterday this view had come out of the restructuring announced in late 1990.

To enable Charterhouse to pursue its ambitions on the continent, "there may be a change of ownership structure". But this should not be seen as putting the merchant bank up for sale. He stressed that Royal Bank did not need to sell to bolster its financial position. "We have the second strongest balance sheet in the UK banking sector."

Charterhouse, which is London-based, has retained much of its autonomy. "That's the secret of its success," he said.



George Mathewson: change of ownership structure

In the restructuring it was kept separate from the group's corporate and institutional banking division. Mr Mathewson said Charter-

house had proved a good investment. The idea of bringing in a continental partner was not based on any failure. In the year to September, the merchant bank contributed £38.5m to group profits before provisions of £428.7m. Its share of the £358.5m charged for bad debts was £18.6m. Net of this, Charterhouse's total of £22.3m was down from £48m the previous year.

Its continued profitability contrasts with TSB's experience with Hill Samuel, although since TSB bought the merchant bank for £777m just over four years ago, it has jumped in with it all of its lending to companies.

Mr Victor Blank, chairman and chief executive of Charterhouse, said the sort of partner being looked for was a big bank in Germany or France. It already had development capital and other activities in Spain, Sweden, France, Germany and Italy.

The new move could involve the partner taking a stake -

not necessarily a controlling one - or buying it outright. Alternatively a joint venture might be set up, although Mr Mathewson said it was highly unlikely that any more money would be invested by Royal Bank. While there have been "a couple of exploratory discussions" in the past, no negotiations are currently taking place.

To buy the merchant bank, Mr Blank said he did not know whether the multiple of capital would be "1.1x or 0.8x". We're in recessionary times and there aren't many buyers around.

Such a multiple would be based on £187m of disclosed capital plus "some hidden reserves".

Before the recession, in November 1989, Deutsche Bank paid £950m for Morgan Grenfell, which made £57.2m pre-tax profit that year. After a 19 per cent profit fall in 1990, Morgan Grenfell said its returns were measured not by the £850m purchase price, but by the £350m of capital in it.

Cheltenham & Gloucs 25% profit expansion

By David Barchard

CHELTEENHAM & Gloucester, the sixth largest building society which has grown much faster than the rest of the industry since 1985, defied the recession yet again last year by raising its pre-tax profits by 25 per cent.

The society's 1991 results, to be announced on Thursday, will show that pre-tax profits passed £180m, up from £144.7m in 1990.

This was achieved despite sharply increased losses on bad loans. These rose from £17m to over £100m, but more than £80m of them came from the small £800m-assets Portsmouth Building Society, which C&G absorbed in a rescue operation early last year.

Mr Andrew Longhurst, chief executive, will point out on Thursday that C&G has effectively doubled its total assets in just two years to over £1.4bn.

The increase has come partly from a series of aggressive mergers in which C&G has absorbed smaller societies, but also from organic growth of its core businesses.

Unlike most other top ten building societies, C&G has not diversified into new banking activities, and concentrates on its traditional saving and mortgage loan businesses for upmarket customers. It is the only one of the fifteen largest societies which does not offer its customers the use of cash machines.

As a result, its costs are among the lowest for the entire banking sector at under 27 per cent of its income.

It is now vying with Leeds Permanent for the fifth place by asset size in the building society industry.

Kvaerner makes two UK acquisitions

Humphreys & Glasgow and Earl & Wright, two UK off-shore engineering businesses owned by Dallas-based Kvaerner, are being taken over by Kvaerner of Norway.

Kvaerner is spending £11.5m on the two companies and a major holding in British Off-shore Engineering Technology.

Major shareholders win the day at Conroy Petroleum

By Tim Coone in Dublin

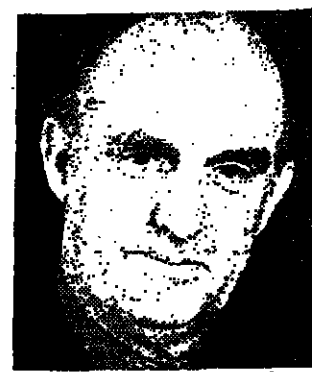
MR RICHARD Conroy, founder and chairman of the Irish exploration group Conroy Petroleum and Natural Resources, was voted off the board along with the other nine directors at a packed nine-hour extraordinary meeting in Dublin.

The vote went about 60:40 against Mr Conroy, although around 90 per cent of the small shareholders backed the existing board.

A new eight-man board under the control of the company's two major shareholders, Outokumpu, the state-owned Finnish mining and industrial group, and Dundee Bancorp, a financial offshoot of Canada's Corona International, have a combined holding of 43.35 per cent.

The new board announced that it was to begin "a detailed assessment of the company's operations immediately," and that Mr Graham Mascal, managing director of Outokumpu, and Mr Paul Carroll, a director of Dundee, would be temporary joint chairmen until "an independent Irish chairman" was appointed.

Hostility to Mr Conroy first surfaced in 1990 when the com-



Richard Conroy: Atlantic purchase was good value

argued that this was overpriced, was diverting Conroy's attention from developing Galmoy, and were clearly angered by what they saw as Mr Conroy's effort to dilute their holding in the company.

Mr Conroy has remained adamant, though, that the Atlantic deal "was good value", creating total oil and gas assets which he estimated "at between £50m and £100m".

The new board is likely to sell off Conroy's oil and gas assets and to focus efforts on Galmoy, which would dovetail better with Outokumpu's other zinc mining interests in Ireland. These are the Tara mine at Navan, western Europe's biggest zinc mine, and its 24 per cent stake in the 13.5m ton zinc/lead deposit at Lisheen, close to Galmoy.

At the meeting, Mr Mascal said it would be the intention to bring Galmoy into production "as soon as possible". Mr Conroy said: "I am fully supportive of that. That is what I have been trying to do."

Cost of developing Galmoy is put at some £185m, once planning permission is approved. When in production the mine should be one of the lowest cost producers in the world.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Philips (Holland)	Whitire Communications (US)	Media	£97m	Initial 25% stake
Wotseley (UK)	Brossette (France)	Plumbing supplies	£95m	Seeking European development
Marsh & McLennan (US)	Faugere & Juthau (France)	Insurance broking	£58m	Buying outstanding two-thirds
Groesch (Holland)	Ruddies (UK)	Brewing	£42.6m	Building premium portfolio
Thorn EMI (UK)	Remco (US)	Home entertainment rental	£30m	Further US expansion
Senior Engineering (UK)	Flexonics (US)	Tubes & hoses	£22m	Good fit says Senior
Vodafone (UK)	NordicTel (Sweden)	Mobile telecoms	£22m	Phased 25% stake
IBM (US)/Tata Industries (India)	Tata Information Systems (IV)	Computers	£14m	IBM returns to India
TIME (Sweden)	IEL Travel (UK)	Travel agency	£3.2m	Hilldown non-core disposal
British Gas (UK)/Sade (France)	Tenagre (IV)	Pipe maintenance	n/a	50/50 venture

Source: FT Mergers & Acquisitions International

Franchise bid was not too high - INBC

By Raymond Snoddy

THE Independent National Broadcasting Company has attacked suggestions that its bid of just over £4m for the second national commercial channel was too high.

Its bid for the pop music channel was more than double the £1.8m second highest offer put forward by TV-am, the breakfast television company, in a joint venture with Mr Richard Branson's Virgin group.

Mr Michael Mallett, chairman of INBC and a former chairman of Yorkshire Radio Network, said that as the station would be based in Sheffield its overheads would be much lower than London.

INBC argued on Friday that it was bidding for a unique franchise - the only national commercial pop music channel - with a potential audience of up to 40m.

However, it still has to raise financing of around £12m and a prospectus is expected in the next couple of weeks.

New chairman for P-E Intl

By Alan Cane

P-E INTERNATIONAL, the management and computing group which includes Mr David Bellamy's environmental consultancy among its subsidiaries, has appointed a new executive chairman and assured shareholders that it will pay an unchanged dividend of 6.2p in spite of a poor trading performance.

The new chairman is Mr George Cox, 51, co-founder and former managing director of Butler Cox, a London-based consultancy bought by Computer Sciences Corporation of the US last year.

Mr Cox, who will be 60 later this year, has decided to retire after 30 years with P-E to give more time to other interests including the chairmanship of Brammar, the industrial distribution and rental services group. The announcement came earlier than was originally anticipated as expectation of poor results drove P-E's share price down to a low of 109p compared with its 1991-92 high of 199p.

Profits were down by a third at the interim stage and Mr Lang warned that the second

six months would also be disappointing, although sales had picked up since the new year.

Mr Cox intends to continue to reduce fixed costs - perhaps through innovative remuneration schemes - while seeking new sources of recurring revenue through longer term relationships with clients.

He thought the consultancy business could significantly improve its marketing skills. "At Butler Cox we were among the best at marketing ourselves and we were terrible," he said.

will on February 22 relinquish the role of chief executive and will be succeeded by Mr Gordon Page, currently deputy chief executive. Mr Cobham will continue as chairman. FROST GROUP has, through Save Service Stations, its petrol retailing subsidiary, acquired six petrol retailing sites for £1.13m cash. Frost now has 85 sites.

COMPANY NEWS IN BRIEF

ABERFORTH Smaller Companies: net asset value per share at January 31 was 128.77p basic, 123.97p fully diluted. The C share net asset value was 98.29p.

BEALES HUNTER announces 91.7 per cent of its recent rights issue has been taken up.

BILSTON & BATTERSEA Enamels is taking over the

trade sales and trade marketing functions from Halycon Days (London) through the acquisition of Enamels Distributors for £240,000 cash, in respect of goodwill. Halycon has entered into a new eight-year design and supply agreement with Bilston for payment of £190,000 cash.

FR GROUP chairman and chief executive, Mr Michael Cobham,

will on February 22 relinquish the role of chief executive and will be succeeded by Mr Gordon Page, currently deputy chief executive. Mr Cobham will continue as chairman. FROST GROUP has, through Save Service Stations, its petrol retailing subsidiary, acquired six petrol retailing sites for £1.13m cash. Frost now has 85 sites.

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE STOCK DESCRIBED BELOW IS NOT AVAILABLE FOR PURCHASE DIRECT FROM THE BANK OF ENGLAND.

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£1,250,000,000 of the above Stock has been issued to the Bank of England on 7th February 1992 at a price of £99.25 per cent; the balance of £250,000,000 has been reserved for the National Debt Commissioners for public funds under their management.

The Stock will be repaid at par on 6th August 2012.

Interest will be payable half-yearly on 6th February and 6th August. The first interest payment will be made on 6th August 1992 at the rate of £3.6555 per £100 of the Stock.

Application has been made to the Council of The International Stock Exchange for the Stock to be admitted to the Official List; dealings in the Stock are expected to commence on Monday, 10th February 1992.

Copies of the notice in lieu of prospectus may be obtained by post from the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW; at the Central Gifts Office, Bank of England, 1 Bank Buildings, Princes Street, London, EC2R 8EU or at any of the Branches or Agencies of the Bank of England; at the Bank of Ireland, Moyness Buildings, 1st Floor, 20 Callender Street, Belfast, BT1 5BN; or at any office of The International Stock Exchange in the United Kingdom.

BANK OF ENGLAND

LONDON

7th February 1992

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("The Bonds")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that pursuant to a resolution passed at a meeting of the Board of Directors on 14th December, 1991 the company has declared a stock dividend to holders of its common stock and of its preferred stock registered on the shareholders' list as of 31st December, 1991. Under mandatory provisions of Korean law, the proposed dividend will be submitted for approval to a general meeting of shareholders to be held on 25th February, 1992.

A further Notice will be given to the holders of the Bonds of any adjustment to the Conversion Price in relation to the Bonds as a result of such stock dividend.

10th February, 1992

Goldstar Co., Ltd.

St. George

Building Society Ltd.

U.S. \$100,000,000
Floating Rate Notes due 1998

Notice is hereby given that for the Interest Period 7th February, 1992 to 7th May, 1992 the Notes will carry a Rate of Interest of 4.75798 per annum. The Interest Amounts payable will be U.S. \$114.38 per U.S. \$100,000 Note and U.S. \$1,143.75 per U.S. \$1,000,000 Note. The Interest Payment Date will be 7th May, 1992.

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FROM TURKISH ELECTRICITY AUTHORITY GENERAL MANAGEMENT

The amendment related to the supply of 3050 transformers which required our authority and will be financed by an IBRD Loan is as follows:

Dead-line for submission of bids which is specified in clause 2 of addendum no-IV of the Bidding Document has been changed to March 19, 1992.

Related firms may apply to the TEK for TÜRKİYE ELEKTRİK KURUMU GENEL MÜDÜRLÜĞÜ, Ticari İşler Dairesi Başkanlığı, İnönü Bulvarı no 27 Kat 1 Oda no 7. Bahçelievler/ANKARA/TÜRKİYE for extra information

(B.33946)

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CRU INSURED MORTGAGE ASSOCIATION, INC.

PLEASE TAKE NOTICE that a Supplemental Indenture as of December 31, 1991 has been made to the Amendment and Restatement as of May 1, 1990 of the Indenture dated as of November 28, 1989 between CRU Insured Mortgage Association, Inc., a Delaware corporation (the "Mortgage Association") and Fleet National Bank, as Trustee, which Supplemental Indenture accelerates the time at which the issuer may satisfy and discharge the Indenture in accordance with, and to the extent expressly provided by, Section 4.01 of the Indenture, by making the irrevocable assignment in trust provided for in said Section 4.01.

PERSONAL

ROULETTE

Author of well-known book on the subject (Thirteen Against The Bank) is desirous of contacting players and club members with a view to a mutually advantageous arrangement. N. Leigh, 22, Minster House, Redlands Lane, Fareham, Hampshire, PO14 1HL.

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Payable on the 10th August 1992



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AGENT BANK

GOLDSTAR CO., LTD.

US\$70,000,000

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A further Notice will be given to the holders of the Bonds of any adjustment to the Conversion Price in relation to the Bonds as a result of such stock dividend.

10th February, 1992

By: Citibank, N.A. (CSSI Dept)

London Principal Paying Agent

CITIBANK

This advertisement is issued in accordance with the regulations of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). Application has been made to the London Stock Exchange for all the Ordinary Shares of 10p and all the 9.5% Cumulative Redeemable Preference Shares of £1 in East Surrey Holdings plc to be admitted to the Official List subject to the proposed Scheme of Arrangement, under Section 425 of the Companies Act 1985 by East Surrey Water plc, involving a new holding company becoming effective. It is expected that admission to the Official List will become effective and that dealings in the Ordinary Shares and the 9.5% Cumulative Redeemable Preference Shares will commence on Thursday, 13th February, 1992.

Upon the Scheme of Arrangement under Section 425 of the Companies Act 1985 becoming effective

EAST SURREY HOLDINGS plc

(Registered in England with Number 2660370)

will acquire the whole of the issued share capital of East Surrey Water plc. East Surrey Holdings plc's share capital following the Scheme of Arrangement becoming effective will be:

Authorised	Issued and Fully Paid
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£1,772,794	£1,772,794

New Ordinary Shares of 10p each
New 9.5% Cumulative Redeemable Preference Shares of £1 each

This application is sponsored by
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The circular relating to the proposed Scheme of Arrangement dated 5th December, 1991, comprising Listing Particulars relating to East Surrey Holdings plc, will be included in the Companies Act 1985 Service available from Essex Financial Ltd, 37-45 Paul Street, London EC2A 4PB from 9pm on Tuesday 11th February, 1992. It may also be obtained during normal business hours by collection only, on Tuesday 11th February, 1992, from the Company Announcements Office, The London Stock Exchange Tower, Capel Court Entrance, Off Bartholomew Lane, London EC2.

Copies of the said circular are available at the following addresses during normal working hours, until 9th March, 1992:

Charterhouse Bank Limited East Surrey Water plc
1 Paternoster Row London Road
St. Paul's Redhill
London EC4M 7DH Surrey RH1 1LJ

10th February, 1992

\$700,000,000

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Payment of Principal and Interest by
The Sumitomo Bank, Limited

In accordance with the Description of Notes and Guarantees, notice is hereby given that the rate of interest for the three months from 10th February, 1992 to 11th May, 1992 has been fixed at 4 1/4 per cent per annum and that the coupon amount payable on Coupon No. 7 on 11th May, 1992 will be US\$109.01 per note of US\$100,000, US\$1,090.10 per note of US\$1,000,000 and US\$10,901.04 per note of US\$1,000,000.

10th February, 1992
By: Citibank, N.A. (CSSI Dept)
London Principal Paying Agent

CITIBANK

The Sumitomo Bank, Limited

However, Mr. Antonio Claudio Pereira da Silva, the company's superintendent of finance, said yesterday that he considered the result was positive because it was linked to "financial adjustments rather than operating performance".

He blamed the losses on new accounting rules that had been assumed to be neutral according to inflation, while liabilities are adjusted against the dollar. Last year the dollar rose 528 per cent against the cruzado compared with inflation of 477 per cent.

"The new accounting requires

EDISON, the stock market listed energy subsidiary of Italy's Montedison group, is buying the Italian activities of Deutsche Shell for \$230m.

The activities include a share of around 49 per cent in a series of licences to extract natural gas from 13 fields concentrated in the Adriatic.

Edison said its share of the total gas reserves in the fields will amount to over 20bn cubic metres. The remaining share is held by AGIP, the Italian

state-owned energy group.
The deal will boost company plans to triple its natural gas output to around 2bn cubic metres a year over the next 20 years, representing around 12 per cent of national demand. The acquisition should make Edison the biggest private-sector energy group in Italy, said an official.

● **Italcementi, Italy's biggest cement producer, has acquired 70 per cent of Cemosa Ostrava, one of Czechoslovakia's biggest**

Together, Cement Hranice and Cemosa Ostrava control about 15 per cent of the Czechoslovakian cement market. Italcementi, which is part of the Italmobiliare group, has an annual capacity of around 20m tonnes and controls about 36 per cent of the Italian market.

THE share price of Mitel, the Canadian telecommunications equipment maker, has almost doubled in the past week amid speculation that Britain's BT is about to sell its controlling interest, or that the loss-making Ottawa company is on the verge of a long-awaited earnings turnaround.

The surge in the share price, from 90 cents to C\$1.75, took place in exceptionally heavy trading. Over 5M Mitel shares changed hands last week. The price peaked at C\$2.00 on Friday on the Toronto Stock Exchange.

Mitel said in a statement that "there are no developments to report" regarding the takeover offer, which represents 51 per cent of the company's 10M shares. But a company official acknowledged that the management in Canada was "not totally aware at all times of what negotiations are going on."

Mitel's C\$1.75 share, or C\$8 a share, almost seven years ago for its stake in Mitel, whose specialty is small and medium-sized office PBXs. BT will almost certainly take a sizeable loss if a buyer is found.

Mitel has been in the red for seven consecutive quarters, but last week reported that its loss fell to C\$3.4m (US\$2.93m) in the three months to December 27, from C\$5.9m a year earlier. The operating loss narrowed to C\$4.4m from C\$7.2m.

The company recently won a contract to supply the US navy.

TIGER OATS, the food, pharmaceuticals and fishing subsidiary of the Barlow Rand group of South Africa, has launched a 10.5m share three-for-fourly R370m rights offer to fund acquisitions and generate cash.

A circular to shareholders gives them the right to buy 15 ordinary shares for every 200 held at 3700 cents each. The offer closes on February 28.

Engineers from Groupe Bull, the French computer manufacturer, will begin to take up residence at International Business Machines' computer design centre in Austin, Texas, within the next few days.

Their arrival will be the first and most controversial consequence of the technological and marketing agreement concluded recently between the two computer makers.



Two aspects of the Bull team will work with IBM and its partners Apple Computers and Motorola on the design of microchips planned to be at the heart of tomorrow's personal computers. Bull will have a unique window into the future of computer technology.

While almost every important detail of last week's agreement has yet to be spelled out in detail — the size of the equity stake IBM has agreed to take in Bull, for example, or the annual value of Bull's orders for IBM's small disk drives — both companies appreciate the need for speed if they are to make the most of

Within months, Bull will be selling IBM mid-range computers badged with Bull's green tree logo; by the end of the year, the cabinets will be Bull's but the chips at the heart of the system will still be IBM.

The new understanding between IBM, the world's largest computer maker, and Bull, state-owned and losing money heavily, began as a search for a straightforward technology agreement. Bull needed a source of a new technology

Michael Armstrong: led final stages of deal for IBM called "reduced instruction set computing (risc)" available only from US suppliers - IBM, Hewlett Packard (HP), Digital Equipment, Sun Microsystems. IBM was the first to choose between IBM and HP.

IBM was looking for a partner to licence its risc technology to increase manufacturing volumes and improve distribution. IBM's "risc" has struck oem (original equipment manufacturer) deals with Wang of the US for personal computers and mid-range machines and with Siemens of Germany for mainframes. IBM has a similar deal with Bull, however, has grown into a complex two-way relationship which will have far-reaching consequences for the world computer industry. "Bull's position as a global player is being reinforced by the fact that it has a well needed boost from Gartner Group, a well-regarded US consultancy said, immediately after the deal."

diately following the deal. Risc technology was invented by IBM. It makes possible powerful but low cost computer systems through simple silicon chip design in combination with complex software. It is seen as the technology of choice for mid-range computers and, increasingly, personal computers. Typically, risc computers run the Unix operating system, developed by AT&T and set to become the industry standard for small and medium computers.

The key to making profits from rise computers, as for personal computers, is high volume and efficient distribution.

Mr Bob Dies, director-general, products and systems, IBM Europe, and his opposite number at Bull, Mr Michel Bloch, managed the burden of the negotiations. Mr Michael Armstrong, head of IBM world trade, and Mr Francis Lorentz, Bull chairman and chief executive handled the final stages.

The French government, as Bull's majority shareholder, gave its approval to Mr Lorentz's desire to seal a deal with IBM: "We did not know we had been selected until Mrs Cresson, the prime minister, announced it," Mr Dies said.

IBM lost money for the first time in 1991 and has put in place a profound restructuring strategy to restore profitability.

There was little to choose between the risc technology offer from IBM and HP in the view of Bull's experts. Why then did Mr Lorentz opt for

● IBM would be prepared to take a large number, perhaps 100,000, of portable computers a year from Bull subsidiary Zenith Data Systems to sell under its own label.

- There was the possibility of creating a separate, global, printed circuit board business based on Bull's manufacturing facilities at Angers, France, and Boston in the U.S.

- Bull would take the lead in developing powerful networks of risc processors, an advanced technology called "symmetrical multiprocessing (smp)". IBM would benefit from being able to save resources it would otherwise have to pour into its own smp project.
- A computation of the profits and loss account over four years for each of the potential partners came out in IBM's

- He believed that software houses - whose application programs can make or break a hardware supplier - would be more encouraged to write for IBM designs than for HP.

● He was concerned about speculation, however absurd, that Hitachi, the Japanese electronics giant, might launch a takeover bid for HP. HE licences its own version of rise to Hitachi, which builds work-

The agreement transforms Bull's credibility but as the Gartner Group points out, its future is dependent on the delivery of the products. Gartner believes there is only a 7 per cent chance of success in the symmetrical multiprocessing development.

CIBA-GEIGY, the Swiss chemicals group, is to announce its results outside Switzerland for the first time. The company will present the figures in London on March 26, in its efforts to internationalise its shareholding.

The decision follows a doubling in the proportion of shares in foreign ownership to 30 per cent over the past two years. About 20 per cent of the trades in Ciba-Geigy shares is London-based, according to the company.

The announcement will be broadcast live to Ciba-Geigy's head-office in Basle. The company is also considering holding the results in New York next year and Tokyo in 1994.

BANK Leu, whose profits were virtually eliminated in 1990 by a massive fraud, bounced back last year, achieving a net profit of SF33.1m (\$23.4m) writes Ian Rodger in Zurich.

SFR43.9m to SFR104.7m. Net commissions were virtually unchanged at SFR65.9m as were earnings of SFR27.3m from foreign exchange and precious metals dealing.

Total assets dropped 5.1 per cent to SFR12.9bn, as the bank continued to reduce its interbank business.

NRI TOKYO BOND INDEX					
		PERFORMANCE INDEX			
		Average yield %	Last week	12 mts ago	26 mts ago
December 1983 = 100	04/02/92				
Overall		178.50	9.51	170.98	156.10
Government Bonds		169.63	9.11	160.92	145.48
Unsubordinated Bonds		172.30	9.90	172.80	167.74
Govt.-guaranteed Bonds		174.75	9.89	174.91	168.64
Local Government		164.48	8.22	160.49	140.19
Corporate Bonds		175.09	9.32	170.62	160.77
Yen-denominated, Foreign Bonds		177.04	9.87	173.68	168.30
Government 10-year		8.66	3.56	5.99	6.48

† Estimated per yield

Source: Nomura Research Institute

TIGER OATS, the food, pharmaceuticals and fishing subsidiary of the Barlow Rand group of South Africa, has launched a 10.5m share three-for-fourly R370m rights offer to fund acquisitions and generate cash.

A circular to shareholders gives them the right to buy 15 ordinary shares for every 200 held at 3700 cents each. The offer closes on February 28.

L'OREAL, the French cosmetics group, reported a 10 per cent increase in 1991 sales to FFfr33.44bn (\$6.18bn) and said net profits for the year have grown at a faster rate.

This represents a slight slowdown in the rate of sales growth for L'Oréal, a leader in the international beauty industry and the world's biggest single cosmetics company, in 1991 compared with 1990.

During 1990 L'Oréal, whose brands include Lancôme

cosmetics, Giorgio Armani fragrances and the Helena Rubinstein beauty range, mustered sales growth of 11.7 per cent to FF30.4bn with net profits growing by 15 per cent to FF1.69bn.

However, sales of beauty products have been affected by the economic slowdown in the past year or so. Moreover, L'Oréal, in common with other perfume companies, was affected by the impact of the Gulf war on the important duty free market during the first quarter of 1991.

BANCO DE SANTANDER, the most international of Spain's big banks, raised net group profits in 1991 by 17.8 per cent to Ptas75.1bn (\$777.1m) and will increase its dividend by 11.2 per cent to Ptas240 per share.

Mr Emilio Botin, chairman said the results had been positive despite lowered credit demand and a rise in doubtful debts. He said the group was in the front rank of profitable financial institutions.

The financial margin rose by 8.1 per cent to Pta211.9bn and income from fees was

Pta70.9bn, up 34.6 per cent on the previous year. Provisions for reserves and writedowns rose 46 per cent to Pta64bn. Return on assets was 1.36 per

Mr Botin said he was "very satisfied" with the purchases last year of 13.5 per cent of First Fidelity Bancorporation of the US for \$20m.

By the end of last year 36 per cent of the Santander Group's assets were foreign-based and international business accounted for 27 per cent of earnings.

A black and white photograph showing a close-up of a person's hand holding a SVEB guitar pick. The pick is light-colored with the brand name "SVEB" printed on it. The background is dark and textured, possibly a piece of fabric or paper. The lighting highlights the contours of the hand and the pick.

\$400,000,000

Southern Electric plc

Share Repurchase Programme
(with a 10% Currency Option)

Financial Services Corporation
Service Limited

Market

1992

SVEB

INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Saudi Aramco taps market for \$2.4bn

SAUDI Aramco, the Saudi state-owned oil company and the world's largest oil exporter, is tapping the international syndicated credit market for the first time with two loans amounting to \$2.4bn.

The Saudi oil group is the latest to join a rapidly lengthening list of Middle Eastern borrowers in the international capital markets.

Currently J.P. Morgan is assembling a group of international banks to participate in a \$1.5bn four-year general purpose facility for Saudi Aramco, and a \$900m 10-year loan for Vela International, Saudi Aramco's wholly owned subsidiary.

The US bank has carved out a niche as the arranger for many of these prestige Middle Eastern credits, including the \$450m loan for Saudi Arabia and \$650m loan for Kuwait's reconstruction, both of which were launched last year.

The facility for Saudi Aramco is quite tightly priced, with a margin of 40 basis points over the London interbank offered rate (Libor) rising to 45 basis points during the lifetime of the loan.

Saudi Aramco carries the full risk weighting under the Basel guidelines on international bank capital adequacy, so bankers expect to be rewarded for the additional capital expense with generous fees - as was the case with the loan to Kuwait.

The \$900m loan for Vela International is one of the largest shipping loans to be launched in the international markets.

The margin is 60 basis points over Libor, rising to 70 basis points and the loan will be

INTERNATIONAL BONDS

Regulators get to work on capital adequacy standards

THIS regulatory revolution which overtook the banking industry in the late 1980s will soon hit the international bond market.

At the heart of the changes are common capital adequacy standards for securities firms currently being drafted by international regulators.

Capital adequacy standards ensure that institutions maintain sufficient capital to back loans or bonds held on the balance sheet. Capital can absorb losses, protecting the bank or securities firm against failure should the assets turn bad.

International banks have been working towards common capital standards since the Basel accord was signed in 1988.

The effect has been profound, making capital a rare commodity and forcing banks to focus on return on capital as

a key measure of profitability across different areas of business.

However, securities firms and the securities operations of banks, including the underwriting and trading of bonds, were not included in the Basel framework. A striking feature of the international bond market is how few syndicates officials have more than a sketchy idea of how much capital is tied up in their business - and hence the return on capital they are able to deliver.

If the bond market follows the banking industry, this will change dramatically. The negotiations which affect the Eurobond market are taking place at two levels.

The Basel committee of central bank regulators and the International Organisation of Securities Commissions (IOSCO) recently agreed the ground-rules for capital ade-

quacy regulations for securities trading.

In addition, European Community governments are working on a capital adequacy directive and a large exposures directive, which cover similar ground.

Eurobond firms based in London, the heart of the primary market, currently work under capital adequacy rules laid down by the Securities and Futures Authority (SFA).

Under SFA rules, core capital comprises shareholders' funds, but this can be supplemented up to four times by subordinated loans from the parent company.

The amount of capital which has to be set aside against bond holdings is decided by the value of securities held, the currency in which the position is denominated (volatile Escudos carry a higher capital weighting than dollars or Ecu,

for example); the maturity of the securities (a holding of 30-year bonds requires more capital than a holding of two-year notes); and the credit quality of the issuer.

The net result is that capital requirements can be less than 1 per cent for a holding of short maturity bonds issued by a high-grade issuer in a low-volatility currency. Alternatively, a holding of 20-year bonds issued by a sub-investment grade company in a high-volatility currency can carry a 30 per cent capital requirement.

The same system applies to bonds held in the process of new issue underwriting, except that there is "grace" period until the closing date of the deal, in which only half the usual amount of capital is required.

The Basel/IOSCO agreement and early drafts of the capital

adequacy directive differ from these regulations in several key respects:

● The ratio of subordinated capital to shareholders' funds is lowered from 4:1 under SFA rules to just 2:1. If this is carried forward, the parent companies will have to inject more pure equity capital into their Eurobond operations, making them more expensive to run;

● The credit quality of the issuer is probably given more weight than under the SFA rules, making it more expensive to hold corporate bonds than government or supranational paper. This could discourage trading of corporate bonds and, possibly, raise underwriting costs;

● The Basel/IOSCO agreement does not cover underwriting risks, avoiding the debate over when capital adequacy requirements should start to "bite" on underwriting positions.

However, EC legislation will tackle this issue. Early indications are that the current underwriting exemption under SFA rules may be replaced by more onerous regulations.

The International Primary Markets Association, which represents new issue firms, is concerned that the new regulations will impose an excessive cost on the underwriting business.

Privately, senior bankers acknowledge that regulations which damage the fragile profitability of the primary Eurobond market would, at best, lead to the withdrawal of less profitable firms.

At worst, additional costs would have to be passed through to borrowers, making the primary Eurobond market a less attractive source of funding.

Simon London

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Opac Del-ichi Dento (off)	100	1996	4	3 1/2	100	Yamaichi Int. (Europe)	3.125
Interb. Anonim Shtet (off)	50	1997	5	5	100	Bankers Trust Int.	3.125
Patroco Mexican Corp	150	1997	5	8 1/2	100.575	CSFB	8.804
Hosokawa Micron Corp	100	1996	4	3 1/2	100	Nikko Europe	3.125
Creditanstalt Biveren (off)	30	2002	10	(0)	102	Sanwa Int.	-
BankAmerica (off)	200	1997	5	(0)	98.45	Kidder Peabody	-
Bk of Tokyo (Macao) (off)	100	2002	10	(0)	100.10	Bk of Tokyo Cap.Mkts.	-
Bridges S.A.P.I.C. (off)	50	1997	5	11 1/2	98 1/2	Yamaichi Int.	12.090
ECUs							
K'Invest I Orelor	100	1997	5	8 1/2	101.875	Daiwa Europe	8.575
Council of Europe (off)	100	1994	2	8 1/2	100.49	Lehman Bros.	9.083
Osterreichische Kfz (off)	50	1994	2	9	101.225	Paribas Capital Markets	9.289
AUSTRALIAN DOLLARS							
Eurofin (off)	135	2007	15	8 1/2	95 1/2	Fey Richwhite	10.513
BNW Australia Finance	100	1997	5	10 1/4	101.35	Dresdner Bank	9.738
D-MARKS							
Finnish Real Estate Bkt	150	1997	5	8 1/2	102	WestLB	7.989
Total	200	2002	10	8 1/2	102.80	Deutsche Bank	7.958
Daiwa Danche	150	1996	4	4 1/2	100	WestLB	4.500
Edenstet	80	1996	4	4 1/2	100	Nomura Bk GmbH	4.500
Kimlawer	50	1996	4	4 1/2	100	Daiwa Europe GmbH	4.500
Dev. Bk of Sth. Africa	200	1996	7	10 1/4	101 1/4	Bayerische LB	9.715
Bque. Nat. d'Paris	200	2002	10	8	102.70	Dresdner Bank	7.605
FINNISH MARKKA							
Municipality Finance	100	1999	7	11.55	100	LTCC Int.	11.550
PESETAS							
Republic of Ireland (off)	10bn	2002	10	10.55	101 1/4	Bco. Bilbao Vizcaya	10.344
SWISS FRANCS							
Dalco Den. Teush. (off)	55	1996	-	4 1/2	100	Daiwa (Switz)	4.125
Chubu. Comm. (off)	34	1996	-	4 1/2	100	Daiwa (Switz)	4.125
Ryofei Kogyo (off)	25	1997	-	(0)	101	Mitsubishi Bk (Switz)	-
Aoki Corp (off)	150	1997	-	7 1/2	100	Swiss Volksbank	7.250
Tessco Corp (off)	80	1996	-	4	100	Credit Suisse	4.000
BP America Inc. (off)	150	2002	-	8 1/2	102	UBS	6.472
ICI Finance	150	1997	-	8 1/2	102 1/2	UBS	6.184
SWEDISH KRONOR							
Swedish Export Credit	500	1997	5	10	101.45	Svenska Handelsbanken	9.821
Inter. Finance Corp	500	1997	5	10 1/4	101 1/4	Deutsche Bk Cap.Mkts.	9.823
SBAB	150	1999	7	10.18	100	ISJ Int.	10.100
LIRE							
Flat Finance & Trade	150bn	1997	5	11 1/2	101.50	Bca. Comm. Italiana	11.355
Nordic Investment Bk	150bn	2002	10	11.20	101.55	IMB Bank (Lux.)	10.980
Ferrovie Dello Stato (off)	500bn	2002	10	(0)	101	Cariplo	-
Ferrovie Dello Stato	500bn	1999	7	10.05	100 1/4	Banco di Napoli	10.588
GUILDERS							
Ned. Invest. Bank (off)	200	2007	15	8 1/2	100.55	ABN Amro	8.310
ESPANOL							
World Bank	16.9bn	1997	5	11 1/2	100 1/4	Finantia Soc'd Inv.	11.295
AUSTRIAN SCHILLINGS							
Council of Europe	1bn	1994	2	8	101	Creditanstalt-Bkverein.	7.444
DANISH KRONER							
Banco Finance NV	300	1994	2	9 1/2	101 1/2	Den Danske Bank	8.612
YEN							
Inter. Bk	150	1999	7 1/2	8	101 1/2	Nikko Europe	5.715
Kobe Steel	30bn	1997	5 1/2	5.8	101 1/2	Nomura Int.	5.403
Kobe Steel	30bn	1999	7 1/2	5.9	101 1/2	Nikko Europe	5.610
LUXEMBOURG FRANCS							
Eurolease Factor (off)	400	1996	4	8 1/2	102	BGL	8.288
Eurolease Factor (off)	300	1995	3	9	102	BGL	8.221
Olympus USA Inc. (off)	1bn	1995	3	9 1/2	102	Credit European	8.345
Nordbank (off)	500	2000	8	9	102	KBL	8.643
Credifrance (off)	1.2bn	2002	10	8 1/2	101 1/4	Bque. Indosuez (Lux.)	8.607
Paribas (off)	500	1996	4	1	101.15	Bque. Paribas (Lux.)	-
Nat. Investing Bk (off)	1bn	1993	1	11 1/2	102	BGL	9.191

Sara Webb

EUROMARKET TURNOVER (\$m)

	Primary Market	Secondary Market
	US \$	US \$
Fixed income bonds	1,405.8	2,847.8
Euro straight	0.0	2,847.8
Other straight	0.0	1,460.0
Convertible	0.0	1,460.0
Money market instr.	160.0	0.0
FRB	77.0	132.0
CD's	132.0	1,157.1
Short \$ MT Notes	12,146.1	4,858.8
Warrants	0.0	0.0
Equities	0.0	0.0
Total	13,877.7	10,658.6
	US \$	US \$
US	25,618.4	57,154.9
Other	65,288.6	134,795.5
Total	90,907.0	191,950.4

Week to February 6, 1992. The Warrants and Equities figures are from Eurostat only. Source: ISMA

The Granite Capital Group is pleased to announce that Granite Mortgage Associates, Inc. and Granite Advisory Corp. have closed investment advisory agreements with The Goldman Sachs Group L.P. in mortgage-backed securities and equities.

\$25,000,000
principal amount

THE GRANITE CAPITAL GROUP
666 Fifth Avenue
New York, NY 10103

NOTICE OF PREPAYMENT

Credicop Finance Pte
YEN 5,000,000,000

7 1/2 per cent. Nikkei Index Linked
Variable Redemption Amount
Guaranteed Notes due 1994
unconditionally and irrevocably guaranteed by



CREDIOP
CONSORZIO DI CREDITO PER LE OPERE PUBBLICHE

Pursuant to clause (c) of paragraph Redemption and Purchase of the Terms and Conditions of the Notes, notice is hereby given that Credicop Finance Pte will redeem, on March 17, 1992, all the Notes remaining outstanding at their then Redemption Amount as defined in clause (e) of paragraph Redemption and Purchase of the Terms and Conditions of the Notes.

Payment of interest due on March 17, 1992 and reimbursement of the Redemption Amount will be made in accordance with the Terms and Conditions of the Notes.

Interest will cease to accrue on the Notes as from March 17, 1992.

The Fiscal Agent
KLB Kreditbank Luxembourg
Luxembourg, February 10, 1992

ANZ Bank
Australia and New Zealand
Banking Group Limited
A.C.N. 005 357 522
(Incorporated with limited liability in the State of Victoria, Australia)

U.S. \$150,000,000
Floating Rate Notes due 1995

Notice is hereby given that for the Interest Period 6th February, 1992 to 6th August, 1992, the Notes will carry a Rate of Interest of 4 1/2 per cent. per annum with an Amount of Interest of U.S. \$227.50 per U.S. \$100,000 Note and U.S. \$2,275.00 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 6th August, 1992.

Bankers Trust Company, London Agent Bank

NIK FINANCIAL (REEMUDA) LTD
US \$100,000,000

Guaranteed Floating Rate Notes due 1995
Notice is hereby given that for the Interest Period from 10 February 1992 to 10 August 1992 the notes will carry an interest rate of 4.2875% per annum.

CHEMICAL BANK
Agent Bank

FIGHTER LIMITED
U.S. \$50,000,000

Secured Floating Rate Notes due 1993
Interest Rate 4.4275% p.a. Interest Period February 10, 1992 to August 10, 1992. Interest Payable per US\$100,000 Note US\$22.3835.

February 11, 1992. London. By Chemical Bank, (CIB) Dept. Agent Bank

US \$100,000,000

Continental Cablevision, Inc.
Senior Subordinated Floating Rate Debentures due 2004

In accordance with the provisions of the Debentures, notice is hereby given that for the interest period February 10, 1992 to May 11, 1992 the Debentures will carry an interest rate of 7 1/2% per annum.

Interest payable on the relevant interest payment date May 11, 1992 will amount to US \$1,765.54 per US \$100,000 Debenture.

Agent Bank
Paribas Luxembourg
Société Anonyme

This announcement appears as a matter of record only.

New Issue

19th December, 1991



U.S. \$100,000,000

Hitachi Credit Corporation

(Incorporated with limited liability in Japan)

7 1/2 per cent. Notes due 1996

Issue Price 99.76 per cent.

UBS Phillips & Drew Securities Limited

Daiwa Europe Limited

DKB International

Fuji International Finance PLC

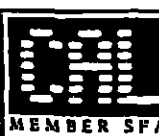
KOKUSAI Europe Limited

Nomura International

Sanwa International plc

Towa International Limited

Yamaichi International (Europe) Limited



FT-SE 100
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MEMBER SFA

WORLD STOCK MARKETS

[illegible]

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Abbey Unit Tst Mngrs (1000)H
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CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

Tough week for \$

THIS WEEK should mark the beginning of a more realistic approach to the dollar, writes **Peggy Hollinger**.

The premise, popular for some time before last week, had been that the US economy was set for recovery; that argument had even helped the dollar rise some 13 pence against the D-Mark in January. The betting was that German rates would have to come down, while US rates would hold, and perhaps even rise.

UK clearing bank base lending rate 10.5 per cent from September 4, 1991

That feeling was so strong that the dollar was largely able to shrug off a whole series of depressing news items. Until last week. Starting on Monday, the dollar began a steady decline which was only reversed temporarily on Thursday for a bit of profit-taking.

Two things were working against the US currency: the

Bundesbank and the actual state of the economy. Repeated statements from the Bundesbank that German monetary policy would remain tight began to shake the market's confidence. On Friday, severely disappointing US jobs data put the final nail in the coffin.

Now, there are no illusions about the state of the economy and the most likely scenario is a cut in the Federal Reserve's rates. Figures due out this week will offer little argument against such a move. US retail sales are unlikely to provide much encouragement.

However, some of the pressure might come off the dollar with the raft of UK statistics out this week. Some attention could focus on the weakness of the UK economy and the political consequences of that weakness, according to Dr Mark Austin, an economist at HongKong Bank.

The retail price index, UK retail sales, unemployment figures, and industrial production are all due this week.

The retail price index, UK

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POUND SPOT - FORWARD AGAINST THE POUND

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FINANCIAL TIMES MONDAY FEBRUARY 10 1992

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INVESTMENT TRUSTS - Cont.

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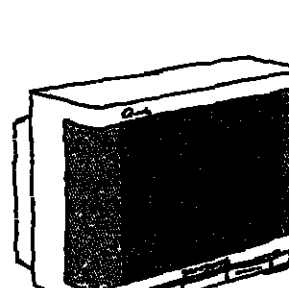
The following changes have been made to the FT Share Information:

- BTR Warrants 1985-86 (Sector: Other Industries)
- (Materials), Seaford Resources (Oil & Gas) and Spanish Smaller Companies Fund (Other Financials)
- Deletions: IBM Corp., Texas Instruments and TRINOM (Americas), Value & Income Glc Pw Prot. (Inv Trust)
- Astra Hodge (Miscellaneous), Edbro (Motors), Property Trust (Properties) and Dana Exploration (Mining).

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04
<p>1997-98</p> <p>1998-99</p> <p>1999-00</p> <p>2000-01</p> <p>2001-02</p> <p>2002-03</p> <p>2003-04</p>	<p>1998-99</p> <p>1999-00</p> <p>2000-01</p> <p>2001-02</p> <p>2002-03</p> <p>2003-04</p>	<p>1999-00</p> <p>2000-01</p> <p>2001-02</p> <p>2002-03</p> <p>2003-04</p>	<p>2000-01</p> <p>2001-02</p> <p>2002-03</p> <p>2003-04</p>	<p>2001-02</p> <p>2002-03</p> <p>2003-04</p>	<p>2002-03</p> <p>2003-04</p>	<p>2003-04</p>

Samsung 29" FST Color TV: CX-7230W(T)



High Performance Square Tube
Built in Stereo & Teletext Decoder

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Electronics

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NASDAQ NATIONAL MARKET

4:00 pm prices February 3

[illegible]

4:00 pm prices February 7

[illegible]

FINANCIAL TIMES

Data source: BMRB Businessman

Survey 1990
ET SURVEYS

MONDAY INTERVIEW

The Veep
does it
his wayUS vice-president Dan Quayle
speaks to Lionel Barber

In the summer of 1991, the Washington Post dispatched its two star reporters on a mission to discover the truth about US Vice-President Dan Quayle.

Over the next six months, David Broder and Bob Woodward conducted more than 200 interviews; they enjoyed unprecedented access to the vice-president, at home and abroad.

The resulting seven-part series created a mild sensation in Washington, since it corrected the caricature of the 1988 election campaign, suggesting it was time to take Mr Quayle seriously in 1992, an election year.

Today, the vice-president arrives in London, the last stop in a seven-day European tour. He has delivered an address on defence issues to the Wehrkunde conference in Bavaria, expressed US solidarity during talks with the leaders of the Baltic republics, and lunched with the US Olympic Team. The political rehabilitation of Dan Quayle is well under way. On the eve of his trip, Mr Quayle invited the Financial Times to take a closer look, to see whether the Post's *magnum opus* really was the last word. The scene was the West Wing of the White House, and Vice-President Quayle was celebrating his 45th birthday, surrounded by photographs of his family, two aides, and the Stars and Stripes. He was wearing a broad smile.

Mr Quayle accepted graciously his birthday present - the authorised history of the Financial Times by David Kynaston - and immediately began to talk about recent bad-time reading material: The Americans by Daniel Boorstin and Seize the Moment, former President Richard Nixon's latest foreign policy tome. "Fascinating," said the vice-president, "balance of power and all that."

It seems curious to interrupt, but Mr Quayle's Prime Minister Kichii Miyazawa of Japan about the possible decline of the American work ethic had made front-page news from coast to coast. What was his response?

"No, No," said Mr Quayle. All very unfortunate. Maybe something had been lost in the translation. Japan was a very important ally. Yes, but what about the Japanese prime minister's specific charge that many of America's economic problems came about because too many American college graduates went to Wall Street in the 1980s, rather than producing something of value? "That's not true," Mr Quayle shot back. "If you look at our

We turned to his European

tour which includes stops in

Finland, Lithuania, the old

slopes of France - the

vice-president likes to ski

almost as much as he likes a

round of golf - Bavaria and

London. Today he is due to

meet Mrs Margaret Thatcher,

followed by talks tomorrow

with Prime Minister John

Major, her successor, and Mr

Nell Kinnock, leader of the

opposition Labour party.

Would it make a time's

worth of difference if Labour

or Conservative formed the

next government? Naturally,

this was a matter for the

British people to decide, the

vice-president replied. "But let



'I don't need a lot of outside advice'

The vice-president seemed keen to stress the continuing need for an independent British nuclear deterrent. "It has worked, and if Great Britain wants to relinquish its nuclear power capability who do you think is going to take its place?" he asked. "Pakistan?"

The conversation shifted to Mr Boris Yeltsin who had just left the US after his inaugural appearance at the UN and Camp David. Mr Quayle was not present at either meeting, but he met the Russian president on several occasions (his staff suggest that both men share a common experience: each had a bad press early on in Washington).

The vice-president has top-rate staff, both on domestic and foreign policy. Mr Quayle was consistently sceptical about President Gorbachev and his reform intentions, even as far back as 1987. What was his impression of Mr Yeltsin?

"I trust his instincts. Before Gorbachev was willing to let the Baltics go, he said they were going to go. He was proud that he was the first democratically elected president of Russia, almost in history. I found him very direct, very forthcoming." But did he trust him? "Trust is something you hope for... something you earn."

It was a rare moment of reflection. Mr Quayle often seems inclined to rush to judgment (although other members of the administration credit him for sound political instincts when it comes to negotiating with Republicans on Capitol Hill). Yet every so often he also comes across as being caught in a time-war.

Asked if the US would support Germany and Japan becoming permanent members of the UN Security Council, the vice-president stalled, suggesting that countries such as Nigeria or Brazil would clamour for similar treatment. Pressed that the US could easily lead the charge toward revising the entry rules, Mr Quayle responded by reminding US influence: "Look how

many times we've been on the losing side on the UN resolutions that have come up. I wouldn't say that the UN is pro-American by any stretch of the imagination."

This is an odd judgment coming one year after the US secured UN support for waging war against Kuwait and when the Bush administration is calling for an expanded role for the UN. It is a view which is at least five years out of date.

The vice-president seems much more confident than four years ago when he suffered a thousand indignities at the hands of the television and press. Whatever the public doubts, he remains determined to continue his political rehabilitation, and that includes mastering the intricacies of a second presidential campaign.

"I am doing it my way... And I am going to rely on myself. I don't need a lot of outside advice." The vice-president speaks with the conviction, if not yet the authority, of someone who has his sights on higher office.

Louis Blom-Cooper QC

Save Planet Earth
from economistsMICHAEL PROWSE
on America

Mr Lawrence Summers, the World Bank's chief economist, has a fine mind. As a young Harvard professor in the 1980s he gained a reputation for brilliance. He sympathises with many liberal causes and served as economic adviser to Governor Michael Dukakis's ill-fated presidential campaign in 1988. But he appears to have one blind spot: the environment.

This matters because the World Bank is emerging as a key player in the global environmental debate. Will the bank back efforts to impose effective controls on carbon emissions? Will it make development loans conditional on strict environmental controls? Will it support trade sanctions against countries which refuse to clean up their dirty industries?

Mr Summers is well placed to mould opinion within the bank on such controversial issues. Perhaps more importantly, he is responsible for this year's World Development Report, always a powerful pedagogical tool. This year's report - which will be devoted to the economics of the environment - is being published ahead of schedule in an effort to influence debate at the United Nations conference on the environment in Rio this June. The "Earth Summit" could help set global environmental policy for this decade.

In January, at the American Economics Association meeting in New Orleans, Mr Summers made little effort to hide his feelings. He listened in exasperation to papers arguing that global warming could prove a more serious economic threat than hitherto realised. His own view was that it was a grossly overstated problem. Even on the most pessimistic assumptions, it would cause damage equivalent to only half a year's growth of gross national product (GNP) over the next half century. The implication was that efforts to curb carbon emissions should not be a priority.

The leaking of a confidential bank memorandum last week provided further insight into Mr Summers's thinking. "Just between you and me, shouldn't the World Bank be encouraging

more migration of the dirty industries to the LDC (less developed countries)?" he wrote in a memo to senior staff dated December 12. He listed three reasons:

- The economic cost of pollution depends on the loss of earnings from increased illness and death. These costs are lowest in the lowest wage countries. "I think the economic logic behind dumping a load of toxic waste in the lowest wage country is impeccable and we should face up to that."
- Pollution costs start low but rise more than proportionately with the output of toxic substances. It thus makes sense to shift dirty production to places where environments are still clean. "I've always thought under-populated countries in Africa are vastly under-polluted. Their air quality is probably vastly inferior to that compared to Los Angeles or Mexico City."
- The value attached to clean and healthy environments increases as living standards rise. The poor, in effect, cannot afford to have scruples. "The concern over an agent that causes a one in a million change in the odds of prostate cancer is obviously going to be much higher in a country where people survive to get prostate cancer than in a country where under-five mortality is 200 per thousand."

Mr Summers subsequently said these comments were an "ironic" attempt to stimulate debate rather than serious policy proposals. The bank apologised on behalf of Mr Summers and said that protection of the environment was one of its main objectives. It did not condone the dumping of waste in

other countries.

The memo's purpose is unimportant; it is the tone of the remarks that is revealing. It is hard to believe that anybody who cared deeply about the environment would write that way, even in a confidential memo. If you cared, you would not describe clean air as inefficient; you would not refer to an argument for dumping toxic waste in poor countries as "impeccable".

For Mr Summers, the environment seems to be just a pile of raw material: something you use up in creating GNP. It is not an uncommon attitude in America. In dashing for growth over two centuries, the US, after all, has despoiled its own continent. The air quality in the Blue Ridge mountains near Washington, once a natural paradise, is now sometimes so poor that people are advised not to leave their cars. Many rivers are poisonous. Urban landscapes are often indescribably ugly. But, hell, most Americans are happy enough. Why should the developing world not follow suit?

Viewed through the distorting prism of market economics, Mr Summers's arguments may appear logical. But should decisions on the location of factories really be determined by estimates of where human life is cheapest? And if the answer is yes, why stop there? Environmental controls are costly. Why should the bank - or anybody else - try to impose any environmental restraints in the third world? Let it enjoy dirty growth. Let the factories smoke. If the globe warms up a few degrees, so much the better: we'll all get a suntan. If the outside world becomes totally inhospitable, we can always live in pressurised plastic bubbles.

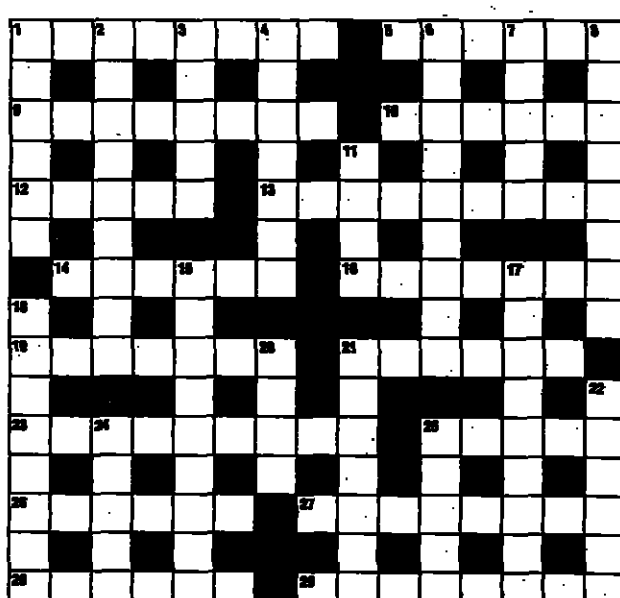
This is a recipe for ruin. The challenge is to find an equitable way of financing growth without environmental degradation. Rather than figuring out ways to export dirty industries, we should be trying to prevent poor countries from repeating our own awful environmental mistakes. This requires vision from institutions such as the World Bank, not mean-spirited utilitarianism of the kind Charles Dickens satirised in *Hard Times*.

There's no puzzle about Airline of the Year 1992, awarded to Virgin Atlantic for the second year running. For reservations, call 0800 747 747.

JOTTER PAD

CROSSWORD

No. 7,769 Set by QUARK



ACROSS

- The interest could be in the conglomerate (6)
- First class. How to get pot? (6)
- Get through by taking food - eggs initially (6)
- Common chap, they say, is one to make cuts (6)
- Drive out English team to meet the French (6)
- Sat BA - help erratic for lots of characters (6)
- Put back the arithmetical problem into worker's puzzle (6)
- Disclaim the engineers' piece of land (7)
- Mine's the best place for repairs (3-4)
- The papers could be there if needed (2-4)
- Tow left river entangled in weed (6)
- Main passage running through India or Tasmania (6)
- Nothing in broken-down ranch is a source of confidence (6)
- What the heavy roller did? (6)
- Primitively tool Old English backed (almost supply) (6)
- One sent out east (six) by a railway (6)

DOWN

- One element in force? (6)
- Hood's gang we hear, thieved originally for fun (6)
- Past, round, bees swarming (6)
- Crazy person may be cracked (7)
- Knock down sale in city unfinished? It's fixed (9)
- Material striding in well-tiled machines (6)
- Place of writing - a plot for hanger-on (6)
- Provider of start for the horses (6)
- The extreme say more than the others (9)
- Continent with a lake in the country (9)
- A wise man swallows his words - and allows for this? (6)
- Front of ship has soft line (4)
- One goes in when school's in session, intervening (7)
- Marble's dull, showy but worthless (6)
- Alcove almost collapsed, it's said (6)
- Old's silver coin turning up (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 22.

Press intrusions and freedoms

THE POTTER over the public revelations of the sexual peccadillo of Mr Paddy Ashdown, MP, and his former secretary should help to create a better balance between press freedom and editorial responsibility.

The incident brings the day nearer when parliament will legislate to give the individual citizen a right of action for unwarranted invasion of privacy, fitting appropriately alongside a reformed law of libel to protect the individual's reputation and self-esteem.

The second impact of the Ashdown affair should be to alert not just parliamentarians but, more importantly, the legal profession to the dangers to press freedom if lawyers indulge indiscriminately in the use of the injunction prior to publication. Support for a law to protect private lives can and should involve no interference with the editor's right to determine what goes in, and what does not appear, in his or her newspaper or periodical.

No one suggests that freedom of expression is absolute. Nor does anyone suggest that the publication may willfully, or even unwittingly, damage a person's reputation. Every editor has to assess a story with the risk of libel in mind. The libel law provides a remedy by way of pecuniary compensation - sometimes no doubt, but to those who establish a falsehood that lowers them in the esteem of their friends and neighbours.

If the libel law currently bears down too heavily on newspapers, it is often in the application of the law in the particular case that errs. Yet if the law itself is defective -



JUSTINIAN

and there is a case for so thinking - then it should be put on the reformer's shopping list for early legislation. There is a strong case for reviewing the law of libel, together with the ingredients of a proposed privacy law.

A call for Calcutt Mark II would be a wise step for the government to take. After all, the Calcutt committee on privacy did not say (as some commentators think it did) that it was impossible to define a law of privacy. It merely rejected the idea for practical reasons, to wit providing a harvest for litigious-minded clients and their lawyers. Instead Calcutt proposed three new criminal offences on journalistic trespass - a most undesirable proposal that would bring the courts and the media into unresolvable confrontation. So far the government has not declared itself in favour of such a proposal.

A privacy law is a necessary component of organised society, to mark the right to respect for the citizen's private and family life, home and correspondence. For the public figure's lover, there can rarely be a public interest in publication, overriding his or her pri-

vacuity. For the public figure, there may be cases where the private matter is relevant to his or her public life.

The Press Council in its declaration of principle on privacy in 1978 said the entry into public life did not disqualify an individual from a right to protection of private affairs, "save when the circumstances relating to the private life of an individual occupying a public position may be likely to affect his performance of his duties or public confidence in him or his office". Such a situation could be judged only in the particular case, and is not susceptible to statutory definition. The courts have already pleaded for the ability to give a remedy to those whom the media have declined to leave alone. In the Gordon Kaye case two years ago, when journalists intruded into the actor's hospital room where he was recovering from serious head injuries, all three judges of the Court of Appeal urged the reform which the Calcutt committee thought subsequently was inappropriate.

What is forgotten in that case was the judges' affirmation of a long-established rule of practice in the law of defamation: that the court will rarely grant an anticipatory injunction. To stop a prospective libel would be to interfere with the freedom of speech. The same principle should apply to any new law of privacy. The fact that judges have departed in recent years from that almost invariable rule of practice emphasises how much they desired to extend some help to those threatened with breaches of confidentiality, which has become part of the judicial development that cov-

ers some cases of privacy, as in the case of Mr Ashdown.

It was the solicitors' mistake of obtaining the all-pervasive injunction against the News of the World that gave the media its only resort to the change that journalists had been engaging in unsavoury prurience in chasing a supposed sex scandal. By resorting to the courts, the lawyers immediately converted a private matter into a question of public interest. To gag the press by not allowing it even to mention that an injunction had been sought and obtained was calculated to arouse cries of prior restraint and interference with the public's right to know that the legal system was being used to silence the press.

The door-through that preceded the lawyers' unthinking rush to judgment reveals another aspect of the invasion of privacy: the pre-publicity harassment and intrusion on private property by journalists.

If the press wishes to assure politicians that under the new Press Complaints Commission it is behaving better, it could repair its public image that nothing has changed. The newspaper industry should set up an independent inquiry to examine the media activity over the last fortnight in relation to Mr Ashdown and his secretary. We may then know how well or badly journalists and their editors behaved, and whether they are serious in supporting the Press Complaints Commission and the industry's code of practice, which states that intrusions and inquiries into private lives "are not generally acceptable".

BASE LENDING RATES

Bank	Rate	Bank	Rate	Bank	Rate
Adams & Company	10.5	Chaffers	10.5	McConnell Douglas Bank	10.5
Allied Trust Bank	10.5	Clydesdale	10.5	Midland Bank	10.5
ABN Bank	10.5	Cyprus Popular Bank	10.5	Midland Bank	10.5
Barclays Bank	10.5	Dunlop Bank	10.5	North Western Bank	10.5
Bank of America	10.5	Edinburgh & Glasgow	10.5	North Western Bank Ltd	10.5
Bank of Canada	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of China	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of India	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Japan	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Korea	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of London	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Mauritius	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Mexico	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of New Zealand	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Oman	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Persia	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Portugal	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Russia	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Scotland	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Singapore	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of South Africa	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Spain	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Sweden	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Switzerland	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Taiwan	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Thailand	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Netherlands	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Philippines	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of China	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of India	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of Korea	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of Malaysia	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of Singapore	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of Sri Lanka	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of Thailand	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of Vietnam	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of Yemen	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of Zambia	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of Zimbabwe	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Congo	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Ivory Coast	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Niger	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Senegal	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Sierra Leone	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Sudan	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Togo	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Uganda	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Zaire	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of the Republic of the Zimbabwe	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5